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Secondary Education Support Programme CORE DOCUMENT

July 2002



DANIDA

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List of Acronyms

ADB	Asian Development Bank	MOES	Ministry of Education and Sport
ASIP	Annual Strategic Implementation Plan	MOF	Ministry of Finance
AWPB	Annual Work Plan and Budget	MTEF	Medium Term Expenditure Framework
BPEP	Basic and Primary Education Programme	NCC	National Curriculum Council
CDC	Curriculum Development Centre	NCED	National Centre for Education Development
CSO	Civil Society Organisation	NCTD	National Council for Teacher Development
CERID	Centre for Educational Innovation and Development	NEC	National Education Commission
CIP	Core Investment Programme	NGO	Non Government Organization
Danida	Danish International Development Assistance.	NPC	National Planning Commission
DDC	District Development Committee	OCE	Office of the Controller of Examination
DEC	District Education Committee	PCL	Proficiency Certificate Level
DEO	District Education Office	PTTC	Primary Teacher Training Centre
DEP	District Education Plan	RC	Resource Centre
DFID	Department for International Development (UK)	RED	Regional Education Directorate
DG	Director General	SEDEC	Secondary Education Development Centre
DoE	Department of Education	SEDP	Secondary Education Development Plan or Project
DTCO	District Treasury Controller's Office	SEDU	Secondary Education Development Unit
ECD	Early Childhood Development	SIP	School Improvement Planning
EMIS	Education Management Information System	SLC	School Leaving Certificate
FCGO	Financial Comptroller General's Office	SMC	School Management Committee
FOE	Faculty of Education	SOE	Statement of Expenditures
GDP	Gross Domestic Product	TMMC	Training Management and Co-ordination Committee
GER	Gross Enrolment Rate	VDC	Village Development Committee
HMG	His Majesty's Government of Nepal	VEC	Village Education Committee
HRD	Human Resource Development	WES	Women Education Section
IDA	International Development Agency		
JEMC	Janak Education Material Centre		

Exchange Rate All costs are based on October 2001 prices and the exchange rate of Rs. 77 to one US dollar has been used.



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@:# dfWolds lzIff ;xofu sfoqmdsf dVo p2Zox?

dfWolds lzIff lj sf; Ofhg -@))!_ df o; sfoqmdsf tlgj6f dVo p2Zox? kltljDat 5g, tl xg]-dfWolds lzIffsf]kx\$ / ;dtfdf ;wf/, dfWolds lzIffsf]uOf: t/ / ;fble\$tfdf ;wf/ / ljBfno-s]b]t dfWolds lzIff kOfnlnf0{6]f lbg ;yfut lfdtfdf ;wf/ . o;af6 lgDgnlvt glthf k{t xg]nlo /flvPsf]5 ||

!:- lgDg dfWolds tx / dfWolds txdf vD egf{b/nf0{ ;g\@))& ;Dddf qmdz|| %%Ü af6 ^%Ü / #%Ü af6 %%Ü df k%ofpg] . -dWofj]ws Joo vfsf _

@- ;g\@))& ;Dddf lgDg dfWolds tyf dfWolds tx b]}}txdf 5fqfx?sf] ;xflutf \$)Ü af6 a9fP/ %)Ü df k%ofpg]/ ;ljwfljdv ;dXsf] ;Wofnf0{ klq ;f]L kltzt n]j]c ugI-dWofj]ws Joo vfsf .

slff * / P;:-Pn-;L- kl/lffsf kl/Offdx?n]b]y]fPe- z]fs kl/Offdx?df clej[4 u/L dfkg ug{ ;lsg] ;wf/x?nf0{:yL/Tj kpfq ugI . ;g\@))& ;Dddf slff * pQlOf{xg} ?sf] ;Wofnf0{sÜ af6 vÜ df k%ofpg]/ P;:-Pn-;L- pQlOf{xg} ?sf] ;Wofnf0{sÜ af6 vÜ df k%ofpg] . To:t]sl;dsf]j]c]sf]cgkft 5fqfx? / k/Dk/fut ?kdf ;ljwfljdv ;dXsf ljBfyL?df ;d] b]vg' k5{ . ol kltzt tx? cfwf//yf cWooogsf]cfwf/df lgwfl/t xg\$g\.

@-\$ dfWolds lzIff ;xofu sfoqmdsf] /OfglIt

j tdfg / efjl cfly\$ cj:ydf >L % sf] ;/sf/ cfk] uOf: t/lo dfWolds lzIffsf]lburf]lj:tf/ ug{e08}c;eJ 5 eG]s/fnf0{dfWolds lzIff ;xofu sfoqmdn]:ljsl/ ub\$.

To;sf/Of, cWofkgsf]uOf: t/df cfjZos ;wf/ Nofpg, k7bqmd / l;Sg]jftfj/Ofsf]nflu cfjZos kg]cfly\$ / kl]lws ;xfotf pkn]w u/fpg'dfWolds lzIff ;xofu sfoqmdsf]p2Zo /x\$]f]5 . gkfnf]s]b]lo / :yfglo :t/sf]lfdtf j[4 lj:tf/Jub]o:tf ;wf/x?nf0{el]iodf ;d] cl3 a9fpg / cfk]g];af6 pRr :t/sf]cfj t\$ sf]f h6fpg / lj sf; vr{h6fpg]lfdtf a[4 u/fpg] p2Zo dfWolds lzIff ;xofu sfoqmdsf]/x\$]f]5 .

Of] /OfglIt -pbZ_o_ k{t ug{dfWolds lzIff ;xofu sfoqmd lhNnfut Pj -fli6e k]qnofdf /fd/]L ldNg;Sg] vfn]Pp6f ;l49 Pj -nr sbf/ ljBfnof?sf] ;fdbflos/Of k]spfsf]lj sf; nf0{ ;xfotf k%ofpg]nlo /fvb5 .

o:tf k\$]f/sf] ;fdbflos ;xfluttsf cfjZos nlf0fx? lgDgfg';f/ xg\$g\

- ljbfnosf]JoJ:yfkg / ofhgfd tyf ljbfl{?sf] pkn]wsf]cgludgdf ljbfn JoJ:yfkg ;ldltsf] ;lqno ;xeflutf .
- bl3sfng ?kdf ljbz]ftll ljsf ; / u/ tnlj vr\$fl lglDQ ;fdbflos sf]sf]-gub jf lhG ;Lsf]?kdf_ alnof]/ lbuf]kl/rfng, o ;nf0{axf] ;Sg]lfdtfsf] cfwf/df ltglgod cgt t nuf0g5 .

u/Ljl xintdf, g/fd] ; lglDf ul/Psf a9bf] ;wofsf ;fdbflos ljbfnx?n] ;fdbflos ofhgf To ;}zGodf ;DkGg xg ;Qg eGjs/f b]vp5g\ ;dbfos]cleniffn] ljbfnosf]nflu vr{ug]/ Goqtd u0f:t/ kpf] ug] ;Dk0f{/fli6a / lhnf:t/lo lfdtf; ;Pstfa4 ul/0g' kb5 . of]kkt ug]nflu lhnf:t/df lgdg s'fx?sf] ;lglZrt ug]Psls] ofhgf ;dfjz xg'kb5 .

-s_lhnfsf] cfjZostf / ;] ; d]h vfg] u/L ljbfnx? ljsl ; t ul/Psf 5g\.

-v_ljbfnx?alrsf] >] af8k#8 kpf]nl kf/bzl{/ ;dtfk0f]5 .

-u_>] / sf0 ;Dkfbg ;DalGw pQ/bfloTj ;lglZrt ug]kpf]nl kpf]sf/L 5 .

-3_lhnf jf lqlo txdf blftf k] \$ kpf] ug] ;lsq cfly\$:t/ cg?ksf ;]fx? -lg/Llfof, z]lfs JoJ:yfkg ;'rgf, cfly\$ n]vf k/Llfof_ kpf] ul/Psf 5gV ltglx?nf0{cfly\$;xofu kkt 5g\.

Plss] ofhgf eGgn]/fli6a ofhgf klqno; ; lhnf tyf ;fdbflos ljbfn ofhgfsf] kpf]sf/L ;DalGw :yfkgf ;d]nf0{hgfp5 / kpf]sf/L /fli6a ofhgf lgdg s'fx?sf] ;lglZrt tfsf]nflu cfjZos kb5 ||

-s_ ;dupf lzlf]sf]nflu / ljbz]ftll dflldls lzlf]sf] nflu kof]t ;] kpf] ul/Psf]5 . of]dlof]lws Joovfsn]ljsf ; u/]b]b]sf] ;dul ;] cfj/0f ; d]h vf5 .

-v_ljbfl{ lzlf]s cgkft h:tf Goqtd dfkb08 / efjl cfjZostfsf]txsf ;DalGwdf ;/sf/, gful/s, ;dfh / afx0 ljsf ; fef]f/x? alr /rgfids / ;'rgfdhs s'fsfgl xg lbg Goqtd dfkb08 sfof]jogsf nflu cfly\$;xof]usf] ;xof]usf]b/L klxrfg ul/Psf]5 .

-u_pk-lf] / ljleGg lhnfx?alr ;]x?sf]af8k#8 kf/bzl{/ ;dtfsf]cfw/df ul/Psf]5 .

-3_/fli6a dfGotfx? -h:t}dflldls ljbfnosf]zNssf] :t/_ sf]lgwf]0f lgiklf 9un] / g]kndf u/Lal Golgs/0fsf]glLt ; d]h vfg]u/L ul/Psf]5 .

-a_/fli6a cfwf/df ljsl ; t u/] nfu"ul/gkg] ;]fx?sf] ;dlr t k]jwfg / JoJ:yf xg' cfjZos 5, h:t} lzlf]s tlfnds]Ps?k kpf]nl ; fef] dVo kf7b0p, /fli6a ?kdf ;u7t ;fj]h]gs k/Llf kpf]nl / ;Dk0f ;fj]h]gs sf]sf]lx ;fa lsf]a / n]vf k/Llfofsf]kpf]nl .

dflldls lz lff ; xofu sfoqndlsf]ljsf ; / sfof]jogsf] /0fglltn]ljbfl{/ p ; sf] ;dbfonf0{z]lfs JoJ:yfsf] cuk0ndf pEofpg]Pp6f bl6s] kkt tk]p]dv u/fpg5 .

@=% kl/0fflds kl/sNkgf

@%! @)!@ df Pshgf ljbfl{

@)!@ df Pshgf ljbfl{nf0{dflldls lz lff ;DalGw Ps ;] clwsf/ kkt xg5 ||

- kfylds lz lff k'f u/]Pshgf ljbfl{nf0{p ; sf] hft, wd{hft, lnu jf :yfglotfsf]sg]klg e]efj l]gf dflldls lz lffdf kx# /xg5 .

- dfllolds ljBfnodf sg}klg ljBfylf0{p;sf] JolQmut ljsf;sf]lk / Jofj;flos cfjZostfsf ;fy};fdbflos Pj+fli6æ cfjZostf kl/kl't{ugJ lji fo j:t' / dNofgsf]Jo j:yf ePsf]kf7b0psf] cfwf/df k9f0g5 .
- dfllolds ljBfnodf sg}klg ljBfylf0{tfnld k{k't / kf7bqnd k9fpg ;Sg]ofllo lz lfsx?âf/f k9f0g] 5 . p;nf0{56b0Psf] ljBfno jifdf tflsP adf]hdsf] cfjZos lbgcg';f/ l;Sg pkoQ jftfj/0fdf k9f0g]5 . To:tf]k9f0 kof't u0f:t/lo cllwofkg ;fduj; lxt lz lfsx?4f/f u/f0g5 .

of]kl/sNkgfn0{s;/L ;fsf/ kfgI< o;sf]kplv tTj eg5f]lhNnf, lff / /fli6æ ; 3 ; yfx? / ; 7gx?âf/f lgbLz t, ; d0j t / kl/rflnt Jo j:yfkg / ofhgfsf] ljsj]b]st k0ffnlsf]s]b]f ljBfnonf0{yfg lbg'xfj.

@-%-@ @)!@ df Pp6f ljBfno

@)!@ df Pp6f ljBfno cfkg}kpf; / ;/sf/;usf] ;femf/Lsf]dfllodaf6 lgdgadf]hdsf]xg5 ||

- ah5 nufot cfkgf];f]sf]Jo j:yfkgf]nflu cfk0+ lh0d]f/ xg5 .
- ljBfyl{;dfh / cy{Jo j:yf / /fli6æ cfsf#f adf]hd agf0Psf]kf7b0psf k9fpg ;Sg]u/L ;fwg ;DkGg xg5 .
- dNofsg ;DalGw tYofs nufot cfk0';DalGw ;'rgfdf wgl xg]5 .
- cfjZostf klxrfg ugdf cfk0';rGtg dgg ug{/ lh0d]f/L ;Dxfng ; lfd xg5 .
- ljBfyl{Lz lfs / ljBfno sfo{;Dkfbgsf ;DaGwdf ;dbfoklt hjfkmbxl /xg5 .
- ;'rgf / ;'f/ kljlwdf kx5 /vfg5 .
- eflts ;ljwf nufot ;wfl/Psf]k9b]l;Sg]jftfa/0f xg5 .

uxlsnf] :ki6 glt, laBfno / ;dbfo af6 :ki6 :j-dNofsg, klyfgf]ofkssf]alnol]Jo j:yfkslo lfdtf, lgoldt e0f / lg/Lf0fsf]dfllodaf/f afxb ;kl/j]f0f, / ljBfno ;w/ ofhgfsf]dfllodaf6 ljBfnosf]sdfs] ofhgf, sfof]jog ;kl/j]f0f / dNofsgsf] ;d0josf] Jo j:yfaf6 dfq ol s'fx? ;ej xg ;Sb5gl.

@-%# @)!@ df Pp6f lhNnf

@)!@ df Pp6f lhNnfd :yfglo ;/sf/sf] sfo{ugJ ljsj]b]st k0ffnL xg5, h;df ;DalGwt dGqnosf lh0d]f/L / ;f ;fwgx? lhNnf kl/ib0f ;dflxt xg5gl h;nf0{lhNnsf] ;DalGwt dGqnosf sfof]ox?n];xofu ug5gl. lz lff / ljz]f u/L dfllolds lz lffsf ;DaGwdf ||

- @)!@ ;fndf Pp6f lhNnf lz lff ;ldlt n]lhNnf ljsf; ;ldltaf6 cfPsf kltglwx? ;f]ldn] sfd u/5f] b]g5gl. o;nf0{ljBfno ;w/ ofhgfsf] cfwf/df /fli6æ glt / sfoqndsf]vlsfleg ljsf; ul/g5 . o:tf]lhNnf lz lff ofhgf lhNnf lz lff ;ldlt ;dlf kx ul/g5 / To;kl5 jflif5 lhNnf ofhgfsf]?kdf lhNnf ljsf; kl/ib0af6 kl/t u/fpg o;nf0{lhNnf ljsf; ;ldlt ;dlf k7f0g5 . lhNnfd dfllolds lz lffsf]ofhgf sfof]jog, ;kl/j]f0f / dNofsg lhNnf lz lff sfoqnd cGtu5 ;~rfg ul/g5 .
- lhNnf lz lff sfoqndsf]sfof]jog lz lff tyf v]hsb dGqnoaf6 56b0Psf] ;f]sf]cfwf/df lz lff ljefusf] jflif5 /0fglts sfof]jog ofhgfsf]vlsf leq /xl ul/g]5 / o;sf] /v]v klg lz lff ljefuaf6ul/g5 . lhNnf :t/df / ;fdbflos :t/df kpfu ul/Psf] ;f nufot gful/s ;dfhdvL ;yfx?af6 / lghL lffsf] of]ubfgn]ol ;f]x?sf]Gogtfnf0{kl't{ug5gl.

- lhNnf lz lff sfoqndsf] sfof{jjog, ljBfno Joj:yfkgfj; #fng, lhNnf sf dfllolds ljBfnox?sf] sfof{0kfbg, ljBfnosf]ahpsf]tof/L n]yfk/Llf0f, lz lfx?nf0{ egf{ / v6fpg] sfd, Pp6f pkoSt ljBfnolo jftfj/0fsf] Joj:yf, To; sf] ; Def/ / lg/Gt/tf, kf7bqmd lj t/Of tyf o; ; E; DalGwt ; fdu|x?sf] cgludg tyf dNoflg lhNnf lz lff sfof{nosf]cgludg tyf t'vofí 0sf0sf] ; xfof]udf lhNnf lz lff ; ldltn]ugf .
- The implementation of the DEP, the functioning of school management, the performance of the district's secondary schools, the preparation of school budgets and auditing of their accounts, the employment and deployment of teachers, the provision and maintenance of an adequate school environment, the delivery and resourcing of the curriculum, will be monitored and assessed by the DEC supported by a monitoring and statistical unit in the DEO.

k[7e'l'd
3. BACKGROUND

#! u/lalsfjl:ylt

gkfnslfdgj ljsf; sfjcj:yf ljut b0{bzs sfjcjlwdf ;wfl/PsfjeP tfklg ofjcem}klg blif0f Plzofsf
u/latd bzx? awnfbz / e6fgsfjbfhfdg/xsfj5 . bzxleq lJBdfg kplv ljidtfx?nf0{/fli6o l:yltn}
l5kfP/ /fvjsfj5 . dwo / ;b/ klZrdsf lxdfnl lhNnfx? gkfn sf cGo efux?sfjbfhfdg lgsj5fl8 /xsfj
s/fdfgj ljsf; ;'sfex?n}b/vPsf 5g\ . fdlhs-cfly\$ cj:yfdf dlxfnf0k?ifsfjbfhfdg lgsj5fl8
kfgjcsfjdxTjk0f{tjdf n} . s cj:yfklg Ps xfl . cGo kplv sf/s tTjx?df hft / hftotf xg\To ;df klg
vf; u/L cToflws cfo-GoGtf efju/xsf tNnfjhftsf / ;ljwf jl~rt ;dbfox? 5g\h ;nf0{dfgj ljsf;
kpTgn}klg 5g; ;sfj5g .

gkndf s/la \$@ kltzt hg;wof cyf\() nfv
hgtf u/Ljldf afF/xsf 5g\ ;oQn /fi6<3lo ljsf;
sfoqnd, @))@_ . To;df klg ax';wos hgtf u/dlOf
lfgdf a;f; ub5g\ . dwo / ;b/ klZrdsf lxdfnl
lfgx?df u/Lal kfoh;f; ;dbfo lJzjdf Jofkt ePsfj
dfq ge0{k:tfk:tfb}v /xl cPsfj5 . ;/sf/L ;jf /
clt kfylds cfwf/e' ;Argfx?sfj cefj, k'fgdfg
ugfg;lsgjks[ts tyf b]l kpfknufotsf ;6x?sfj
bl6n}pRr ;jhgZlntfsjl:yltdf /xg'gkfnf w} ;fj
efusfjljzjftf xfh;n]ubf{ljsf; kpfzx? vf;u/L
ul/al Gols/Oftkn[nlft clwsfE sfoqndx?n]sg}
kpfj kfg{/ls/xsf 5g\ .

ljut !% jifdf gkfn}sh ufx{Yo pTkfbg %kltzt n]
j[4 ePsfjcgEj ul//xsfjeP tfklg ofju} sfif lfgdf
cfwfl/t tyofl xfl . sfd ug[hg;wofsfj *) kltzt
ce}klg sfif lfgd}sfo{t 5gV dfly pNnlvtj[4sfj
knObfn]ax';wos hgtfnf0{ ;d6g ;sfj5g . cem
c;dfgtfsjl:ylt emg}hl6n xgjh65 .

cGt/fli6o :t/df ul/0g] ul/alsfj Pp6f dfkb08
cg';f/ pkefju / vr{-pbfx/0fsfj nflu tl JolQn hfj
b}gs ! 8n/ecbf sddf afF/xsf 5g\ sf cfwf/df
xl/g]u/Lal cfo u/Lal xfl . gkndf ul/al cj:yfsfj
ljljwtf / hl6ntf xpf/ sfoqndut cyjf lfglo
txdf ul/al sd ug[sfoqf ;wfl ug\$fnflu cfo
ul/al zAb kpfju ugEcbf ul/alsfj km/flsnfj kl/efiff
ul/g'h?/L 5 . ul/al sd ug[xf]eg] cf0{;l=8l=sfj
ul/jl 36fpgsfj nflu tpf/ ul/Psfj ljsf; ;xfoff
;ldlt lbUzbgn}klxrfg u/sf kf# lfdtfx?nf0{larf/

kfof0Pdf dfq lbufj/ kpfjsf/L ?kdf ul/al 36fpg
;ls65 . tl xg\ ||

- dfgjlo lfdtf -lzlf, :jf:Yo / k'fjof _
- cfly\$ lfdtf -pkefju, cfo / ;DklQ_
- /fhglts lfdtf -clwsf/, kpfj, :j tqt_
- ;fdlhs - ;fs[ts lfdtf -:t/, klti7f_
- ;Af0ffds lfdtf - - ;/lff, jftfj/Of_

To:t}pkoQn kfF}6f lfdtfsfjbl6sn}n}xpfj tdfg
cj:yfdf gkfnsl \$) kltzt hg;wofdf lfdtfx?
gePsfjko65 . s]n Pp6f ;fgfjcnk;wof;E dfq ol
;Dk0f% lfdtfx? kfo65g\ . xfn, ofjcj:yfdf tTsn}sXl
kl/j t6 xfhf eGgdf sg}klg alnof ;fjx? b/vPsf 5g\ .

#=@ /fhglts ;Gbe{

kpf;gdf /xsfj sfo{blftsfj sdl ;/sf/L ;oqsfj
ckpfjsfj/tf / ;jf kpf kpfnsfjckof{t tf g}gkndf
ul/jdvl ljsf;sf kf?kx? lvRg c;knn xg'k5fl8sf
kplv tTjx? xg\ecgdf sg}zsf 5g . pn6}ol tTjx?
khftfl6qs ;yfx?sfj sdhfjL / kpf;gleq ;Zf;gsfj
sldf h/fjuf8] a;sf 5g\ . kf/blz{f / hjfknb}xtfdf
sdl, Joj:yfkg / lg0f6 kqnofdf Jofks ;xflutfsfj
z'otf, sfo{ ;Dkfbgsfjcgldg / dNofsg ug[;ldt
lfdtfx? ;d:ofx?sf hl6ntf / ;ldfsf ;\$}s xg\ .

;g\!((sf bzssfjcf\eb\vk\bf\ ePsfj\axbnlo
khftGqn\ax';\os hgtfsfj:yltdf s]n gu0o ?kdf
;wf/ Nofpg ;Sofj. ;Jf kpf, gful/sx?sfjclwsf/ /
:t/ ;'rgfdf kx', sfggl / Goflos kpfndf ;xf/
tyf ;xofj\sfj kl/kf6h:tf ljifodf ePsf lj sf;n
khftGqs] kg:yf\gdf hf\ lbjx?sf OR5f cfsf\ff
kl/klQ{xg ;s\g\.

/fli6a :t/df lf\ut glt / sfg\df ePsfjlgdg :t/sfj
;f\hg / To;u/L ljsf; ;fe\bf/x?af6 ePsfjlgdg
:t/sfj ;xofj\un} cflys j [4sf] nflu jftfj/Of ;hgf
ug\ul/Psf kpf;x? / hg;WofsfjJofks efunf0\kf0bf
xg] ljsf; sdh7 xg k\of. o;sfj cltI/Q\ /fli6a
:t/df :ki6 ?kdf /fhglts c7f\sfj sdl /xofj.
h;n\ubf\ul/al sd ug\glutut ;wf/ / sfoqndx?
kpfjsf/L ?kdf ;fng xg ;s\g\ . /sf/n\xfn;fn}
ufdlOf lf\df ;dtf / ul/alsf ;d:of Gogls/Ofsfj
df\lods] ?kdf eld ;wf/ sfoqnd nfu"u/\sfj 5 .
; /sf/L vr{ 36fpg / sd\f/LtGqdf sfoq\lftf /
vhfkgfj j [4sf] nflu lghfdtL ;Jfdf klg ;wf/sfj
yfngl ul/Psfj 5 . ol b\j} lf\dx?df ljleG lglxt
:jfyx? / ckof\l lgb\g, sdh7 cgludg / o:t}
vfn] cGo ;d:ofx?n] h/fj uf8\fh] ol sfoqndx?sfj
sfofjog klf sdh7 ePsfj\kf0G5 . j t\dfg dfc]f\bl
ljbf\ / ;s6sfnlg cj:yfn]klg tl s/fx?nf0{a9jff
lbPsf 5g\ / o;nf0{ ;zf;gsfj c;k\ntf / To;sfj
k\nl :j?k u/La g\kfnlsfj u/Lal cem a9\sfj s/fnf0{
5S}?kdf x\g' k5{.

hg;Wof tyf To; sfj c\woog

;g\!))! sfj\hgu0fgcg;f/ g\kfnlsfjhg;Wof @ s/\p
#) nvf kl\sfj5 . hg;Wofsfjw]jefu cyf\jo:sx?
d\wo]sl/j *&Ü hg;Wof ufdlOf lf\df a;fj; ub5 .
cG7fpGg j6f gu/kfnlsfj?sfjhg;Wofsfj7hf]c\ g}
ufdlOf lf\df /x\sf . g\kfnlsfjhg;Wofdf !% jif\lgsf
sf sf\lx?sfj;Wof -sl/j \$# kltzt_n]c? ;Wofnf0{
lht\sfj5 / lge{tfisfjcgkft)=*# /x\sfj5, o;n]ofj

b\vp5 ls !)) hgf sfu ug\pd]sf dfhg;x?n]ofj
;dxebf aflx/sf *# hgf dfhg;nf0{ kfnkgfj\of
ug\kb5 . o;n]eljiosfjdfgjlo ;f\ ljsf; / ul/jL
36fpg]sfof kltsh c;/ kb5 . hg;Wofsfjcfsf/
/ ;Argfsfj lgwf\Of ug\lgj6f tTjx?d\lo]g\kndf
a;f0{;/f0{Pp6f k\lv tTjsfj?kdf /x\sfj5 . cf\l/s
a;f0{;/f0{lxdfnl / kxf8L lf\dx?af6 t/f0df / zx/L
ufdlOf lf\dx?alr xg]u/\sf . w]jg\kfnl o'fx? dfj dl
/ c:yfol sfdsfj\flu ef/ttk\fhgf]ePsfj]c\l//fli6a
a;f0{;/f0{klg dxTj k\{x\}u0{x\sfj5 . To;u/L w]j
c:yfol s\lf dnb/x? klgef/taf6 g\kfn cfpjgu5g\.
c:yfol a;f0{;/f0df xfnf jifx?df lgdg ;lkoQ
sfdsfj\flu t]j dhS -k]L{Plzof, blif0f Plzof /
d\lok] {Plzof_ hfj]k]Q klge a9b]5 .

jlfif\$ @#&Ü sfj j [4b/;u} blif0f Plzofdf g\kfnfj
hg;Wof a [4b/ kfis:tfgkl5 ;a\Gbf pRr 5 . s/Lj
@\$Ü hg;Wof ; /sf/L cfs8f cg;f/ ljBfno hfj]pd]
;dx - ^-!% leq kb5g\ . prf0\ut / dfj dl c\l/n]
g\kfnnf0{tlg dVo jftfj/Oflo lf\df ljefhg u/\sf5 ||
lxdfn, kxf8 / t/f0{. blif0fdf /x\sfj t/f0sfj pAhfp
eldn] g\kfn e"efusfj @#Ü lf\ c\j6\sf5 . s7fj
jftfj/Oflo cj:yf /x\sfjlxdfnl lf\df hg;Wof kftnfj
/x\sfj5, hxf\dfhg;x? \$,*&& dl6/e\bf dflysfjprf0df
a;f\; u5g\ . t/f0{/ lxdfnl lf\sfj jlrdf /x\sfj
kxf8L lf\j]e"efusfj\$@Ü lf\ c\j6\sfj5 . ofjlfj Ps
cfk;df cfj4 /x\sf kxf8, pRr kxf8, pkTosf / gbl
a\lx?af/f ag\sfj c\k7of/fj lf\ x] . k/Dk/fut ?kdf
lxdfnl / kxf8L lf\sf hgtfsfja;f0+;/f0sfj u\Tjosfj
?kdf t/f0/xl cPsfj5 . xfn o; lf\df \$*Ü hg;Wofsfj
a;fj; /xl cPsfj5 . o;fjxbfsfjdVo sf/Of blif0fsfj
/fd] pj{feld, /fd] k]w\ / ;f/ Joj:yf g}x] .
hg;Wofsfja9b] rfksf sf/Of o; lf\df lzlf nufot
;fdflhs ;jfsfj\flu 7hf]bjfj /x\sfj5 .

pQ/-blifofsf jftfj/0fio lfx? % j6f k}kZrd
ljsf; lfx?df# k}nPsf 5g\k}f{rn, d\odf~rn,
klZrdf~rn, d\o klZrdf~rn / ;b7 klZrdf~rn_ .
d\o kxf8l lfxdf cjl:yt sf7df8fjpkTosf ;fdfotof
cGo !% j6f lfxlo 0sf0x?eGbf Hofbf zx/ls/Of /
ljsl;t ljsjftfx?n] k}ys b]vG5 . k}zf; slo
b]i6sfjaf6 g}kfnf0{&% lhNnfx?df lje fhg ul/Psfj
5, h; d\o] # lhNnfx? sf7df8fjpkTosfleq /xsf
5g\ k}o}b lhNnfnf0{jlGg ;wofdf ufP ljsf; ;ldlt
/ gu/kfnsfx?df lje fhg ul/Psfj 5 . xfn -dfr{
@))@_ g}kndf hDdf #,((@ ufP fjsf; ;ldlt / !
dxfgu/kfnsf / \$ pk dxfgu/kfnsf; lxt %*
gu/kfnsf 5g\.

clw/fhofsf \$@Ü e"efunf0{buG elgG5, h; df @@
lhNnfx? /xsf 5gV !#Ü hg; wof /xsfP . s7lg e"
agP, s7lg kx# , lgDg ;#f/ ;ljwf -; 8s / b7
; #f/ nufot_ nf0{buG egl kl/eflft ul/PsfP . sd
hg3gTjn]ubf{w}jhgtsfj]jBfnof? nufot ;/sf/L
; jfdf Gog kx# /xsfP .

g}kndf sDtldf klg ## hghflto / #^ hfts] ;dx
/xsfP h; n]dftPfiiffs] ?kdf #^ efiff / yk}ellihsfx?
Aff]b5g\ . g}knl efiff ;Dks\$]efiff / /fi6«efiiffs]
?kdf kDv :yfgdf /xsfP . ofj%)Ü hg; wofsf]dftPfiiff
xfj/ cGo w]Psf]bfj, j]efiff xfj.

#\$ lziff / dfwolds lziff

j tGfg dfwolds lziff k}ffnl lgDg dfwolds, dfwolds
/ pRr dfwolds u/L # pk-lfxdf aff8Psfj 5 /
loglx?n]qmdzll ^-*, (-!) / !!-!@ slfx? ; dPsf
5g\ . ofj ; Argf !((# b]v nfu"ePsfj 5 . lgDg
dfwolds / dfwolds :t/lo lziffnf0{dfwolds lziff
;xofu sfoqndsf]dVo rf; f]sf] lfxsf] ?kdf klxrfg
ul/Psfj 5 .

dfwolds ljBfno lziffdf ljut b0{bzsdff pNn]ylgo
k}lt ePsfj 5 . dfwolds lziffsf] kx#df gf6slo
?kdf j]4 ePsfP, hf]lgDg dfwolds tx ^-^* slff_
df #@\$Ü , dfwolds tx -(-!) slff_ df !@)Ü df
ePsfj b]vG5 . Tolt xbf xbf klg kx# / lziffsf]
u0f:t/ ce} klg 8/nfufj rbf]Lsf] ?kdf /xsfP .
kfylds txdf ;xh}b]vg]egfP/sf]cgkft !@*Ü sf]
eP tfklg vb egfP]cgkft &@Ü dfq /xsfj5 . lgDg
dfwolds txdf ;xh}b]vg]egfP/sf]cgkft %&Ü
/xsfP / vb egfP]cgkft lgDg dfwolds tx /
dfwolds txdf qmdzll #!Ü / @!Ü /xsfP . ljut
jiff?df ul/Psf k}ltsf]afahb klg cfk}f]cei}klg
g}knsf]sh hg; wofsfj%)Ü klg ;flf/tf xfl; n ug{
; sPj5g\ . \$

dfwolds lziffsf nlox?

lgDg dfwolds lziff lgDg dfwolds lziffsf]dVo nlo /fi6« k}hftGqdf ljZjf; ugJ/ ;fdflhs tyf k}sf]ts
jftfj/0fio lhDd]f/kl't ; hu /xg]gful/s tof/ ug{xfj. ofjtx k}f ugJ]jBfolyL? cfk}f lj rf/x? cleJoQü ug{; Sg]
:j tGq, kl/>dL, :jf:Yoklt ; hu / c; n g}ts rl/qsf]xg]ckj]ff ul/Psfj5 .

dfwolds lziff dfwolds lziffsf]dVo p2Ixo cflyG ljsf; df ofjufbg k}ofpg ; Sg] /fi6« /lilt/jfh, ;f:s[ts /
;fdflhs ; Dkb / k}hftf]Gqs dNo / dfotf; # kl/lrt ePsfj; lfd / :j:y gful/s tof/ ug{xfj. ljBfolyL?n]:ki6; #
lj rf/ cfbfg-kpfg ugJ/ j]f]lgs k}gx?df ; r] /xg; Sg]xgk5{ ; hgZlntf, ;xofu, :j tGqtf / d}xg]L xgkg]s/fdf hfP
lb0Psfj5 .

-lziff tyf v}hsb dGqfnosf]gltut sfuhfx?df cfwl/t_

dllodf-rn / k}f{rn lffsf zx/L lJBfnox?df c8oqsf
e6bf lJBfyl{x?sf] kltzt pRr /x\$] 5 . To;u/L
5fqfx?sf]kltzt ufdLof lffx?dfe6bf zx/L lffx?df
pRr /x\$]5 . lxdfnl lffdf dfllolds txsf lJBfyl{x?
dwo]@@Ü -#)Ü 5fqfx?_ zx/L lffx?df /x\$ 5g\.
kxf8L lffdf @&Ü lJBfyl{x? zx/L lJBfnox?df cll oog
ub5g\ -#&Ü 5fqfx?_ eg]t/f0{lffdf @!Ü lJBfyl{x?
-#&Ü 5fqfx?_ zx/L lffdf cll oog ub5g\ . sf7df8f
pkTosdf ;a6bf a9L cgkft cyf{ %Ü -#&Ü 5fqfx?
lJBfyl{x? zx/L lffsf lJBfnox?df cll oog ub5g\.

ol tYofsx?n] eufjns c6t/lfflotf, n]ustf,
;fdlfs / cly6 ;dXsf]cfwf/df pNn]vglo lsl;daf6
km/s b]vfb5g\ . kfylds :t/sf egf6f 5fqfx?sf]
kltzt \$ / lgDg dfllolds txdf pglx?sf]egf\$]
kltzt \$! /x\$]5 . lzlfss]tx;E]n]Es c;dgtf
klg a9]u5{ . z]fs ;xeflutfdf u/La / wgl alr
7hf]vf8n /x\$]5 . gkfn hljg :t/ ;j]f0f -((^
df wgl ju6f s6f s6lx?sf]kfylds txdf xg]egf{
lng] ;efjgf u/Ljx?sf]6bf b]ja/ a9L / dfllolds
txdf o:tf ju6f6 xg]egf6f bz uoff a9Lsf]km/s
b]v65 . ;xeflutfsf]b/ lfflo cfwf/df klg km/s
b]v65,gkfnsl]xdfnl k6df / ;b/ klZrdr-n lffdf
a:g]hgtfx? ;a6bf ;ljwfljdV ;dXdf kb5g\.
To;sf/Of lzlfdf kx*nf0{ ;wf/ ug{dfllolds lzlff
pk-lff] ljsf; sf]k6v p2]o x] . ;ljwfljdV ;dXsf
lJBfyl{x?sf] ;wof lJBfyl{x? lJBfno kffnlsf] tNnf]
txaf6 dflyNnf]txdf pSnhf 36b}hf65 . Toxl s/f
zfl//ls ?kdf ;ljwfljdV -ckfE_ lJBfyl{x?sf]xsdf
;d] nfu"x65 .

lJBfnox?sf]lfflo ljt/Ofdf klg c;dgtfsf]l:ylt
b]vPsf]5 . xfn -dfr{ @))@_ lgDg dfllolds txsf
&@&^ lJBfnox? /x\$ 5gveg]dfllolds txsf \$,) *@
lJBfnox? /x\$ 5g\ . lgDg dfllolds tx rnf0/x\$
lJBfnox? b0{k6s ;lrs] ul/65g\ - Psk6s lgDg
dfllolds / csf]k6s dfllolds lJBfnosf]kdf . xfn
pRr dfllolds lzlff ;ldlt -kl/ift_ df btf{ePsf
pRr dfllolds lJBfnox?sf] ;wof s/La &%) 5 .

gkndf km/s km/s ;Argf ePsf lJBfnox? /x\$ xgfn]
lgDg dfllolds / dfllolds lJBfnox?sf slff sf]fx?sf]
;wof :yfglo lgj{r t lgsfox? / ;dbfox?sf]
cfjZostfdf cfwf/t /x] nlrnf]of]hgf k6fg ug]sl;dn]
lgwf{Of ul/Psf x65g\ . lxdfnl lffdf !,() kxf8L
lffdf !^,%)@ t/f0{lffdf !@,) ^\$ / sf7df8f
pkTosdf !,!!# slff sf]fx? /x\$]cgdfg ul/Psf]5 .

Ps bzsleqdf dfllolds lzlff k6fg ug]lghl
lJBfnox?sf] ;wof ^!* af6 a9] @,!)# kl\$]5 .
lghl lJBfnox?df hfg]5f / 5fqfx?sf] ;wof ljsf;
lff, eufjns lffsf]cfwf/df km/s km/s /x\$]5 .
o:tf]le6gtf lgDg dfllolds txdf k}f{rndf @%Ü
-#&Ü 5fqfx?_ b]v ;b/ klZrdr-rn lffdf ##Ü
-@%Ü 5fqfx?_ /x\$]5 . Pp6]tx eufjns lffsf]cfwf/df
klg lxdfnl lffdf !*Ü -#&Ü 5fqfx?_ b]v sf7df8f
pkTosdf %Ü -#&Ü 5fqfx?_ le6gtf /x\$]b]v65 .
dfllolds txdf o:tf]le6gtfsf]l:ylt k}f{rndf @^Ü
-#(Ü 5fqfx?_ b]v #(Ü -@&Ü 5fqfx?_ / lxdfnl
lffdf @@Ü -#)Ü 5fqfx?_ b]v sf7df8f
pkTosdf %Ü -#&Ü 5fqfx?_ /x\$]5 .

lgDg dfllolds txsf tfnd]lzlfsx?n]!) jif]jz4
lzlff / @ jif]dl>t cyf{ ;fwf/Of z]f]6ts / cll ofkg
tfnd u/L hDdf !@ jif]lzlff k/f u/]xg] kb5 .
lgDg dfllolds txsf ax;wos lzlfss?n]o:tf b0]jif{
lqe]g lJzj lJBfnosf]sg]Sofk;df latfP/ k]l0ftf
k6f0fkq tx k/f ub5g\ dfllolds txsf w]h;f]tfind
k}t lzlfss?n] cfwf] z?sf] tfnd lqe]g lJzj
lJBfnoaf6 k}t ub5g\ . dfllolds lzlfssf]lgldQ
of]o lzlfss a6gsf]nflu tfnd]lzlfsx?n]ls # jif]
jl-P8- jf # aif]jl-P-jf jl-P: ;l-sf]slff ;fy}To;kl5
Ps aif]jl-P8- k/f ug]k6]x65 . xfn lzlf0f k6df
k]z ug]clwsfz lzlfss? tfnd ck}t 5g\ . ;g\
!(((df lgDg dfllolds txdf k9fpg]@\$,(^ lzlfss?
-h;df !^,\$% tfnd ck}t_lyP / dfllolds txdf
!(!*%-(,\$&& tfnd ck}t_lyP / dfllolds
txsf clwsfz lzlfss? c:yfol /-jf cflzs ?kdf
cll ofkg/t 5g\.



\$: ; d: of / r g f t l x?

4. ISSUES AND CHALLENGES

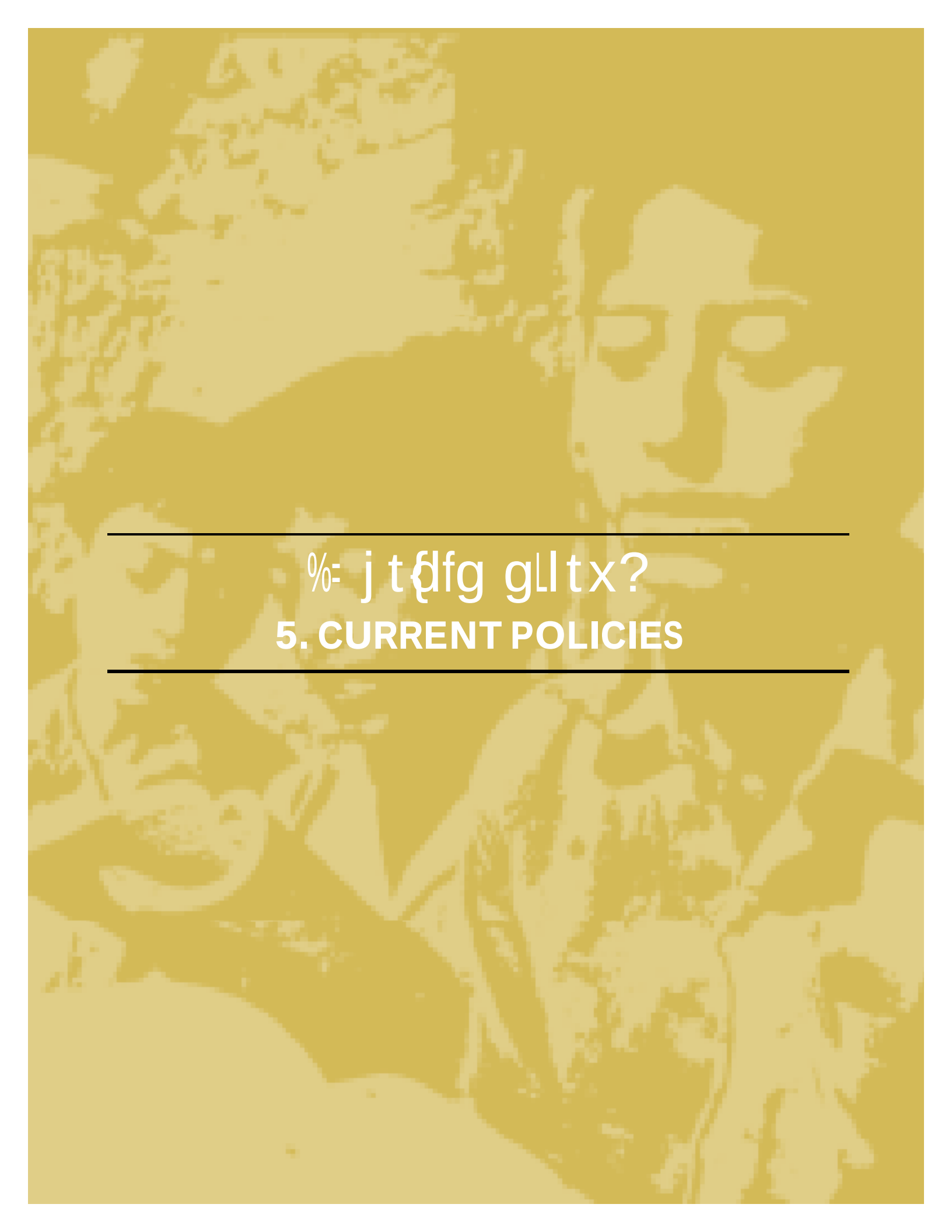
lz lff kpfnl sf ; d:ofx?nf0{ljzj a} ; \$6/ kg/fnfsg -ljzj a} @))!_ dfwolds lffsfaf/df lz lff tyf
vjh sb dGqfno 8flg8f ljznj0f (due @))!_ pRr : tl/o ; ldt sfxfn}fjktjbg -lz lff tyf vjh sb dGqfno,
@))@_ / lz lff tyf vjh sb dGqfno Plzofnl ljsf ; a} sfdfwolds lz lff ljsf ; ofhgfkq -@))!_ df : ki6 ;
klxrfg ul/Psf5 . lz lff kpfnl sfjsfo}lftsfjljznj0f / ; d:ofsf klxrfgx?n}lz lff kpfnl ; \$6df /x}fj
s/f ktldjt ub5g\ . ktjbgdf klxrfg ul/Psf rbfjlx?df ; flf/tfsfjgDg : t / / z}fs pknlw, lz lffdf
cfo ; d% / ; fdilhs ; d%?sfj ; dfg ; xeflutf, kpfnlle/Lg}k9f0{bfk}ofpg/ k9f0{5f}g}k?sfjprb/,
>d ahf/nf0{pkoQm gxg}lgDg : t / sfjlz lffsfju0f: t / ; dfjz ul/Psf 5g\.

dfly pNny ul/Pe6bf 68sf/ ; d:ofx?df ||

- k9fpg] hgziQm cJoil:yt 5, af/Daf/
/fhgltts/0fsf] lzsf/ xg] / ckof{t tflnd jf
ljgf sb}tflnd g}ofjotfafx}sfjljifosf]cwofkg
ug] h:tf s/fx?n} lz lffsf] u0f:t/ lgDgsf]lsf]
xguPsf]5 .
- kf7oqd clt afjennf]5 . o ; n}ljBfyl}sf]ljljw
cfjZostfnf0{ktldjt ub5 .
- ; fdbflos ljBfnx? ; dbfosf]dx}jk0f{ ; f}sf]kdf
blvgf] ; \$f ; /sf/L : jfld}sf ljBfnx? h:tf
blv65gV / fdf0?kdf ; fjhlgs lz lffdf hgtfsf]
; xofu}sf] cefj 5 . cfly\$ lbu}kg / u0f:tl/o
cwofkgf] ; lgZr ttf]nflu ; /sf/L ; xfotf kkt
ljBfnx?nf0{ : yfglo ; xofu ckof{t blv65 .
- wgl kl/jf/sf afnaflnx? / cfk}gf afnaflnx?s]
nflu c ; n} lz lff rfxg]kl/jf/x? ; ljw}ldv /
clt ljkg kl/jf/sf afnaflnx?nf0{ 5f}l lghl
ljBfnodf ; g}x}f ; /sf/L ; xfotfkkt ljBfnodf
k9g}df ; ljw}ldv / 5f}fx?sf]pRr cgkft x65 .
o ; n}ubf{b0f}julg z}fs kpfnl sfod e} ; dbfo /
; Dk0f{g}knd}c ; dgtfsf] : ylt axu0ff xbf}f65 .
- k}fut tyf g}lj ofjotfsf] u0el/ sdl ePsf]
lz lff kpfnl df yk?kdf ; a}txsf ; a}sd}f/Lx?ssf]
af/Daf/ ; ?j / lz lff P5 / lgodfjndf kl/jt5
klg kb5g\ . c0o s/fx? ; f} ; f}o ; n} gltsf]
sfof]jog kl sf dhf} e}lz lff kpfnl df g}ed /
vf8n ; hgf ePsf5 .

- lz lffdf ul/gkg] ctofjZos ; wf/ / kl/jt5
sfof]jogsf nflu 6f]f lbg ; d} ; fjhlgs ; f}
; fdu}x? cto6t} ; ldt dfqdf dfq pknAw 5g\.
- lz lff P5 - ; f}f} ; f}f}v_ sf]kdf /x}f]sf}g5 c0o
lffsf sf}g5 ljz}f u/L : yfglo : jfoQzf ; g P5,
@)%% ; f} dh vfg]vfnsf]55 .
- lh0d}f/L / ; f}x?sf]x: tft/0fdf cfwf/t lj}blst
; /sf/sf] plbodfg kpfnl ePtklg o ; df lz lff
kpfosf nflu lz lff tyf vjh sb dGqfno / lz lff
ljefuh:tf lj}blst ; yfx? ; f} ; d0jo gePsf]
; fy}cfjZos ; yf tyf ltgsf sd}f/Lx?df lz lffsf]
lj}blst Joj : yfkg glt sfof]jogsf nflu cfjZos
lfdt lj sf ; ug]sb}sfodnd gePsf] .

ljBfno, Toxf6f lz lfs, lz lffsf]u0f: t / / hljg j]Q
; f}kf70s}sf] ; f}ble}tsf ; Da6wdf ; dbfosf]vf ; }
ljzj ; jf e/f}f kf0Pg . o ; sf cltl/Qm ljkg /
; ljw}ldv?dwo}w}h ; f}ljBfno hfg]cj ; /af6 al6rt
5g}eg]wf/0ff klg ljBdfg 5 . j t5fg P ; -Pn- ; -sf]
plt0f{ktzt}n]-@))! df #!Ü_ lg/fzf 5fPsf]5 .
Pp6f lj}blst Joj : yfkslo vfsdf ljBfnf0f
; dbfodf k}sf}g] ; jndf ; f}7gfds tyf Joj : yfkslo
tk/tfsf]cefjnf0f{b}6ut ug]xf]eg] ; dbfox? ls
t kt}fjaf/]cg1 5gls ; wf/sf nflu pglx?n}sb}
cfzf /fv}f 5g}eg]s/f yfx kfgp Tolt uf/f}kb5 .



¿j tđfg gll tx?

5. CURRENT POLICIES

%=! j tdfg glttut p2fox?

u/lal 36pgjs/fnf0gkfn sfjbzfk~r jilf ofhgfn]/fli6 ljsf; sfjkylds tfdf /fvjsfj5 . /fli6 ljsf; sfj
cfjZos tfsfjnfliu pkoQm u0f: t /Lo dfllolds lz lffsfj: tf/ sfjp2fon]klg u/Ljl Golgs /Of ugjs /fnf0{
dfllolds lz lff gltt sfjsfbljGbdg]/fvjsfj5 . ofjs/fnf0gkfn lz ldf b]vfk/ sfjb0f6frbfjLx?df ; dflxt
u/ sfj5 . tL xgV u0f: t/ ; lxt ; dff sfjJo: yf .

.bzjofhgdf lz lffsfjnfliu glttut p2fo gdfs d:ofk
kqn]gkfnf ax~cfoldsf r/qsfj ul/alnf0{ : jlsf/
ubf cufil8 a9g ul/al / ul/al Golgs /Ofnf0{ lalag
glttut p2fox? dffk'Wofg lbg]kbfjg u/ sfj5 . o ; }
d:ofk kqsfjcfwf/df, / /fli6 lz lff cfofj -! ((@,
gjfof hgf - lz lff lffsf p2fox? , a sfjnfliu lz lff
/fli6 ofhgfsfj ; Gbedf ofbjg ; ls6 ls u/la 3/
kl/jf/x?sfjnfliu xfdn]pNny u/ sf % j6f lfdtfx?sfj
; DaGwdf atdf / k]tfj t glttut p2fox? / lz lffsf
sfoqndx?sf ljzftll dfllolds lz lffsfj k]olf jf ck]olf
kbfj /xg5 . To; sfj cltl/Q, ol p2fox?n] hft,
hftl, wd{/ gkfnf a; fbf; sfjcfwf/df lk5l8Psf /
; ljwf ljdV ePsf lnE / ; dxsf cfjZostfx?nf0{
; alyg u5g . %

dfllolds lz lffsfjnfliu ; xofl sfoqnd tof/ ug{bzfk
k~r jilf ofhg b:tfjh lz lffsfj bl3sfing ofhg
p2foleq lgDg s'fx? ; dfjz ul/Psf 5gV

- ljBfno : t/df lz lffsfjJo: yfkg ug/ ; f h6fpgdf
; fdbflos ; xeflutf / cnlu]kl/ rfngrf al4 .
- lz lff Jo: yfkg, ofhg / cgludgsfj]j s]b]s/Of .
- dfllolds lz lffdf vr sfj efuaG8f - ; /sf/L sfj,
: yfglo ; f, 5fqjQ ; lxt zNsx? .
- lz lffsfj ; f h6fpg' / lz lff pknjw u/fpgdf lfglo
ljljwtfnf0{dfcotf .
- lghl ; yfx?sfj lgoGqOf nufot ; yfut / zNis
Jo: yfkg kffnldf r'ttf / ltglx?sfj ; jnlS/Of .

dfllolds lz lff tyf ul/jl Golgs/Of

dfgjlo lfdtfx? kfylds lz lff k'f ug] ; a]nf0{dfllolds lz lff pknjw u/fpg]Ao: yfn]pglx?sfj kx'F eP ; Dd
ljz]fu/L ul/a ; dXsfjdfgjlo lfdtfx?sfja4 ug5 . cfwf/e't / kfylds lz lffefbf cufil8sfj]z lffsfjAo: yfn]ul/a
hgtsfj : jf:Yosfj -lg/fv]fids : jf:Yo x] rfx_ ; DaGwdf hfuf/Of Nofpg5 / To; j/L P8 ; \Dalw r]gfn] hGdb/df
uef]gsfj]b/df sdl dffk'Wklg Tolts} ; xofl ug5 .

cfly\$ lfdtfx? Jofj ; flos ; \$fo ; lxtsfjdfllolds lz lffnf]u/Lj kl/jf/nf0{ /fd] ; lz lff xg] Hofbf blf / cen
pTkbfgdhs >d zlQm]sf]efu aGg]dfsf kbfjg ug5 . o ; n]cfo / pkef]jsfj: t/nf0{ ; wf/ ug5 .

/fhglts lfdtfx? dfllolds lz lffnf: yfglo / s]b]o ; /sf/L ; yfx? , Gofokfnf cflbsf ; DaGwdf gful/sx?sfj
clwsf / / lhDd]f/Lsf]akQ/ hfuf/Of ofhgdf 6]f lbg5 .

; fdlhs- ; f+s[ts / ; Hf0ffds lfdtfx? dfllolds lz lffsf ; a]nf0{ ; dflji6 ul/g]gltx?n]ck]olf ?kdf
; fdlhs ?kdf lk5l8Psf / ck]lh\$; dXsf dflg ; x?sfj: t / / k]ti7df of]ubfg k'ofp5 . cfo / pkef]j : t/ a9fbbf,
ljz]ftll u]ldf lfgdf cen a9l pTkbfs cfly\$ ultljwx?nf0{ ; ud agfpgsf ; fy ; fy}cfly\$; \$6, kfs[ts kbfj / cG
cGdfg ugq ; lsg] : ylt axg ug ; Sg]lfdtfdf klg j[4 ul/g'k5{

- ljbfnofx?sf]uof: t/sf] ; wf/sf]nflu ljbfnodf cfwl/t Joj:yfkg ljsf; kpfnsf]of]hgf / sfof]jog .
- zlf]s ; yfx? / zlf]s Joj:yfkg ; yfx?leq dfgjlo ; zfwg ljsf; lfdtf / uof: t/df ; wf/ .
- ; dbfodf cfwl/t l ; Sg]kpfnlx?sf]ljsf; .
- ; r]gf j[4 / ; lff/tf cleofgx? .
- lz lff Joj:yfkg / kpfosf]nflu ; t'gf / ; #f/ klj]wsf]a9bf]kpf] .
- afnsf, czQ / ljkcg ju\$ nflu lz lff pknAw u/fpg]sfddf ; sf/fds sf/afxl .
- gful/s ; dfh / lghl lff; f a9bf] ; fef]f/L .

%=@ glltut jftfj/Of

dfllolds lz lffdf ; yfut Joj:yfkgf]ljsf; ljlecg zlf]s gllt, kl/jltf /fhgllts kl/bz'o tyf kpf; lgs ; Argfx?df lglxt ljljw lsl; dsf kpfj / tTjx?df cfwl/t 5 . o; sf]sf/Ofn]Psflt/ glltx? tyf gllt thdf alr / csf]t/ sfoqndsf]l8hf0g tyf sfof]jog alr ; fdh:osf]cefj /xg uPsf]5 . t; yf; yfx?sf] ljsf; / cEof; / pk-lff]leq ltglx?sf]Joj:yfkgnf0{ cfsf/ / dfu]z'g ug] ; t' /Of]glts kl/sNkgfsf] cefj /lx /xsf]5 .

khftGqsf]kg:yfkgfkl5 ; DalGwt lgsfosf]kpf; gsf] l:yltf pNn]vglo ?kdf kl/jt'g ePsf]5 . gllt thdf, sfof]jog, ; k/Lj]fOf / dNofsgdf pglx?sf] s]b]o eldsf /lx/xsf]5 . Jofkstf, ; fj]h lgs lhDd]f/ l efj, kf/blz'f, kpfjsf]l/tf jf blftf tk'f]cleofg c; dfg / cflzs /xg kl]sf]5 .

xfl; n ul/Psf]pknlAw ; lldt ePsf]h]g]kfn leqaf6/ k]f; l g]kfnlaf6 dfq ge]g]kfnf ljsf; ; fef]f/x?af6 / cGt/f]6gful/s ; dfh ; t'7gx?af6 ; d] ; yfut ; wf/ / kl/jt'gsf nflu bjfj kl//xsf]5 . ul/jl Golgs/Of ug{ lz lffsf]dxTj kOf{eldsf /xsf]s/f o; bjfj k5fl8sf]dxTj kOf{tTj xfl. ; dtfdhs, kx'F of]o / uof: t/lo dfllolds lz lff pTkfbg ug]f]nflu

; yfut ; fwsf]clej[4 / ljsf; ug]cfjZostfo; df ; kintf xfl; n ug{cfjZos kg]dxTj kOf{s'f xfl.

lz lff, ljs]b]s/Of / ; zf; gsf]lffdf ; g\!(() b]v k/De ePsf ; wf/x?n]o; lffdf yk uxg ulx/f] / d]ns ; t'7gf]ds / ; yfut ; wf/sf nflu cf; Gg cj; /x?sf]lglZrt 9f]ftk'nu\$ 5g\.

; yfut lfdtsf nflu glltut jftfj/Of k]t't / to ug] ; Da4 glltut b:tfjh / sfggdf lgglnlv t b:tfjh / sfgg ; dfjz 5g\ bzf]k~r jif] of]hgf, dllosfng vr{; Argf, /fli6e ljsf; d-r lff]sf]zlff ; DalGw b:tfjh, lz lff P'g -; ftf] ; z'f]vg, :yfgo : jfoQ zf; g P'g, !(((, k]wgdGqlsf] c'lo lftdf /xsf] ljs]b]s/Of sfof]jog / cgldg ; lldtsf k]t'fjx? .

gllt ; DalGw b:tfjh / sfggn]/fli6e : t/df lhDd]f/ lgsfox? alr ; lldt ; dGjo / k/fdz{dfq}b]fpg] ePt klg ltglx?n]lz lff Joj:yf]ljs]b]st kpfnl / ; zf; gsf]lglZrt ; wf/ tk'f ; du]k]Q bzf]5g\ :yfgo ljsf; dGqno, /fli6e of]hgf cfof]l, cy{dGqno / lz lff tyf v]hsb dGqnox? ol kl/jt'gx?nf0{ k]4g ug]f cu]fl gfosx? xg\.

sfgöñ]cyf{\:yfglo :jfoQ zf;g Pö / lz lff Pö
-;ftf; ;fvg_ bjh]:jldTj, lhdd\l/lefj, ;f{x?sf]
kpfjsf/L ;bkofu Pj+;yfglo ;f kl/rfngdf ljzjf
hfß lbßjo;df k6 ?kn];dfhsf]a9L ;xflut f xg'
kg]s/f k6 kf/ßf]5 . t/ lz lff -;ftf; ;fvg_ Pö /
:yfglo :jfoQ zf;g Pödf ul/Psf]ljs]b]s/0fsf]ljsf;
Psgf;sf 5g\of]s/f k6 5 . :yfglo ljsf; dgqnoåf/f
g]l] ul/Psf]ljs]b]s/0f ;wf/ k]qnofsf];Daöwdf
s/f ug]xf]eg]ljs]b]s/0f sfof]jog / cgldg ;ldltñ]
lgdg lnltv s'fx? t?çt sfof]jog ul/g' k5{eög]
s'/sf]jjsfnt u/ßf]5 ||

- lhNnfut cfjlws ofhgdf jflifß / cfjlws z]fjs
ofhgfx? :jlsf u/L ;dfjz ug]
- ljBfnox?sf]JoJ:yfkg ;ef/ ;fng, ;k/Lj]föf,
cgldg / lgods]k]ofkff]
- ljBfno / lz lffsf]b/aöbl :yflkt ug]lhdd\l/Lsf]
k]ofkff]
- /fli6ö dfu]gbzgx? cg';f/ lz lffsf] 5gfß /
lgolQnsf]k]ofkff]
- ljBfno JoJ:yfkg ;ldtsf]lfdtf clej[4 ;fy]
ltglx?sf]lgoöqofgdf clej[ç ug]
- lz lff ;Dalöw tVofí, en]tsk]f/f/sf]:t/Dalöw ;rgf
tyf ljBfnox?sf]cflyß JoJ:yfkg;Dalöw clen]x?
cBfjlws /fv] tyf ;wf/ ug]

- lz lffsf] l]qdf u];/sf/L ;#7gsf sfoqndx?sf]
;dgjo, kg/fjnfßg / lgoöqof]
- lhNnf:t/Lo k/Llffx?sf]JoJ:yfkg / lg/Llfof ug]
sfof]k]ofkff]
- ljBfno JoJ:yfkg ;ldtsf]lfdtf clej[4 ug]
- z]fjs ;fdul / cöo ljBfnout cfjZostfsf nflu
ljBfno lz lff JoJ:yfkg / ;f kl/rfngsf]
JoJ:yfkg k]ofkff ug]
- ljBfnosf];xof]usf nflu ;dbfox?sf]kl/rfng]
- ljBfno JoJ:yfkg ;ldt, ufß lz lff ;ldt, lhNnf
lz lff ;ldtx? leq k]tlglwTj sf]lgodaç ;Argf]
- en]ts lgdf / cöo ljBfnout ;wf/x?sf nflu
lhdd\l/lx?sf]k]ofkff] .

lz lff Pö ;ftf; ;fvgöbf ol dfu]bzgx?n]lz lffnföç
:yfglo lgsfodf k]ofkff ug]s'fdf w]hß lbPsf 5g\.
lz lff Pöñ] :yfglo ;dbfox?df ljBfnox?sf] nflu
clwst/ hjfk]b]lxf lglxt u/fpg] sfof] Argf leq
clVtof/Lsf] öög k]ofkff ;lxtsf] ljs]s>s/0f bß
k]tj4tf /fv]ßf]kföç5 .

^: dfWolds lz lff ; xofu sfoqmd
**6. SECONDARY EDUCATION SUPPORT
PROGRAMME**

^: dfllolds lz lff ; xofu sfoqndd sllgtut v f s f

dfllolds lz lff pklf s f ; dulglt j f l j s f ; p2xo /fli6a l j s f ; cfjzostf ; xfpbfu0f: t /lo lz lff l j : t f / ug
x f j . k t t t p2xo x f l ; n ug b z f j k ~ r j i f l o f h g f d f p n n y u l / P e m j k f n s f l j s f ; s f j o f k s t / k f y l d s n l o
/fli6a l j s f ; s f n f l u k f y l d s t f k f t u l / a l G o g l s / O f s f p b z o k f l k t d f ; x o f u k f o f p g ' x f j . d f l l o l d s l z l f f
p k l f j l e q s f j ; x o f u k l g d f l l o l d s l z l f f l j s f ; o f h g f d f k t t ' ; f d f G o p 2 x o x ? d f g j c f w l / t x g b .

- k7g kf7gsf :t/x? nufot, dfllolds lz lffsf u0f: t/ j[4 ugI
- dfllolds lz lffsf/fli6a cfjzostf; f s f j ; f c b l e s t f k j 4 g u g I
- dfllolds lz lff pk/ vf; u/l 5fqf / l j k c g h g h f l t o ; d x s f a f n a f n s s f j k x F d f ; d f g ; x e f l u t f ; l g l Z r t u g I
- dfllolds lz lff pk- l f j s f j c f c t l / s / j f x b b j } s f o q l f t s f j j 4 u g I

dfllolds lz lff ; xofu sfoqndd, ol p2xox? tlgj6f cgt/j tl{ pbbzox?sf] ; dxdf kltt ul/Psf 5g\

kx F ÷ ; d t f , u 0 f : t / / l f d t f . t j f j ; d x n j k l x n f b 0 f 6 f ; d x n f 0 { w j } x b ; d d ; x h a g f p 5 . t l p 2 x o x ? t n p n n y a s ; f x ? d f k l t t u l / P s f 5 g \ -

^: @ u0f: t / / ; f c b l e s t f

l z l f f s f j u 0 f : t / / ; f c b l e s t f d f u l / g j ; w f / n j d f l l o l d s l z l f f c l o o g u l / x s f l j B f y l x ? d f / c f u f d l k F j i f l e q k f y l d s a f 6 d f l l o l d s l z l f f k { h f f } u / s f l j B f y l x ? d f d f q j k e f j k f g j x f 0 g . o ; n j l z l f f s f j ; l d t ; D a 4 t f / s d p k f b p t f / x s f j 7 f c g j u / s f l j k c g ; d b f o s f c l e e f j s x ? d f ; d j k e f j k g 5 . u 0 f : t / / ; D a 4 t f s f j ; w f / k x F d f ; w f / u g j c f j z o s z t { x f j t / o f j k o f t z t { e g } x 0 g .

dfllolds lz lffsf gllgtut p2xox?

u0f: t / / ; f c b l e s t f

- /fli6a cfjzostf k/f ugI/ l f j l o P j + y f g l o l j l e c g t f c g s h x b j u l k f 7 b q d s f j l j s f ; .
- ; a j d f l l o l d s l j B f n o x ? d f k f 7 b q d l ; s f p g b l f l z l f s s f j e g f j t g l x ? s f j k e f j s f / l p k o f j .
- k j o s d f l l o l d s l j B f n o d f d f l l o l d s k f 7 b q d s f j c f j z o s t f k f u g { k o f t u 0 f : t / / k l d f o f d f k f 7 b ; f d u l s f j p k n A w t f .
- l j B f n o d f d f l l o l d s l z l f f s f j u 0 f : t / ; l g l Z r t u g ; S g j l j B f n o J o j : y f k g .

kx F ÷ ; d t f

- k f y l d s l z l f f k / f u g I ; a j f 0 { d f l l o l d s l z l f f s f j J o j : y f k x F o f j o a g f p g } .
- h f t , w d { h f l t , : y f g j f e f t s c ; l j w f s f j c f w l / d f l s g f / f n f u s f p k j l f t j u { n u f o t ; d f h s f ; a j u x ? s f j c f j z o s t f k l t l j d a t u g I d f l l o l d s l z l f f s f j p k n A w t f .
- a f n s f - 5 f q f _ s f 5 f q f j f ; ; D a 6 w l c f j z o s t f x ? k / f u g I d f l l o l d s l z l f f s f j J o j : y f .

; + y f u t l f d t f

- d f l l o l d s l z l f f d f ; + y f u t J o j : y f k g s f ; a j t x d f a 9 l ; x e l u t f d h s k 4 l t s f j l j s f ; .
- l j B f n o s f j c f j z o s t f n f 0 { / f l i 6 a g l t ; F / / f l i 6 a ; + 7 g x ? s f j 1 f g / l f d t f n f 0 { l j B f n o s f j c f j z o s t f ; F l d n f p g l j s j b l s t o f h g f t h f j / J o j : y f k g k f f n l s f j l j s f ; .
- d f l l o l d s l z l f f J o j : y f k g / ; + 7 g s f ; a j k l f x ? d f ; z f ; g s f l ; 4 f c t / c E o f ; x ? s f o d u g I
- p k o Q n t x / u 0 f : t / s f j d f l l o l d s l z l f f s f n f l u c f l y 6 ; f j p k n A w u / f p g k o f t x b j u l s j b l o / l h n n f P j + y f g l o ; f j x ? a f 6 p k n A w / s d / x s f j ; f j c f w l / s f o d / f l v / f v g j .

dfllolds lz lffsfju0f: t/ / ; fblestf kJ 4g ugIdVo
dVo glttx? bxfoadfjhd 5g\

- :yfglo ; dbfosf]cfjZostf / /fli6a cfjZostf
b}k]t ; b}gzn xg] cfwlgs lsl;dsf] /fli6a
kf7bqmdsf]lj sf; tyf pQ kf7bqmd cllfokgsf]
nflu cfjZos kg] ; sf0 ; fdu]sf]JoJ: yf .
- sg]kg 7pff]ljBnosf]ljBf]x?sf lfdtsf]lgZr t
; dodf ljZj ; glo / lgZkl hfFsf nflu /fli6a: t/sf]
k/Llf / dNofs g kffnlsf]lj sf; ug].
- ;ljwfljdV k[7eld / zf/ll/s tyf l; sf0 ckfEtf
; lxtsf ljBf]x?sf]cfjZostf cg?ksf] ; kZllft
clek]t tyf l; h}gzn cllfokg sfofnsf]lj sf; .

xfnsl]l: yltsf] ; Gbeff j tdfg ; d: ofsf] ; fdgf ug{
ckg0g]k]os lgtlsf]kl/r rf]lgDgfg; f/ 5 ||

^@:! kf7bqmd lj sf; dNofs g /
lz lf0f ; fdu]x?

j tdfg cj: yf / ; d: ofx?

xfn gkfnsf ; a}ljBfnos?df clg jfo{/fli6a ljBfn
kf7bqmdsf]sf]jog ul/Psf]5, t/ :yfglo tyf lf]lo
ljljwtsf nflu kf7bqmdsf]lf] Hofb}; lldt 5 .

lz lff dGqlsf]cll0lftfdf /xsf]/fli6a kf7bqmd kl/ibb]
kf7bqmd lj sf; sf nflu glttut vfsf pknAw u/f0{
kf7bqmd ul/g] kl/j t} :jls] u5{. ; f]kl/ibb]
ljBfnosf lz lfs, ljZj ljBfnosf kllfoks / lz lff
tyf v}hsb dGqfno dftxtsf lj1 / kfljws
lgsfox?sf]k]tlglw]j /xG5 . /fli6a kf7bqmd x/ps
kfF jifdf ; fgf]t: t/sf]kl/j t} / bz jifdf 7hf]t: t/sf]
kl/j t} ug] ; d] glt /xsf]5 . kl/ibb] ; lr jfnosf]
?kdf ; d] sfdu]ol tyf cGo glt dfulzgsf

cfwf/df kf7bqmd lj sf; s]bh]slff ! b]v !) ; Ddsf
nflu kf7bqmd, kf7bk:ts tyf cGo z]lfs ; fdu]
lgdf] ug]sf ; fy}lghtj/n] ptkflbt tyf lgldf
; fdu]x? klg :jls] u5{.

kf7bqmd lj sf; ug]sfof bxfosf ; d: ofx?af6 cj/f]
klg uPsf]5 ||

! = kf7bqmd / clloog cllfokg cEof; x?df ; wf/ ug{
ul/Psf kpf; x? kfyds ; /f]f/jfnf?sf] ; lldt
; xelutfdf w]h ; f]s]b: t/d]ug]ul/Psf]kf0G5 .
kf7bqmd lj sf; tyf kg/fjnf]g / lgDg dfllolds
/ pRr dflloldsalr ; fdbflos sfof?sf ; Gbeff
glttut ; fdf-h: o x/f0{xsf]5 .

@ = kf7bqmd kl/j t}sf]k]f/-k]f/ clt cJoJl: yt 5 .
sg}sg]l: yltdf t : jclloog ul/g]kl: tsfs}e/df
sfofxfnf?sf]nx/} rN5 . h]h: tf eP tfklg ol
sfofxfnf?df slff !) afxpsf ljifout lz lfsx?sf]
g t Ps?ktf g k0f{ ; xelutf g}/xsf]xG5 .

= xfn kf7bqmd df / kf7bk:tsn] rfxsf cllfokg
pkfud / lz lfsx?n] k}f ; j]df cllfokg u/f]
ljifox?af6 s]slt / s ; /l l ; s]eGg]s/falr sg}
; DjGw 5g eg] klg xG5 . tyflk dfllolds lz lff
lj sf; Psf0x? - ; B' af/f ; -rflnt k}f] j]sfnlg
kf7bqmd x?df To: tf] ; fdh: o k]hf k5{.

\$ = kf7bqmdn] cf'g}efiff ; s[t, k/Dk/f / :yfglo
cfly\$ cwf/ ePsf w]h ; f]hftlo / hghftlo
; dx?sf ljljw cfjZostfx?nf0b]6 kfof] .
csf]s/f dfllolds kf7bk:tsnf0{n]Es, hftlo /
hghftlo b]6sf]fn]k/Llf0f ug]kpf; x? eP tfklg
n]Es b]6sf]sf] ; dfj}znf0{ ; slrt?kn]x]/G5 .
kn: j?k kf7bk:tsx?df cjwf/0ffids cyf]vdf
leGgtf kf0[5 . o ; jfxs lz lfs lz lff / tflndn]
n]Es hghftlo / hftlo ; jfnx?nf0{ ; /f]f/ g/fv]
ePsf]ol ljifoj: tx?nf0{[lz lfsx?n]plrt?kn]
; Dxfnfg\eG]s/fdf yf]dfq cfzf /fv] ; lsG5 .

%= ljBdfg Psn kf7bk:ts kpfnnlnj uoffdstfdj j[4
ubg lsgls o;n] kf7oqnd k9fpg] s'nf0{sd
dxTj lb05 . kf7bk:ts sf]pTkfbg / lj t/Of kpfnnldf
/xsf sdl sdhflx?sf]sf/0fn]ubf[kf7bk:tsx?sf]
;du|cefj pTk0g xg uPsf]5 .

^= kpf0fn]s]b]yfp5 eg]sd]zlfsx?df dfq slfss]f
tyf ljBfno dNofsgsf w]j]f]x?df ; jn of]ubfg
k#ofpg ;Sg] ;lk 5g\ / vf;u/L slff sf]fdf
dNofsgsf] eldsf / cEof; ;Da0wdf pglx?sf]
1fg ;ldt 5 .

glitut cjoix?

bxfosf sfo? u/] dflwolds lz lff ; xofu sfoqndn]
ol ; d:ofx?sf] ; fdgf ug] ; 3fp k#ofpg5 ||

! = slff ! b]v !@ ;Dd ;dfjz ug] / vf; vf;
kf7oqdsf tTjx?sf]lj sf; ul/g]cfwf/lznfsf ?kdf
/xsf l;4ft; ;Argf / pkfudx? ;d] ;dflji6
/fli60 kf7oqndvtsf ;Argfsf]lj sf; ug] / ljifout
kl/j t0gsf nflu pkoQm b:tfjh lgdf0f ug].

@= kpfustf]u]xs klff / ; /f]f/jfnfsf] ; xeflutfdhs
ljZn]f0f0f/f kf7bqnd kpfnnldf ePsf kl/j t0gx?sf]
k/Llff ug].

#= lzlfxs? ; f]sf] ; fepf/ldf kpfj sf/L kf7bk:tsx?
lj sf; ug].

\$= lzlfxs? ; f]sf] ; fepf/ldf slff sf]f dNofsgsf
ljljw tl/sfx? nufot kpfj sf/L cllofkg lgb]zsf
lj sf; ug].

%= ;dsfl ; dx ; Gbe0f kpfj sf/L ?kdf cfbg kpfgsf]
dflodaf6 l ; sf0 klj4g ug]ljifout lz lfs ; 3x?sf]
lj sf; ug].

^= ljBfno lff/ g]kf7oqdsf]Jo]y:fk; k]f/Of /
sfof]og ug]kf7oqnd lj sf; ; s]b]f]ldtf lj sf; ug].

^# k/Llff kpfnnlsf]lj sf;

jt0fg cj:yf / ; d:ofx?

slff * sf] ; d0fsfnlg ljGbsf]cGtodf ln0g]lhNnf
:t/lo k/Llff? ; yfikt 5g\ . t/ ; lhNnf k/Llff
;ldltsf]dflodaf6 k]o5 lhNnf] :j t0g ?kn]cf-
cfk0gf ljBfnof?sf nflu k/Llffsf]of]hg / ; fng
ub5g\ h ; n]ubf[cjZodefjl?kn]u0f: t/ lgo0q0fsf
; d:ofx? pTk0g xg uPsf 5g\.

k/Llff lgo0qssf] sfof]oaf6 ; flnt klj]zsf
-P; -Pn; ; l_ k/Llffsf] ; fdflhs, cfly0 / /fhglts
dxTj pNn]vglo ?kdf o; sf]z]fs dNo / kljlws
uoffdstf0bf a9L 5 . tyfik clksfnlg / dflwoldsfnlg
?kdf o; sf]gkfnl lz lff kpfnnldf ; /lft :yf / xsf] /
xfo o;n]jlfif0 sl/j !&),)) k/Llff?nf0{ ; dfjz
ug]u]sf] . ljutsf s]k jif?df k/Llffdf lglt
/xsf s]k kljlws sdl sdhflx?nf0{lofg lb0Psf]
lyof] / u0f: t/df ; wf/sf ; s]x? kljvPsf 5g\.

glitut cjoix?

;du]k/Llff kpfnnldf ; wf/ Nofpg ; /sf/n]tlgj0f
dVo dVo kl/j t0g ug5 ||

! = slff * sf]k/Llffsf ; Da0wdf, k/Llff lgo0qssf]
sfof]on] % j0f lfflo lgb]zgfnoxd?df k/Llffsf]
lgwf]0f / dNofsg ug]sfo{s]b]s] ug5 / k]gkq
lgdf]f ; Dkfb; dNofsgstf]tyf u0f: t/ ; Da0wL
; k/Lj]fsx?sf nflu k0f{sfof]lw / tfnld sfof]dx?
pknAw u/fpg5 . -tyfik k/Llff eg]lhNnf k/Llff
;ldltx? dfk0f\k/Llff ; fng u/L :yf]glo :t/d}
pQ/kl:tsf hf]L gDa/ lb0g5 .

@= P; -Pn; ; l_ k/Llffsf k]gkqx?sf]db]fsf]nflu ; /lft
db]f ; ljwfsf]Jo]y: yf u/L ; fng ul//flvg5 .

#= k/Llff lgo0qssf]sfof]on]c0h]sf]d]vs k/Llffdf
; wf/ zf/L/s ckt0f ljBf]x?nf0{ ; ljwf kpf tyf
:t/ lgwf]0f k]b]fnufot ljBdfg klj]zsf -SLC_
k/Llffsf ; wf/x?sf] ; b]9s/0f tyf lj:tf/ ug5 .

^\$ lzlf lzlf / ljsf;

^\$! jtdfg cj:yf / ;d:ofx?

lgDg dflwolds ljbfnodf oflo lzlf xgsf nflu
ljBfyl{x?n}P;=Pn=:l= kf; ul/;skl5 yk b0{ jif{
clwog u/ pRr dflwolds ljbfnosf]lzlf ;sfotk{sf
oflotf xfl;n u/L pRr dflwolds kpf0fkq kkt ugkb5
jf lzlfzf;q ;sfo lqe'jg ljZljBfno -jf ;DaGwg
kkt jf cflus SofDk;x?_ af6 kljLofitf kpf0fkq tx
jf sbj]jifodf pRr dflwolds kpf0fkq pQLOf{jf kljLofitf
kpf0fkq tx pQLOf{ug{k5{ / To;kl5 !} dlxg]tflnd
k'f ug{k5{/ dflwolds txdf k9fpg sbj]klg ljBfyl{f}
pRr dflwolds kpf0fkq pQLOf{ul/;skl5 tlg jif
jl=P8: jf jl=P: / Ps jifjl=P8\u/}xgk5{.

ol ;a}k{/lDes lzlf tflnd sfif{x?sf]u0f:t/ ckof{t
5 / Jojxf/df w/h;f] ljbfnos?n] gofFzlf{x?n}
s;/l l;sfpg]eeg]tflnd gkfPsf eP tfklg al=P: jf
al=P; ;l= l8u\ u/}sf gofFzlf{x? egf{ug{kyldestf
lb05g\ al=P8: / kljLofitf kpf0fkq txsf kf7bqidx?
a9l dfqdf ;fiflts / clt afleinf 5g\ eg]slfssf]
7hf]cfsf/n]ubf{kj rg ljlwã/f lzlf of ug{k5x ljsnk
x5g\ . o;n]ubf{slfssf]fdf kpfj sfl/ 9un]pkofu
ug{cfjZos kg]Jofjxfl/s ;lkaf/]ljBfyl{x?nf0{sbj}
cfwf/ kpfq ul/b5 . clwog k'f ug]b/ Hofb]co5 /
z? egf{sf]s]n @%Ü n]dfq kpf0fkq;ixt oflotf
xfl;n ub5g\.

;g\! ((\$ blv dflwolds lzlf ljsf; s]b|/ o;sf @%
j6f dflwolds lzlf ljsf; 0sf0{x? g}g]kndf dflwolds
lfqdf ;jfsfnlg tflnd kpfq ug]lgsfosf]?kdf /xsf
5g\ ;fy}kf7bqidx ljsf; s]b|tyf k/Llf lgoGssf]
sfotfon]klg ;do ;dodf 7hf]:t/sf]k;f/ tflnd
;fng ug]5g\ . o; cjlwdf dflwolds lzlf ljsf;
0sf0{x?n}!#))) eGb a9l lgDg dflwolds lzlf{x?nf0{
Ps dlxg]tflnd sfif{lbPsf 5g\ klt't tflnd o;
cl3 lb0Psf]sbj]sf]eGb Hofb]pRr u0f:t/sf]ePtf
klg cgldg / ;xof]usf]sdl / ljbfnos?leq]ljBdfg
cGo cjlwdf sf/0fn]ubf{o;sf] kpfj ;ldt
xgku}5 .

ljutsf !) jifsf]cjlwdf lzlf pkofu -v6fpg]
kpfnl ;~rfng gePsf]cj:yfdf w/h;f] coflo /
tflnd ckkt JolQnx?nf0{c:yfol ?kdf lzlf lgoQn
ug{ljbfnos / lhnfx? aflo eP . xfn ;fj]hgs /
;fdbflos ljbfnos?df (&#* kof{?kdf ck]zllft
lgDg dflwolds lzlf{x? / \$*^& kof{?kdf ck]zllft
dflwolds lzlf{x? ePsf]cgdfg 5 . c? yk @(((
lgDgdflwolds / !#%@ dflwolds lzlf{x? -dflwolds
lzlf ljsf; 0sf0x?df sbj]g sbj]sl;dsf]tflnd
ln0{cflzs tflnd kkt lzlf ag}5g\ xfn]f, >l
% sf] ;/sf/n]eljiodf Ohfht kkt ug{lzlfsx?n]
xfl;n ug{kglotf / tflndsf]Jo:j:yf ug]ljBdfg
;a}zlfsx?n]cfufdl kfF jif]eq Ohfhtkq ln0;Sg'
kg]jfcjsfz lng'kg]gof lgodfjnl agfPsf]5 . t/
% jifsf];dofjlwnf0{x}of]sfd Tolt ;lfn]b]vbg .
csf]s/f of]Jo:j:yf s;/L sfot]og ug]eeg];DaGwdf
cen;Dd klg :ki6 ?kdf lg0f0 ePsf]5g .

ljbfnodf lzlf{x? cflwof] kpfj sfl/tfsf ;DaGwdf
w]}cjlwdf sf] ;fdg ub5g\ . o:tf cjlwdf
pglx?sf]cflwof]tflnd / tTk/tfsf]sdl, lgDg:t/sf
;ljwfx? ;f]sf]sdl / lgDg:t/sf]ljBfnos Jo:j:yfkg
cflb ;dfjz 5g\ . skl cjlwdf;df, lzlf{x? :jo+
cflwof]sfdklt kltj4 5g\ / slf sf]fdf lgoldt
?kdf pkl:yt x5g\ . jtdfg kpfnl, lzlf tyf
ljbfnosf]hjfkbltfsf ;fy}lzlf{x?nf0{dflyNnf]
txsf]lhDd]f/ tyf Jo:j:yfkgdf k/t u/fpg]Jo:j:yf
cefj 5 . ljlzi6 :yfg / eldsf ePsf]k]wgcwofksn]
kltf; s]n ? @)) kfg]jtdfg tna :sh]n]sfo{
;Dkfbg / lhDd]f/Lnf0{eGb pd]sf cfwf/df kkt
cgejnf0{k/:s] ug]b]v65 .

lgDg dflwolds lzlf sx?sf] !#=\$Ü / dflwolds
lzlf sx?sf] *#Ü dfq dlxf lzlf 5g\ / tldllo]
cfwfebf a9l sf7df8p kTosfleq ;Jf/t 5g\ ;ljwf
ljdV ;dxx?sf]pRr cgkft /xsf]egL klxrf ul/Psf
rf/ lhNnfs lzlf sx?sf]gdGf ; jJf0fn]*#Ü lzlf sx?
dfq ol ;dxx?af6 cfPsf]bJyfof]. bJ}};dxx?sf]of]
sh Gog k|tltlwTj ; du|lzlf k|ffnldf /xsf]c ;dtfsf]
k|tljDa xrf / o ;nf0{lJleGg txdf x|/g]ugK5{.

vf ;u/L ;Dk0f{fJgdf ol ;d:ofx?df b|6 k%ofpg]Pp6f
lg/Gt/ ;lqo lgsfo gxgfn]lzlf ssf]lj sf ; / tflndsf
ljifodf glt lgdf0f ug]s/fx?df Ps?ktf / ;fah:osf]
cefi 5 .

glltut cjoix?

ol ;d:oftk{b|6 k%ofpg]dVo dVo glltx? bJfo
adflhd 5g\

!:= kJ}f]Jfsfng kJjZ tflndsf]u0f:t/df ;wf/ Nofpg,
ljBdfg tflnd sf]fK? / tl/sfx?sf]kg/fjnfBg
u/L ;eJtll kl/dflhK kf7bqnd / tflnd ;fdul;xt
gofPs jifkZfut sf]fK ; #fng ul/g5 .

@= ;Jfsfnlg tflndsf nflu ljBfnof0{lJzJf ah5
56b0{-dlxf tyf ;ljwfljdV ;dXsf]/fhuf/Lnf0{
k|f] ;flxt ug]lgw|t dfkb08 cg ;f_ dfusf cfwf/df
56f kf7bZsf tflnd k|fg ul/g5 .pGgt ;f]sJb|
/ dflwolds lzlf lj sf ; Psf0x?åf/f tflnd k|fg
ul/g5 . To ;df lgoldt ?ksf]tflnd cfjZostfsf]
ljZnJf0åf/f ;Jfsfnlg tflndsf]ljfoj:t' ;dfjZ
u/L sf]fK? agf0g]5 .

#:= xfn ck|zllft lzlf sx?n]sfoqndsf]cGto ;Dddf
gofF) dlxg] ;Jfsfnlg tflnd k|ff0fkq sf]fK{Kf
ul/ ;s5f]xgkg5 . t/ ljutsf cgej / ljBdfg
of]otfsf]klg lx ;fa xg]c\$ k|ffnl -qm]86 l ;i6d_
sf]lj sf ; ul/g5 .

\$= sfoqndsf]kyd !@ dlxgfeq ; #fngdf cfpg]lzlf
lj sf ;sf nflu /fli6\$ lzlf lj sf ; kl/ibsf]u7gsf]
dflwodaf6 lzlf ssf] tflnd lj sf ; ug5f nflu
kl/dflhK ; #fytut ; #rgsf]Joj:yf xg5 .

%= ljBdfg ;Jfsfnlg tflnd ; #fxf? eg5f /fli6\$
lzlf lj sf ; sJb| dflwolds lzlf lj sf ; sJb|/ b'
lzlf sJb|xg\.

^= lzlf- ;Jfsf]lgoGq0f ljBfno :t/dJhNnf lzlf
sfof]osf]lg/Lf0f / /fli6\$:t/sf lgbZgx?sf]
cfw/df lj sf ; t ul/g5 .

&= lzlf sx?sf nflu gof]aQ ; #rgsf]lj sf ; ul/g5, h ;
cGtuK gJ]kg ; dJsf lhdJf/L, buG :yfgdf cllofk
afkt / dlxfnf0{pkoQm eQf lb0g]Joj:yf ul/g5 .

^=% kx't / ;dtf

^=%! l ;sf0sf]jftfj/0f

jtdfg cj:yf / ;d:ofx?

gknsf ufdl0f, clj sl ;t / cltsd ;ljwf ;DkGg
lf]x?df lgDg :t/sf / ckoft e]ts ;ljwfx? klg
pkn]awsf]t/ HofbJGog u/fpg]sf/s tTj xg\.

dh\$sf ufdl0f lf]x?df 5l/P/ /xsf cgbfg k|t
ljBfnof?dlo]clwsfZ ljBfnof? kfylds ljBfnof]
?kdf :yflkt ePsf lyP . :yfglo dfusf]k|ts5f
:j?k, ol kfylds ljBfnof? lj:tf/]lgDg dflwolds /
dflwolds ljBfnodf kl/0ft x5uP . t/ ;xl kl/sNkgf
/ ljQlo Pj+cG0 ;f]x?sf]sdln]ubf{lJbfnof?sf]
e]ts ;ljwfx?sf]lj sf ; k5fl8 k%of]. rlxg]5fgf,
66k|65f / eTs5f enbfn, kNnf ljgf 9f5f - o:tf]
l:yldf /xsf clwsfZ ljBfnof? /u/f]ug / ddK
;Def/ljgf hl0f[cj:yfdf 5g\ . kpf]uzfnf jf
k:tsfnof? HofbJsd 5g . wJ}ljBfnof?df :jR5,
kf0k kfgl jf kof]t ; / ;km0sf] ;ljwf, vf ;u/L s5lx?sf
nflu, 5g . xfn ljBdfg ljBfno ejgx?dlo]s0tldf
klg %)Ü ejgx?sf]kg:yfkg ug]kg]cgdfg ul/Psf]
5 . kl/0fddt ||ljBfno kJfVf/ ; #rgf ;/sf/sf]nflu
dVo rf ;f]f]s/f xg kl5f]5 .

o:tfjlylt l; hgf ug{w}tTjx?sfjxft 5, hf tn
lb0Psf 5gll

- 7hf dd / gofHgdfsf nflu 56b0Psfjckof{t
lj sf; ahf sf; fy}cfjZos kl//xg] gu0o dfqfsf
-cfj t\$ _ ahf .
- ljBfno / ; dbfo alr sfj; DaGw 56gfn] ; dbfon]
ljBfonf0{/sf/L cfly\$; ftoQ ; yfsf]kdf
lng]u5{.
- gofHgdfsf] thgdf dd / Def/sf] sfd ug{
; dbfo ; du]kdf clgr5s .
- ejgsf] gofHgdf / kg:yfkgf] lhNnf lz lff
sfofnsf ; e]fsx?af6 ckof{t ; k/Lj]f0f .

cfwf/e't tyf kfylds lz lff sfoqnd cGtu kfylds
ljBfnof?sf slffsf]fx? lgdff ug]sfoqnd lz lff tyf
vñsb dGqfnon] sfofjog ul//x\$] 5 . xfn; Dd,
w]h;fj; lawfeyul kfylds ljBfnof?df dflwolds slffx?
/x\$]eP tfklg, dflwolds ljBfno txdfljBfno lgdff
/ kg:yfkgf]sb]klg sfoqnd 5g . sxl; lqno ljBfno
Joj:yfkg ; ldtx?n] u] ; /sf/L ; yf, cGt/f]6a
u] ; /sf/L ; yfx?sfj; xofudf /fd] ljBfno ejgx?sfj
lgdff u]sf 5g\ . o;n] kof{t ; dyg / ; k/Lj]f0f
; lxt :yfglo ofubfgaf6 s] ug{ ; lshf /x\$ eGg]
b]yp5 . tyflk, o:tf ljBfnof?sfj; wof sd 5 /
Toxfeld / Def/sfj; d:of eg]oyfj t]5 .

glitx?

pNnyglo ; wofsf ljBfnof?sf]e]ts k]f/f / ; Argf sfj
clej4 dflwolds lz lff ; xofu sfoqndsf]Pp6f d'vo nlo
xj/ of]lzlfs tyf kf7bqnd ljsf; / ; yfut lfdtf
lgdffsf nflu bl3\$fnlg ; wf/ ug{; xofu ; dyg h6fpg
l56f]xfl; n ul/g]Pp6f pknAw xj.

of]e]ts kg:yfkg b0{lfqxd] s]b]t xg\$ ll

-!_ slff sf]f ; ljwfx?sfjkg:yfkg -; wf/_ /

-@_ sGof 5fqfjf; sf]Joj:yf .

befoj; , ; a]hNnf?df lj:t\$ kg:yfkgf]sfd ug{
; f] kof{t xg]; e]jgf gePsf] dflwolds lz lff ; xofu
sfoqnd cGtu k]f/f / ; Argf gjLS/0fsf] clwsfz
efu ; -; fgf ; wf/sf sfd ug{; dbfox?nf0{; lfd agfpg
^% lhNnf?nf0{; lldt ; xofu lb0g\$ / clt ; lawf
ljdv lhNnf?dlo]bz lhNnf?df wofg s]b]t ug]
pkfuddf cfwf/t xg\$. ol bz lhNnfdf sfoqnd
; fng ug\$]pb]o ; Def/ tyf ; wf/sf]k\$bf lhNnf
tyf ; dbfodf cfwf/t :jfldTjdf ljsl; t ug{; lsg]
s/f b]ypg' xj . lglZrt 9fF / s/f/ sfofjog
cgludgsf]Joj:yf; lxt s/f/ ug]k\$]bnf0{d2t k'ofpg
kljlws ; xofu k\$fg ul/g]5 .

e]ts jftfj/0fsf] ; wf/ To:tf ljBfnof?df s]b]t
xg\$, hxfF

- ljkg ; dx?af6 jf pNnyglo ; wofdf ljBfyL/x\$
jf ljBfno hfg]pd] ku\$ hg; wof dlo]ljBfno
ghfg]pRr klztz /x\$; dx /x\$] :yfgdf
ljBfno /x\$]5 .
- ljBfno hfg]pd] ; dxsf ljBfno ghfg] 7hf]
klztzdf s]lx? klg kb\$g\.
- ljBfno ; wf/ of]hgf tof/ ug]ldtf ; lxtsf]ljBfno
Joj:yfkg ; ldt / ufpFzlff ; ldt /x\$ 5g\.
- ; k/Lj]f0f cGtu k]f/f / ; Argf sfoqndsf]
Joj:yfkg ug]ldtf ljBfon] b]ypg ; S5 /
ljBfno ; wf/ sfoqndsf]dflwoda6 ; du]ljBfno
lj sf; ug[k]ta4 5 / ljBfnof]efjl dd / Def/
sfo\$]nflu ; Dem]f ug{tof/ 5 .

;fy}dd{ ;Def/sf]nflu :yfglo cfly\$;f]sf ;DaGwdf
sb}klg zt{gtf]sg]eP tfklg ;dbfox?nf0{cfk]g]
;f]sf] ;ldfleq /x/ ;Argfsf]dd{ ;Def/sf nflu
of]ubfg ug{clek]/t ul/g\$. ;sf/fds :yfglo
of]ubfgn] w]} ;ljBfnox?alr sf]fsf] kpfj k]hfpq
;xofu ug\$.

dflwolds lzlf ;xofu sfoqndsf]k]tt cjoj dd{
;Def/ ug[k]l]wsx?nf0{tfnd / ;Gbe{dfu}zq
pknAw u/fpg cfwf/et kflyds lzlf sfoqndsf
cgejx?df cfwf/t xg]kpf]g ug\$. of]cjoj dflwolds
lzlf ;xofu sfoqndn]xft xfn]g] ;f] ;3g lfyx?
dlo}sf]Pp6f lfy xg\$ / ;du[sfoqndsf]sfof]og
tk{n]hfg]Pslst / /fd/L dhvfg]sfof]hl c]ndag
ug[k]fjZostfsf] sf/0fn] ubf{o;n] sfoqnd ;3g
lhNfx?df w]}cjojx?sf]sfof]og /0fgLtx?df a9L
dfqdf kpfj kfg\$.

^=%=@ kx't ;DalGw cGo ;df:ofx?

j tdfg cj:yf / ;d:ofx?

ckE / ;ljwlijdv ;dxsf / vf;u/L dflwolds lzlfssf]
b[6s]f]af6 ;ljwlijdv / pk]lft ;dxsf dlxfsf
cfjZostfx?nf0{ofg lbg]vfn]sf]vf; pkfox?af6 pRr
u0f: t/lo clloog jftfj/0f k[7k]lft xbk5{ ol gltut
pkfox?n]b]fosf ;/f]f/x?df klg bl6 kfofg'k5{

- kf7bqddf ;Ddfg gul/Psf ;fFs[ts / ;fdl]hs
dNnf0{cfb/ u/f]f / k/Dk/fut hl]g lgjfk]dvl
cy{Gqdf ;m]g hftut cnk;Wos / cflbjf;L
hg;Wof;E kf7bqnd ;Da4 gePsf]7flgPsf]5 .
- hghlto cnk;Wos afnaflnsf]z]fs cfjZostf
;dfof]hg ug[lzlf]sx? Go\$?kdf ;fwg ;DkGg 5g\
- ;fdl]hs?kdf ;ljwlijdv ljBfyL{k]t lzlf]sx?n]
;s/f]ds / bof ;xfgelt]sf efj kpfz\$ gugI
u/f]f]atf0Psf]5 .
- w]h ;f]lk5l8Psf ;dbfosf]dVo effif g]kfnl xfyg,
t;y{-;fgf afnaflnsf slfsf]f]sf k]rg / cGo
sf]fsnfk abm]g / cljefj]sx? ckl/lrt effifd

cfk]bf afnaflnsf]l;sf0df ;xofu ug{c;dy{
5g\ lgDg dflwolds ljBfno k]z ug[afnaflnsf]
nflu of]s/f sd ;fble\$ xfhf lsgg]kfFjif{
dflfysf afnaflnsf]n]g]kfnl effifd lglZrt txsf]
wf/f k]flxtf xfl;n ul/;s]f xg ;\$5g\ . t/,
pglx?sf cljefj]sx?n]pglx?sf]lzlfdf k]olf
?kdf ;xofu ug{g;Sg]cj:yf eg]/lx/xg\$.

- sfggaf6 lgif]wt ePtf klg, s]k hftnf0{cem]klg
c5t]sf] ?kdf ln0G5 . o:tf 3/kl/jf/sf afn
aflnsfnf0{dgfj]flgs / zf/l]/s ?kdf ljBfno
k]z ug{/ 6oBf/onh:tf ljBfno aflx/sf cGo
;fwg / ;ljwdf kxF xga6 j]l-r t ul/G5 . 5f]f]
;dodf ;e] xg g;Sg]o:tf]oj:yf]sf nflu j]flgs
pkfudx? g}ckgfp'k5{.
- cljefj]s tyf dlxfn ljBfyL{cfk]bf]xflh/Lk]t
9Ss xg / ;/lft dx; ; ug{pglx?sf]3/ glhs
dflwolds ljBfnox? ;he xg cfjZos 5 .
5fqx?sf] 5fqfj;sf] nflu Pp6f kpfj]sf/L
sfof]hfn -g]js] l]sf; ug{lzlf tyf v]hsb
dGqfno lzlf ljefu cGtu{sf dlxfn lzlf zfvf
/ cfwf/et kflyds lzlf sfoqndalr ;fdm]f/L
ljsl;t xg ctofjZos 5 .
- ljBfnodf aflnsf]sf]egf{k?if clws] tyf k?if
k]vfgcllofksx?sf]gsf/f]ds wf/0ff, c;xfpf]
kf7bqnd tyf c:j:Yo lzlf0f jftfj/0foQm ;Dk0f{
k]ffnle/ Jofkt n]Es c;Gthgtfsf]rqnf0{t]f]g
ljz]f sfoqnd;xt dflwolds txdf clt ;fgf;Wofdf
sfof]t dlxfn lzlf]sx?n]ef]u/x]f ;d:ofx?k]t
Wofg s]b]t xg h?/L 5 . dlxfn lzlfssf]sf]f
k]ffnl :jom]dfq ufdLof tyf blu ljBfnox?df
pglx?sf]k]t]glw]jdf ;wf/ Nofpg]5\$. -k]o]s
kflyds ljBfnodf Ps hgf dlxfn lzlf] /xg]
kflyds lzlf glt]sf cgejx?af6 of]sygnf0{
yk an ldn]f 5_ . of]gl]t sl/j Ps bzs
cl3b]v nfu"ePsf]ePtf klg *,)) ^ ljBfnox?df
cem]klg dlxfn lzlf]s 5\$g\.

^ g]kfn]f]lzlf tyf v]hsb d]qfnosf] ;y]fut ljZn]f]f, l]dg axfb/ l]j6 / :6k]g sf/gl, hnf0{0})! .

;fdgftf, kx~~F~~ / u/lal nllft :jls~~t~~ /fli6~~a~~ gltx?
lhNnf jf :yfglo :t/df kfol nfu"ul/Psf 5~~g~~g\ / o;
s7fnf0{dfllolds lz lff ; xofju sfoqnddf b~~p~~?kdf lj rf/
kfofpg / vf;u/L kyd r/Ofdf a9L ; 3g sfoqnd
; xofjusf nflu lhNnfsf]5g~~f~~ ug{cfjZos 5 .

glitut cjoix?

dfllolds lz lff ; xofju sfoqnd~~j~~xfosf s7f?sf]Jo:yf
u/L kx~~F~~; DalGw ; jfnf0{ljz~~j~~ ?kdf wofg lbg~~5~~ ||

!:= 5fqj]Q -k~~f~~zfs, k'ts / zNs afktsf]ljQlo
Jo:yf_ / lgLzNs j]Q . pkoSttfsf]dNof~~g~~ /
5fqj]Qsf]eQmfgl ug[t~~f~~tf/sfx? vf;u/L To:tf]
5fqj]Q lk5l8Psf ; dxx?k|t nllft ePsf]s7f
;lgLzr t ug{dxTj k~~o~~f{xg}x~~5~~g\ lsgeg];ljwfljdv
;dxx?sf]cf>o lh-z:sf/ uf-lj:=;x? g]ePsfn]
5fqj]t sf nflu of]otf / o; sf]lj t/Of dfkb08x?
nllft ;dxxdf s~~j~~b|t xg]u/L lgwf{Of ug{cfjZos
x~~5~~ .

@=:yfglo efixf?df k'ts, pks/Of / lz lfs tñld,
Oltxf; / ;Da4 Joj;flos s~~p~~fsnik -pbfx/Ofsf]
nflu kzkfng_ nufot dVo kf7bqnd afx/sf :yfglo
?kdf lgw~~f~~t klfx?sf nflu /fli6~~a~~ kf7bqnd ; Argfleq
tT:yfglo ljifoj:tbf cfwl/t ;xfos kf7bqnds]
Jo:yf . t/ ,ljBfno ;dbfox?n]klg o; :yfglo
5g~~f~~sf]vr{afkt of]ubfg lbg]ck]ff ul/Psf]5 .

#=:dlxnf tyf cGo lk5l8Psf ;dbfosf ;b:ox?nf0{
k~~z~~fdf k~~j~~z ug{p~~t~~k~~v~~/t ug{zlfs lz lff sfoqndx?sf]
dfllodaf6 cltl/Qm ; xofju . k~~j~~{j]fsnlg tflnds
nflu lb0g]cfly~~5~~ ; xofju vf;u/L ol ;dxx?k|t
nllft xg~~5~~ .

\$=:dlxnf, tNnf] hftsf ljBfyl~~x~~? / ljz]f z~~j~~fs
cfjZostf ePsf ljBfyl~~x~~?sf]cfjZostf cgshsf]
r]gfdhs tflnds]Jo:yf k~~j~~{j]fsnlg / ;j]fsnlg
tflnd kf7bqndleq}ug] of]bl3~~f~~flng glt xf]
h; n]o:tf]vfn]hgZlStsf]dfllodaf6 gofFz lfsx?
v6fpg]sfd ePkl5 dfq k~~o~~f{k|tkn lbg~~5~~ .

%= vf;u/L s7lg / bu~~d~~ ljBfnof?df sfd ug]
lz lfsx?sf nflu cltl/Qm cllofkg eQf / cfj;
;ljwf . lz lfsf]egf{/ pglx?nf0{v6fpg] ;~~a~~qsf
b[6sf]faf6 klg eQf pknAw u/fpg]Jo:yf nf0{
x~~j~~/g' h?/L 5 . :ki6t|| lz lfsx?sf]kb:yfkgf ug]
sd s~~j~~b|s~~t~~ Jo:yf ckgfpg]xf]eg]lz lfsx?nf0{
bu~~d~~ :yfgdf hfg cltl/Qm ;ljwfx? lbg'h?/L 5 .
cltl/Qm eQnf0{f]Q ; Argfsf]kgd~~t~~of~~s~~gsf]efusf]
?kdf x~~j~~/g'k5{. lz lfsx?nf0{3/kfos l~~f~~gdf /fv]
csf]dVo pkfosf]dfu~~d~~f l~~f~~glo s~~j~~b~~k~~?df dfq
lz lfsf]tflnd lbg]Jo:yf cf /f]vst]?kdf /x~~s~~f~~5~~ .

5fqj]Qsf]Jo:yf afx~~5~~ ol ; aglitut cjoix? k~~y~~d
k~~f~~F jif]eq ; a}&% lhNnfe/ sfof]jog u/fpg ; Sbf]
kpf; ul/g~~5~~ .

^ ^ ; +yfut Jo:yfkg / lfd tflgd fQf

j t~~d~~fg cj:yf / ; d:ofx?

dhSdf lz lfsf]k~~f~~jsf/L ;zf;gsf nflu >L % sf]
;/sf/n];g\(! df gltit sfo~~x~~ Argf ckgfof] . f]
glitsf cfwl/et cjwf/Ofx? lyP|| -!_ lz lff dGqfno
glit lgd~~f~~ ; k/Lj]fOf / cgludg sfo~~d~~f ; ~~a~~ug xgk5{/
-@_ jf:tljs sfof]jogsf]lhDdf l~~f~~glo / lhNnf txd
lj s~~j~~b|s~~t~~ xgk5{. tbg?k, lz lff dGqfnosf]kg|| ;~~a~~7g
u/L lj:tf/ ul/of]. s~~j~~b|o lz lff ljefu vf/h ul/of] /
; a}k~~f~~F lj sf; l~~f~~g~~x~~?df l~~f~~glo lz lff lgb~~z~~gfnof?sf]
:yfkgf ul/of]. of]hgf th~~d~~f tyf Jo:yfkgdf lhNnf
lz lff clwsf/Lnf0{d2t kfofpg]pb~~z~~on]&% j6]lhNnfdf
/x~~s~~f lhNnf lz lff sfof~~x~~ox?nf0{lhNnf lz lff s~~j~~b|sf]
?kdf :t/ j[4 ul/of]. lhNnf :t/df ljBfnof?sf]k~~z~~f; lgs
/y~~b~~y ug{Pp6f Jo:yfkg ; Argfsf]l; h~~g~~f ul/of].
Jo:yfkg ; +fng ; ud agfpg gofFz lff P~~d~~ tyf lz lff
lgodfjnl nfu"eP .

k|t't glltut sfo{ Argf ukOf u/ßf]tlg bzs e} Sof].
; a} txsf ; yfx?sf] Joj:yfkslo ; lfdtf ; bð ug{
; g\ (&! kl5 wj]dxij kOf kptgx? eP . lz lff dëqnosf]
hgziSt b0k6s kb{ Argf ul/of]. lz lff lgodfj nlsf]
; ft k6s ; æf]vg eof]. s]b|lo txd f z]f]s hgziQ
lj sf; s]b| b' lz lff s]b| dflwolds lz lff lj sf; s]b|
cgf]krfl/s lz lff s]b|h:tf gofF; yfx? :yflkt eP .
lf]lo txd f kfylds lz lff tfnd s]b|k?sf] :yfkf
ul/of]. pk-lhNnf:t/lo txd f s]l dflwolds lz lff
lj sf; 0sf0{?sf] :yfkf / ; f] s]b|k?sf] ; hgf ul/of].
efjl ; yfut lfdtf lj sf; ; lxtsf ljleGg 7hf z]f]s
cfof]hgf?sf]sfof]og ul/of]. t/ ol ; a}kl/j tðx?sf]
afahb ; du|Joj:yfkg kOfnLx? ce]klg sdhf] 5g\
/ loglx? alr ; fðh:osf]sdl 5 .

ljBfno :t/

; f]f]hgs ljBfnodf lz lffsf] Joj:yfkg sdhf] /
ckpf]sf/L 5 . o ; l:yltsf]sf/s t]jsf]?kdf ljleGg
sf/Ofx? cl3 ; fglul/Psf]5 . oldw]ljBfno txd f
clwsf/sf]sdl Pp6f kðv sf/Of dflg5 . lz lfsx?sf]
lgoIQ / a9jf lhNnf lz lff clwsf/Laf6 xg] /
lz lfsx?sf]dNofsg k]oll cgkl:yt xg] ; k/Lj]fsx?sf]
xftdf /xg] ePsf]h] c ; n lz lfsnf0{ k/:sf/ lbj] /
sfd gug] lz lfsnf0{ b08 lbj] sb} klw clwsf/
k]vfgllofksnf0{5g} .

krf; k|tztebf a9l ljBfnox?df lsfzln ljBfno
Joj:yfkg ; ldlit gePsf]sf cllloogn]b]vPsf]5 .
lz lfs sd{f/L kpf;g tyf cflyß Joj:yfkgdf sb}
xft gxg] ol ; ldltx? clwsf/ljxg ?kdf sfo{
ul//xßf 5g\ lz lff P]sf] ; ft] ; æf]vg]o ; l:yltnf0{
; RoPsf] 5g} t/ , >L % sf] ; /sf/n] :yfglo txd f
-ljBfno / ÷jf uflj= ; ÷ / ÷jf lh-lj= ; _ df Psdl6
cgbfg lbj]gllt ckqfPd f ljBfno Joj:yfkg ; ldltn]
pNn]ygl0 ?kdf a9l uxg eldsf v]lg ; Sg] s/sf]
; s] ldnßf]5 .

lhNnf :t/

w] ; wofdf ljBfnox? ePsf lhNnf?df s]l sd{f/Lx?
yk ug]sfd afxß lhNnf lz lff sfof]nosf]Joj:yfkslo

lfdtf a9fpg sb}klw pNn]yo kptg ul/Psf] 5g} .
; k/Lj]fsn]Hofb}sd dfqdf ljBfnosf]eðof u5gV
ljBfno Joj:yfkgdf pglx?sf] eldsf ; ldt 5 .
sfof]VL ; f] s]b|lxtsf]ljBfno e08 -Sn:6/_sf]
c]w/Ofdf ljBfno ; k/Lj]fsx?sf]ck]lft eldsf
af/Daf/ ePsf]kl/j tðaf6 cfF klw uPsf]5 .

lz lff tyf v]hsb dëqnon]:yfglo :jfoQ z;g P]sf]
efjgf ; lxtsf]ljBfnosf k]hftf]qs lhNnf Joj:yfkgf]
dxTjnf0{:jlsf/ u/ßf]5g} . lz lff P]sf] ; ft] ; æf]vgdf
lhNnf lz lff ; ldltsf]u7gdf ; w/ Nofpg]kptg ul/Psf]
5 t/ o ; n]To:tf ; ldltnf0{ ; Nnfxf/sf]eldsf dfq
lbPsf]5 .

/fli6a :t/

ljutsf tlw bzsx?df z]f]s Joj:yfkgdf tlwj6f
dVo lj sf; x? ePsf]k05 . klxn] lf]lo lgbz]gfnosf]
dxTj qndzll lf]lo x]hfg' . lz lff tyf vhsb dëqnon]
lf]lo lgbz]gfnox?nf0{ sb}klw dxTj kOf clwsf/
k]ofof]hg jf kpf]g u/ . To ; sf]ljkl/t, lz lff tyf
v]hsb dëqno gllt lgdf] ug]cfk]v]kfylds sfdnf0{
Tofu] sfof]d sfof]jogdf a9l dfqdf ; æf]vg eof].
bf] ; f] lz lff tyf v]hsb dëqnosf] ; æ7g Jofj ; flos
jf k]ljws dëqnosf] :j?ksf] xg' x] . ; Dalçwt
dëqnosf clwsfæ clwsf]x? lz lff kpf;g ; dx
-sfb/_ df kb5g\ csf]zAbdf, lz lff dëqno cçtu]sf
k]oll ; a}clwsf]x?n] ; /sf/L ; j]df k]j] ug{cl3
sldtdf al=P8= l8u] ul/ ; s]ßf xç5g\ . t] ; f] dflwolds
lz lff lj sf; s]b| b' lz lff s]b| z]f]s hgziQ lj sf;
s]b| kfylds lz lfs tfnd s]b| dflwolds lz lff lj sf;
0sf0{/ ; f] s]b|k?h:tf szn / blf ; jf kpf]g ug]
; yfx?sf]pTklQ . ol ; a}cfof]hgf sf ; x-pTkbfg xg\
h ; nf0{sb}sb} ; dodf cfk]v]u7gsf]p2]o cg' f/
sf]sfd ug{cfjZos ; lk / ; f]sf] ; d] sdl xg]
u/ßf]5 .

;g\(((df s\blo :t/df lz lff ljefusf]:yfkf ul/of.
o;n\cfk\gf]sfo\$nsf]b0{j ifdf tyf ktylds lz lffdf
cfwf/e't ktylds lz lff sfoqnd bf] r/of sfof]og
ug\wofg s\bf] u\of/ Jo fks ?kdf df\olds lf\nf0{
afix/ /f\of]. lz lff ljefun]/fli6a lz lff Joj:yfkf
k\ffnldf kf/bs]kpfjsf]dNof\$g ug]ahf cen]ePsf]
5g . 8g lz lff ljZjljBfnoaf6 ul/Psf] ;yut
ljZn]f0fn]t?&t};wf/ ug[kg]s\k lf\ix? OlEt u/bs]
5 . -pkn\awsf]dxndf tn pNn] ul/Psf lf\ix?_

glltut cjojx?

ljBfno :t/

:yfglo txdf ckgf0g]dVo gllt k\vgf\lofks / ljBfno
Joj:yfkf ;ldt sf]ljBfno Joj:yfkf ug]clwsf/sf]
lf] / sfo{blftf b\xfosf df\lodaf6 a9fpg'xfl]

- sd{ff/L / ljBfno ah]sf]Joj:yfkf ug] ;DaGw
k\vgf\lofkssf]clwsf/df j[4 ug]
- k\vgf\lofkssnf0{ ljBfno Joj:yfkf ;ldtk[t
hjfk\k agfpg]/ k\vgf\lofkssf]dNof\$g ug]ljBfno
Joj:yfkf ;ldtsf]clkrfl/s eldsf j[4 ug]
- ;fdbflos sf]f kl/rfng / vr{ug]lfdtf nufot
;dbfosf] kltglwsf] ?kdf ljBfno Joj:yfkf
;ldtnf0{clwsf/ ;DkG agfpg]
- k\vgf\lofks tyf ljBfno Joj:yfkf ;ldt÷ufpFz lff
;ldtx? b]j]nf0{ clt/Qm k7gkf7g / sf]rEsf]
df\lodaf6 ;3g sfoqnd ;fng xg] klxnf] bz
lhNnf?df ;dyG ul/Psf ol gofFhd]f/x?nf0{
an klglvnsf clkrfl/s tfnd kpf]g ug]
- ljBfno ;wf/ of]hgf thdf / sfof]jog ktc-sf]
;lfdtf clej[4 ug].

;fy}ljBfno Joj:yfkf ;ldt, ufpFz lff ;ldt /
uf-lj:= / lh-lj:=, lhNnf lz lff ;ldt / lhNnf lz lff
sfof\oalr hjfk\kxf:ki6 kf/g'k5{h;df b\xfosf
s/fx? :ki6 ?kdf b]vg'k5{.

- ol sf]fx?af6 k[t ;xof]udf s/f/df sfd nufpg]h:tf
s\psnfkx?;d] sfoqndsf]kz/0f / >L % sf];/sf/sf]
sf]f / hjfk\k]sf]nflu 5g] ul/Psf];aG .

- z]fs :t/÷sfo{ ;Dkfbgsf nflu hjfk\k] .
- ufpFz lff ;ldt / lhNnf lz lff ;ldtn]z]fs
of]hgf thdf, cgludg / dNof\$g nufot ;'rgfsf]
k];f/ ;DaGw lhDd]f/L .

j tdfg ;dodf, lz lff tyf v]hsb dGqno / :yfglo
lj sf; dGqnoalr sfg]l / j}fl/s klfd b]vPsf]
leGgtfnf0{b]i6ut ubf{pkoQm kpfwx? lgwf{0f ug]
s7lg 5 . of]sfoqnd]ol s/fx? nufot efjl sfof]jog
/ofglit lgwf{0f ug]>L % sf];/sf/nf0{dbbt klgl5 .

lhNnf :t/

lhNnf :t/sf]dVo gllt b\xfosf sfd ug]lhNnf lz lff
sfof\o / lhNnf lz lff ;ldtsf]lfdtf / Joj:yfkslo
eldsf clej[4 ug]xfl]

- gofFz lfsx?sf]b/aGbl nufot /sdsf]ljgof]hgf
;DaGwdf k/fdz{bg] of]hgf agfpg]
- ljBfno ;wf/ of]hgf;DaGw dNof\$g ug] /
tT;DaGwdf k/fdz{bg]
- gofFjBfno eig tyf dd{ ;Def/ cfof]hgsf]
cjl:ylt ;DaGwdf k/fdz{bg]
- z]fs Joj:yfkf ;'rgf k\ffnlsf] tYof\$;\$ng,
k/Llfof, clen]vg / kltj]g
- Joj:yfkslo tfnd / ;xof]u cfof]hgf ;fng ug]
3dtl -d]af0n_ ;dxx? u7g ug]
- ljBfnosf];du];dlff ug]
- s\k sfoqnd sf]fx?sf]Joj:yf ug]
- lhNnf lz lff of]hgf tof/ kfg].

o;af6 lhNnf lz lff sfof\osf sd{f/Lsf nflu yk}
dfux?sf]l;hgf xg]5 / sfoqnd]ol sfdx? ;DkG
ug]sd{f/Lnf0{;lfd agfpg 7f] tfnd / ;fdulx?
pknAw u/fpg]5 . ul/aL / lz lffsf]dfkb08sf]cfwf/df
5f]gPsf lhNnf?sf];'laf6 !) j6f k/LDes sfoqnd
;wg lhNnf]rog ug]sfdff ol ultljw ;fngsf
nflu ;DaGwt lhNnf slt ;lfd / tTk/ 5 eG]s/f
Hofb]dxTjk0f{xG5 .

l;sf0nf0{lbw/ bl/nf]agf0{; yfut lfdtf ; bð ug{
sfoqnd cjlwe/ gkfn lghfdtl ; Jf lgodfjnlsf
Jo: yfx? cgsH xg]u/L sfoqnd cçtu{ lñnf lz lff
sfoqnosf klzllft sd{f/Lx?nf0{axn /fvg]s/fdf ljsf;
; fepf/x? lz lff tyf ; s[t dçqno; F ; xdt xç5g.

lfjlo : t/

o; txsfjdvo gllt lfjlo lz lff lgbzgnox?nf0{rf/j6f
lfjx?df lz lff ljefusf] kpfjsf/L sfoqjogsf/L
lgsfosf]kdf ljsf; ug{xf]

- k/Lffsf] thçf tyf To; sf]u0f: t/ lgoçq0f
- vf; u/L ljbno : t/df ljzjf lz lffsf]lg/Ll0f
- ljbno / lñnfut ofhg thçf spsnfkx?df /
ef]ts ; ljwf ; wf/sf lfjdf lfjlo 3lDt ; xofu
6fhx?sf]kl/rfng
- dflwolds lz lff ljsf; 0sf0ç? / ; f] s]bx?nf0{
; xofu ug{lfjlo dñ6/ klzlfxs?sf]Jo: yf .

; fy) dVofnodf kç ug{k}l]jQlo / Jo: yfkslo
; 'rgf=hfgsf/Lnf0{ ; dli6ut ?k lbg lfjlo lz lff
lgbzgnon]; efJo s]bsf]kdf / cçt/s n]yk/Ll0f
6fhx?sf]çfwf/sf ?kdf ; d] sfd ug{; S5 .

cfohgfsf ljleçg cjoj spsnfkx?n]ol lfj tyf
cço lfjx?df lfjlo : t/df lfdtf lgdçf ugçg\ hxfF
lgZrt txsf]cyfççqsf]jf oftoft sl7gf0ç]sf/0fn]
lgbzgnox?af6 sfd ubfç/fli6ç sfoqnd Jo: yfkgdf
blftf xfl; n xgç5 .

/fli6ç tx

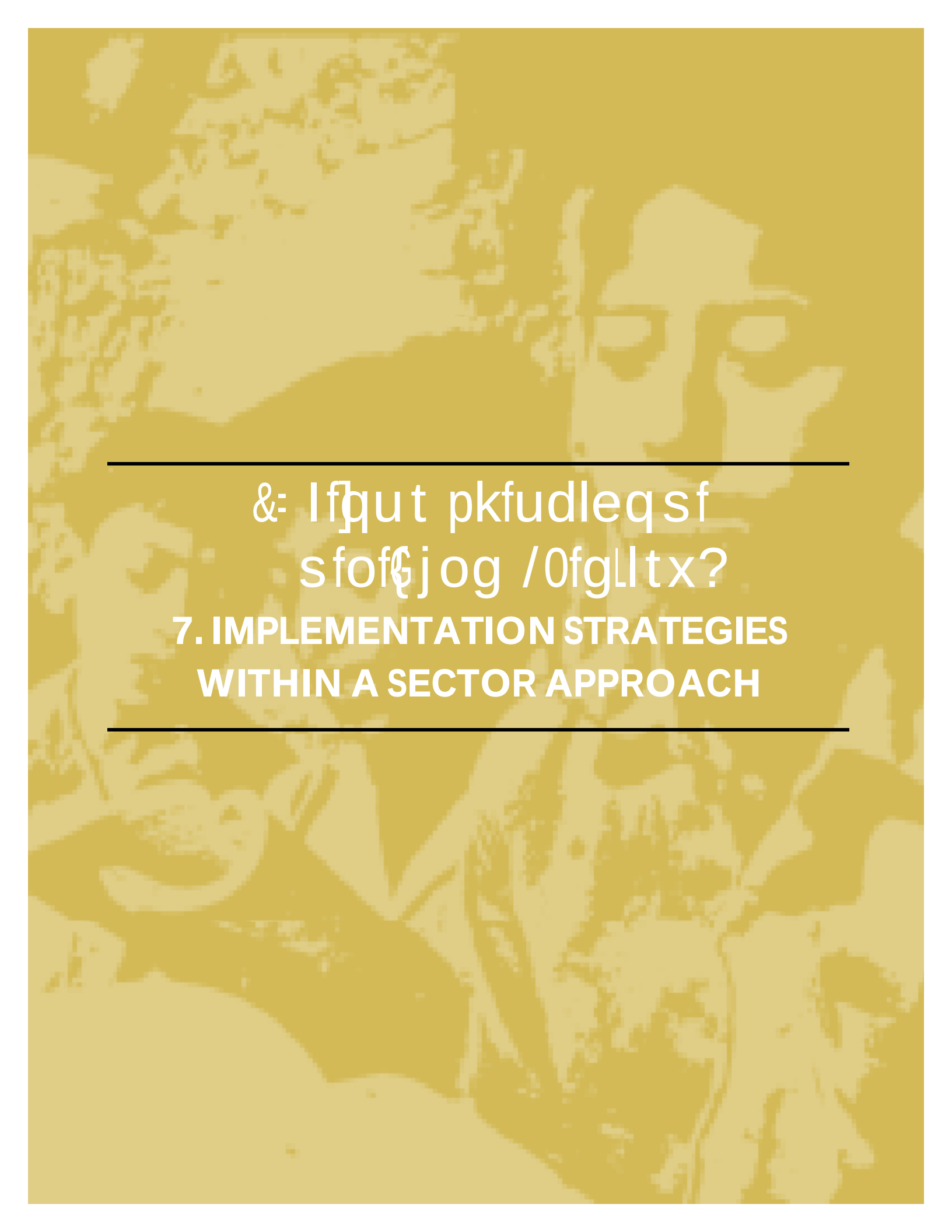
/fli6ç txsfjdvo gllt lz lffsf]ljsf; / kf70qnd
dñofçgdf ; mlg lgsfox?sf]olQ; ut tf kç4ç ug{/
lz lff tyf v]hsb dçqno= lz lff ljefusf]lfdtf ljsf;
ubfçdlofjlws Joo v]sf sfoqnd; F hñ8Psf pkoSt
/fli6ç lz lff / ljQlo ofhg thçf]df ; mlg xg'xf].

ljzjf kfohgfsf nflu u7g ul/Psf tby{lgso /
ltglx?nf0{lb0g]çbçn]; yfut s7f]tf l; hçf ePsf]
5 . ol lgsfox?sf]çf]rTo / çbçx?sf]; d; fdlostfsf

nflu b/f]; xdlx xg h?/L ePsf]s/f dflwolds lz lff
; xofu sfoqnd : jlsf/ ubç5 o; sfoqndn] o;
olQ; ut tdf ; kntfsf]nflu lge{ gePsf gllt tyf
spfsnfkx? ljsf; ul/xçf]5 fklg >L % sf]; /sf/n]
o; lfjdf ul/Psf] klptdf sçl lgZrt cjojsf
spfsnfkx? lge{ /xçf]s/f : jlsf/ ugç5{.

ofhg thçf cjojn]vf; u/L z]fs Jo: yfkg ; 'rgf
s]bçf6 kçt dçb] / çBfjlws tVofç kpf] u/L
ljQlo / çlyç kl/b[ox? pTkçg ugç/ ljsnksf]ljzn]0f
ug]lfdtf ljsf; ug{hç lbgç5 . To: t] ofhg thçfnf0{
jf:tljs z]fs gllt / cçof; x? -pbfç/0fsf] nflu,
lz lffsf]lgolQ; ; Jf pkoç ljbno sf nflu çogtd
ljBfylçzlfç cgkft_ kçt ; r] u/fpg'k5{.

lz lffsf]lz lff, kf70qnd / z]fs Jo: yfkgdf pRr tx
-df:6; {/ ljbjfl/lw sfoqndx?_ sf]pNn]yçlo ; wof
pknAw u/f0g]5 . /fli6ç Jo: yfkgdf ; çbeçf dflwolds
lz lff ; xofu sfoqndsf]pknAw çf-çkçf ; yfx?df
klzllft dvo dvo sd{f/Lx?sf]axfnl -ydf]ldf lge{
/xgç5 / sd{f/Lx?nf0{nfdf]çjlwsf s]fç?df kçpçcl3
o:tf ; dñbf/L kqx?sf]çjZostf kbç5 . çfwf/et
tyf kçyds lz lff sfoqnd bñ; f]r/0fsf]; Daçwdf ljsf;
ul/Psf]dfgj ; çfwg ljsf; ofhgfsf]sfo{ çfng leq
o:tf]lfdtf lgdçf]sf]ljsf; ul/gç5 .



What if we could
sustainable?

7. IMPLEMENTATION STRATEGIES WITHIN A SECTOR APPROACH

&!= dfwolds lz lffdf glttut ;fdh:o

oyfy{f, dfwolds lz lff ; xofu sfoqndleq k0f; fdh:o ; lhn; xfl ; n ug; lsg]kltkn xfg eGg]s/f
: jlsf/ ugk5{ tyflk, ofjs/f dwo: t/ p2xo sf?kdf / sfoqndsf]sfofjogsf ; a]k lfx?leq ljBdfg /xg]
cleGg t]j sf?kdf /xgk5{. dfwolds lz lff ; xofu sfoqnddf ; fdh:o xfl ; n ug[kg]rb]t n]cwoogsf]
jftfj /Of, lz lfs lz lff / l]sf; , kf7bqmd / dNofsg tyf ; yfut Joj: yfkg / lfdtf lgdf0df ul/g]jleGg
x: t lfx?nf0{; fdGh: o k0f9waf6 ; Dafvg ug[kg]b]vfp5 . o ; rb]t nf0{tlg j6f cfodx?sf]dfwodaf6
; Dafvg ug; lsg5 ||

glttut ; d6jo eGgn]lzlffsf]lftdf glt th0f ug]
ljleGg ; yfut tyf Joj: yfkslo k0fnlx?nf0{Ps; fy
sfd ug[nufpg'xf].

glttut Ps?ktf eGgn]gltt l]z]fx? cf0tl/s ?kdf
lj/fefifk0f{ gePsf] s/f ; lglZrt ug{ / lgw]t
glttut p2xo, o ; ; be0f gkfnf ul/al Golgs/Of,
xfl; n ug]s/f; f afle]glttx? x6fpg'xf].

glttut ; ; ut cen cl3 hf05 . o; df ul/al Golgs/Ofsf]
; dli6ut p2xo / a9l l]zi6s] lftut p2xo? ba]
xfl; n ug]bzftk]p0dv ; fef sfof; h0f ug]; /sf/L
ljefu / lgsfox? Ps csf0f0{; zlSts] ug]glttut
sfof?sf]qda4 k46 ; dflj i6 x05 .

dfwolds lz lff ; xofu sfoqndsf nflu ol tlj6]
cfodx?sf] klt dxTjk0f{5 . o; sf nflu bxfosf
kZgx?nf0{; Dafvg ug[kg]x05 ||

!= s]dfwolds lz lff ; xofu sfoqndsf nflu kltfljt
; utgf sfoqndx?sf]alrdf Ps csf0f ; Da6wdf
; d6jo sfod ePsf]5 <

@= s]ol x: t lfx?n] sfoqndsf] ; dli6ut glttut
p2xo? / ul/ jL Golgs/Ofsf p2xo?nf0{; 0Q
?kdf sfod /fv]f 5g<

#= s]kltfljt dfwolds lz lff ; xofu sfoqnd / lz lff
lft leqsf cGo pkltfx?df ; flnt sfoqnd /
cf0fhgxf? alr Ps?ktf 5 <

\$= s]glttut p2xo? tyf lgo]ht x: t lfx?,
sfofjog /Ofglttx? nufot lz lff lft tyf cGo
lftx?alr ; ; ut 5 <

tlg ju0f glttut p2xo? - kxF / ; dtf, u0f: t /
; fble0f tyf ; yfut lfdtdf hf0 lbg]pkltf ; aw
; dli6ut pkfo ckfP/ klxf]s/f xfl; n ug; lsg5 .
x: t lfx?nf0{leGg leGg s/f]sf?kdf sfofjog,
; k/L]f0f / dNofsg ul/g]leGg leGg sfdsf/afx]sf]
?kdf wofg lbg'x05 . sfofjog, ; k/L]f0f / dNofsgn]
pglx?sf]klxrfg / cu; / u/fpg]-pk_ lftut gltt
p2xo? kltl]Dat ugk5{.

sfoqnd l8hf0]sf tlj6f k lfx?n]To: tf]pkfonf0{
bluf]agfpg pN]vglo ?kdf of]ubfg lbg; S5g||

!= sfoqndsf] ; dotflnsf leq ul/g]jleGg ; utgf
sfoqndx?sf]r /Of lgw]t]Ofn]sfoqndsf] ; dul; d6jodf
of]ubfg lbg ; S5 . pbfx/Ofsf]nflu, lz lfsx?sf]
tnld / o ; sf] ; do ; fl/Of]nf0{ kf7bqmdsf]
kg/fjnf]sg / gofFz l0f ; fdulx?sf]pknAwtfnf0{
hf0g]sfo{.

@= lgo]ht dfwolds lz lff ; xofu sfoqndsf kyd
kxF jif?sf nflu k]{ ; xdt ; dfgklt s ?kdf
ljlgof]g ul/g]lj]Qo kf?ksf]kpf] . sg]gofF
lj sf; ; fef]f/n]dfwolds lz lff ; xofu sfoqnddf
efu lnPdf klg of]dxTjk0f{x05 .

#= s]>Lo, lhnf / ljBno ; fdbfo txx?df lz lff
lftsf] ; 7g / Joj: yfkgf]kgu]gsf nflu ; xofu
kpf]g u/] .

ol pkfox?n]pk/fo kfg @ / # af6 JoQ ul/Psf
;/sf/df klg b[6 kfofpg]5g\ . x/s ;nugtfsf
sfoqndsf pknAw / pklfput p2fox? xfl;n ug{
;3fpg] ljlQo kf?ksf] kpfu clej[4 ug{ vflg]
sfofjogsf] :ki6 ofhgfn]gkndf lz lff lfd Pp6f
;jn lfd pkfudsfl]jsf;df dflwolds lz lff ; xofu
sfoqndsf]ofubfgnf0{clej[4 ; d] ug{k5{.

glutut ;fdh:osf nflu cgt/ lfdut cfjZostnf0{
wofg lbg cGo pkfox?sf] ; d] cjnDag ug{k5{ .
glutut b:tfjh / sfqg b]j]f gkndf dVo dVo
lfdx? alr ;fdh:osf] :ki6 ?kdf sdl 5 . dfgj
ljsf; pQ/bfot]sf]ljs]b]s/0fsf ;Daowdf jtdfgdf
of]s/f l]z]fu/L :ki6 5 / lz lff lfd hlt :ki6
cGoq o:tf] ;fdh:osf]cefj b]v]g . glutut ;fdh:osf]
sdl tk{b[6 kfofpg]lhDd]f/L lz lff tyf v]hsb
dGafno . yfglo ljsf; dGafno / ljs]b]s/0f sfofjog
/ cgludg ;ldttdf lgxlt /xsf] . ;fjnl o xfl;n ug{
dflwolds lz lff ; xofu sfoqndn]l]jBdfg glut ;bmjx?
tyf sfqgdf cfwl/t e]sfofjog / ljt/0fsf ;a}
txx?sf nflu ;u7g / Joj:yfkg ;Argf tof/ ug{
k5{h;n]ljleGg k]tfjx?df ;Da]wt ljsf; cfsf#sf
Jofkst/ efjgf k]tlj]Dat u5{.

&:@ ofhgft hfd / Joj:yfkg sf]ljs]b]s/0f

ljBfno txd fflwolds lz lff ; xofu sfoqndsf p2fox?
xfl;n ug{sf lglDt cfkn]f ljBfnox?sf] ;wf/ ug]
lhDd]f/L lng ljBfno tyf ltgsf ;dbfox?nf0{clek]/t
ug{ ;fdbflos ljBfno ;wf/ ofhgfsf]kf?k kpfu ug{
;/sf/n] k]tfj u/sf] 5 . o;n] To:tf] sfo{Argf
pknAw u/fpg] h; cGtu{ ljBfnox?nf0{cfkn]f]
eldsf To:tf] :yfgsf] ?kdf kg] xfl;n ug{ ; xofu
ul/5,hxF;dbfosf cfkn]f afnafnsfn] lszfj:yfaf6
o]fj:yfdf k]z ubf]b]h]l]jsgf nflu rfxg]b[6sf],
lfdtf / ;lk xfl;n u5g\ . cljefjs, lz lfs /
;b:ox?sf]k]o] ;dbfon]cfkn]f]ljBfno ;wf/ ofhgft
hfd u/L cfkn]f]kl/sNkgf to ug]g\ h;n]ljBfno
;wf/sf s]fsnfkx?nf0{lgblzt ug] . o;n];dbfonf0{

cf-cfkn]f:yfglo ljBfnox? pk/ a9l lgoGqOf / :jfldTj
kpfu u/L ljBfno tyf lz lfsx?sf] ;dbfok]tsf]
lhDd]f/L efjgdf; d] j[4 ug] . t/ dflwolds lz lff
; xofu sfoqndsf] sfofjog /0fgltsf] ?kdf /xsf]
ljs]b]s/0fnf0{ ljBfnonf0{ w]p]b]f w]} lhDd]f/L
;dbfonf0{lbgl s'fsf] ?kdf dfq]xg] ;lsb] . o;
s'fnf0{x6fpg, lz lfd cjnDag ul/Psf]ljs]b]s/0fsf]
/0fgltnf0{k]ofk]f jf clgodg To:t}cGo /0fgltx?
af6 :ki6 ?kdf cnu /v]g]k5{ h;n]y]f]j]f w]dfqfs]
lgoGqOf jf lgod;xt ;f]x? jf ltgsf]pkofu dly
Gog clwsf/ ;xt lhDd]f/Lnf0{tnlt/ k]ofofhg u5{.

ljs]b]s/0fsf]gltn]:yfglo ;dbfox?sf]cfkn]f]ljBfno
pk/ clwstd pRrt/ :jfldTj l;h]f ug{k5{h]fa9l
kpfjsf/L b]f / pQ/bfot Joj:yfkg tk]ef]ts g]s/0f
pk/ dfq]ge0{:yfglo ;f]x?nf0{ltgx?sf] sfddf
w]p]b]f w]}pkofu u/fpglt/ lgb]zt xg]k5{.

tfklg, Gofgs/0f bluf]xg] / bl3sfing ?kdf o;n]
ul/jl lgj/0f ug]xf]eg]o:tf k]fflndf cfwl/t xgk5{
h;n];fdbflos / ljBfno txd /xsf Joj:yfkslo /
k]tlglwdhs ;yfx?nf0{lhNnf /fli6a:t/sf ;yfx?
;u h]B]g]5, hxFgltd th]f xG5, sfoqndsf]klxrfg
/ l8hf0g ul/5 / h;sf] dflwoda6 kl5 uP/ ol
sfoqndx?sf] sfofjog ul/5 . ctll dflwolds lz lff
; xofu sfoqndsf]s]b]l]b]sf] ?kdf /xsf]ljBfnonf0{
glut th]f / sfoqnd sfofjogsf]lhNnfut /fli6a
k]b]f;u h]B]g] ;y]ut kf?kx?sf] klxrfg ug{ /
cfjZos lfdttsf]clej[4 /-jf ljsf; ug{j]f5glo 5 .

gkfnsljjsf; sf nflu ; wf/Of /Ofgltstf?kdf ljsjls/Ofnf0{
ljleGg ; /sf/L tyf bft[spfsnfkx?af6 k46 ul/Psf]
kf0Ptfklg lz lff / dfllolds lz lffsf ljsjls/Of gofF
xnf; fn3fjgltut ljifo xfl. t ; y{Lz lff Pj - ; ftf; zflvg
/ lz lff tyf vhsb d6qnosf gltut b:tfjh?af/f
dvl/t ljBfno? ; dbfonf0{lkttf{lbg} s7fdf lb0Psf]
h3nf0{dfllolds lz lff ; xofu sfoqndsf nflu sfofjog
/Ofglt; FPsLst ug{cltg}dx7jk0f5 . o; n3gltut
p27ox? / zfls lfjsf cfjZostfx? cg; f/ ljBfno,
lhNnf / /fli6a txd f cfjZostfx?sf]klxrfg ug{5{/
To; sf ; fy; fy} c6o lfjs?df ljsl; t e}xsf glt tyf
sfoqndx?; F ; fdh:o xgk5{

-dfllolds_ lz lffsf ljsjls/Of kffnldf ljBfno /
lhNnf Pj+/fli6a txx?df lfdttsf] ; b6ls/Of ug{
cfjZos kg5 . k7of txsf ; yfx?n} c6o txsf
; yfx?sf lfdtf / k6jsf/Ltfnf0{a9bf?kdf kltljDat
ug5g\ . yfglo txd f ljBfno ; wf/ ofhgfsf]th6f /
dfllolds lz lff ; xofu sfoqndsf nflu jflif5 /Ofglt
sfofjog ofhgfsf]th6f, lqjif6 dWofjws vr{
; Argf / /fli6a :t/df k-rjifl6 ofhgfx?df ; mug
kf/:kl/stfdf ofjs/f a9l d6qdf blyg ; ls65 .

o; ljsjls kffnlnf0{ofhg th6f / sfoqnd xfl; n
ug{Jo; yfkgdf lgjfrt ; /sf/sf ; yfx? tyf zfls
lfjsf ; yfx?n} ; xofql e}sf d ug{h?/L 5, vf; u/L
k6fgfiofs / ljBfno Jo; yfkg ; ldt n}ljBfno ; wf/
sfoqnd dfk6f ljBfno Jo; yfkg ; ldt, ljBfno ; wf/
sfoqnd dfk6f ljBfno Jo; yfkg ; ldt / uflj; ; ufpg
lz lff ; ldt, lhNnf lz lff clwsf/L / lhNnf ljsf;
; ldt n}lhNnf lz lff ; ldt / lhNnf sfoqnd dfk6f
ljBfno / lhNnfut ofhgfx?sf]th6f g}k|tt sfdsf
nflu ; yfut kf?k xg5 . t/ o; sf] nflu Jofks
d6qdf tflnd / ; xofusf]cfjZostf kg5 . olt dfg
x76, kffnlsf ljleGg ; u7gfids stf?sf cf-cfk6f
clwsf/ / lh0d]f/Lsf] ; deisf] :ki6 ljsf; ug5f ; fy}
; a} ; /f3f/jnfx?nf0{ ; lr t ug{kg]cfjZostf kg5 .

/fli6a txd f, dfllolds lz lffsf ljsjls kffnlsf]
ofhg th6f / Jo; yfkgdf ; xofu lfdtf clej4
ug{ttsfng p27o /fli6a, lhNnfut / ljBfno ; u7g
/ zfls ofhg th6f / ljBfno Jo; yfkgf]ljsjls/Of
kffnl sfofjogsf nflu lh0d]f/ sd6f/Lsf nflu tflnd
sf]f? , lz lff ; fdfu tyf pkoQ lgb7sf tyf dfu{
lgb7gx?sf]ljsf; sf]Jo; yfkg ug{zfls hgZlSt
ljsf; s7b7 sf lfdtf ljsf; u7 xfl; n ul/g5 .
; fy}zfls hgZlSt ljsf; s7b7sf]j :tfl/t eldsdf
To:tf sf]f? / tflnd ; fng ug{ ; lfd klz lfsx?sf]
tflnd klg ; dfj7 xg5 . ktyds lz lffsf nflu o:t}
lfdtf ljsf; ug{tk6f]rfn"cfw/et ktyds lz lff
sfoqnd b7f] ; b7f]pkfo /fli6a lz lff ljsf; s7b7sf]of
eldsf :jlsf/ ul/ ; lsPsf]5 .

&# dfllolds lz lff ; xofu sfoqndsf sfofjogdf r /Ofa4tfl Ps /Ofglt

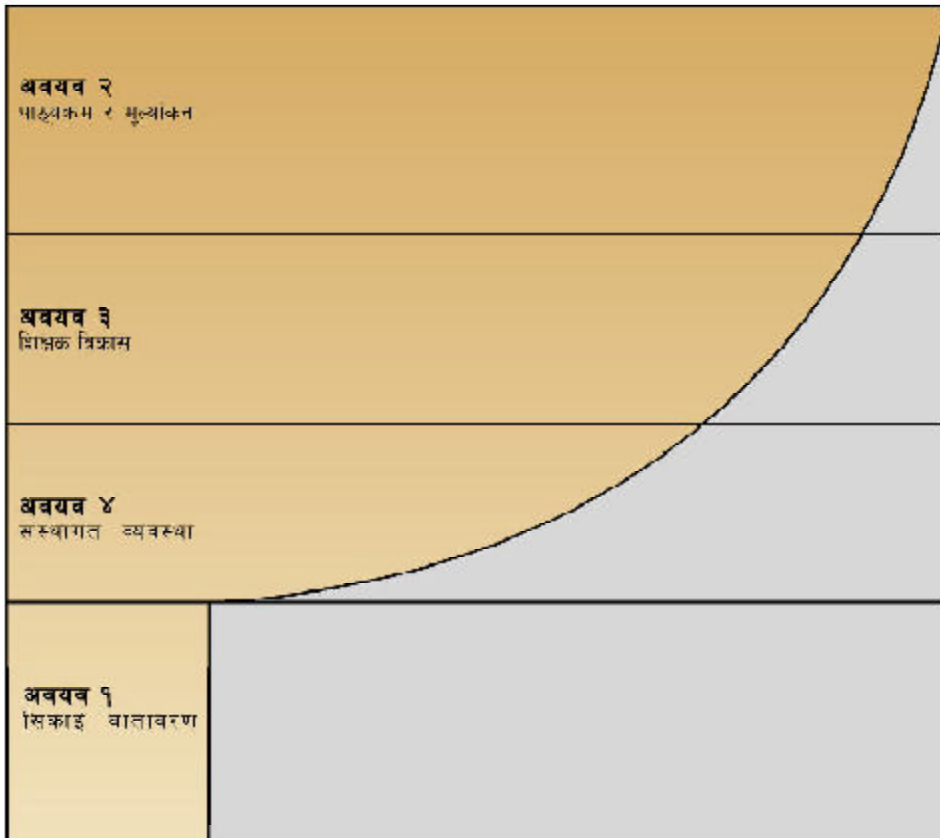
sfoqndeq gltut ; fdh:osf]nflu dfllolds lz lff
; xofu sfoqnd c6tu6 ul/g] ; Dk0f{spfsnfkx?df
; fdh:o Nofpg' kgI/ sfoqnd sfofjog ug{to
ul/Psf ; yfut kf?kx?n} /fli6a, lhNnf / ljBfno
txdf ljleGg ; yfx?nf0{ ; Jf pknAwu/fpgsf]lgldt
PsLst kffnleq Nofpg' kgI x65 . dfllolds lz lff
; xofu sfoqnddf ; af6/L ktyldstfsf] ?kdf /x3f]
u/Ljl Golgs/Of ug{cfjZostfdf dfllolds lz lffsf]
Jo; yf / kx6F kpg] lfdtf b6f lglxt c; dfgtfsf]
klt/fly ugI ; 66qsf] ?kdf ul/g] nlo lgw{Ofnf0{
sfoqnddf pko7f ug{kg]s/f ; d7 ; dflij6 5 .

t ;y{ dfllolds lz lff ;xofju sfoqndsf] sfofjogn] gkfndf ;a}dfllolds ljBfnof?sf nflu ;wf/ ;ud agfpg vfflg]/fli6x pkfud / a9l ul/jL /xsf lhNnfx?df u/Lj ;dbfo / pglx?sf dfllolds ljBfnof?df klgl/ pglx?nf0{;xofju ug{vfflg]a9l sblst sfoqnd tTj bjhfh0{;dfofhg u5{. sxl dfqdf nlo lgwf{Of ug{ kg{cfjZostfn]vf;u/L ul/j lhNnf / ;dbfof?df cfjZos pNnyglo lfdtf clej[4 ;xtsf ;an sfofjds ofhg thdf kffnl;xtsf ljBfno / lhNnfut txd ;yfut ?kdf sfoqnd ;fing ug{cfjZostf ;d] kltljDat u5{. kg:yfkkg / gofFgdffsf nflu kyd r/Ofdf pknAw cfly\$;tj ;ldt ePsf] s/f klgl ;jlsf/ ul/Psf]5 .

/fli6x txsf ;:yf / ;7gx?sf] dfllodaf6 lgbLz t / a9bf]yfglo ;xflutf / bfo/f jf sfofjog xgl spfsnfkx?sf] ;a}&% j6]lhNnfx?df kpfj /xg\$. To;u/L, ljBfno / lhNnf txd Joj:yfxslo / ofhg thdf spfsnfkx? ;DaGWL tfnld kofsh / cledlvs/Of sfofjnfxf?sf]klgl kyd kfF jifff]/fli6x bfo/f xg\$. tyflk, effts kg:yfkkg, gofFsiffsf]fsf] lgdfff / 5fqj[Q nufot cGo cllloog jftfj/Of ;DaGWL sxl spfsnfkx?nf0{bz lhNnfx?df / Toxf7xsf dfllolds ljBfnof?df kyd kfF jifff r/Ofa4 ?kdf pRr dxTj lb0g\$. ol lhNnfx?nf0{sfoqnd ;3g lhNnf elgg\$.

tfllnsf gll !: माध्यमिक शिक्षा हयोग कार्यक्रमको दायरा

अवयव
तथा
खर्चहरू



१० जिल्लाहरू

६५ जिल्लाहरू

To:tf]sfoqnd sfoqjog ug[IhNnf kzf;gsf]lfdtf
jf tTk/tfsf]dNofsgaf6 k[7k]ift lzIff tyf ul/a
;F;DalGwt ;'tsfex?sf cfwf/df o:tf lhNnf?sf]
5gf5 ul/g5 .

tyflk 8foufd ! df b]fOP h:t};a}cjoix?sf]sxl
dfqdf ;a}lhNnf?df /fli6a bfo/f xg5 . pbfx/0fsf]
nflu ;a}% j6}lhNnf? dfWolds ljBnosf ljBno
Joj:yfkg ;ldltx?sf nflu ljBno ;wf/ ofhgfsf]
tof/L ;DaGwL tflndsflJoj:yf xg5 eg]k/Dedf bzj6f
lhNnf?sf nflu a9L ;3g ;xofu pknAw u/fog5 .
&% j6}lhNndf dfWolds ljBnox?nf0{cWooGSf]
jftfj/Ofdf ;wf/ ug{;-;fgf]cfly5 ;xfotf pknAw
u/fog5 eg]kg:yfkgfsf nflu bzj6f lhNnf?nf0{
pNn]vglo /sd pknAw u/fog5 / gofFgdfbz
lhNnf?df ;ldt /xg5 .

sfoqndsflblufkg / ;kntfsf]nflu cfjZos ;yfut
kf?k :yflkt u/L /fd] kf/] ;b]9s/Of ug5f nflu
kfOnl6E jf r/Of 56bfpG]sfd ljz]f u/L dxTjkOf]
xg5 . vf;u/L o;n]b]xfosf s'fx?sf]Joj:yf ug5 ||

- ljBno Joj:yfkg ;ldlt, ufpF]sf; ;ldlt, ufpF
lzIff ;ldlt, lhNnf lzIff sfoqno, lhNnf lzIff
;ldlt / lhNnf ljsf; ;ldltx?sf nflu tfnld /
;xofu pknAw u/fpg];3g sfoqndsfl]dfWodaf6
lhNnf / ljBnox?df lzIffsf]ljs]b]st ofhg
thOf / Joj:yfkgdf lgj]rt :yfglo ;/sf/sf
;yf?sf]Psls/Of .

- e]ts ;ljwfx?sf]hlof]f/, lgdf / dd] ;ef/sf]
lhDd]f/L jxg ug[ljBno Joj:yfkg ;ldlt, ufpF
ljsf; ;ldlt / ufpF]zIff ;ldltx?nf0{clwstd
;ljwf / ;xofu .

- ljBno ;wf/ sfoqndsfl]dfWodaf6 ;d:of klxrfg
u/L k]tt ul/Psf ljBnosf cfjZostf?;F
;dbfonf0{cfj4 ug]ce a9L Psls] pkfud .

- ljBno ;wf/ sfoqnd, z]fs Joj:yfkg ;'rgf
k]fnlut tYofs / cO tTjx? lhNnf lzIff ofhg;F
Psls] ug[cfjZos gofF;lk / Jojxf/x?sf]ljsf;
ug[lhNnf lzIff sfoqnf0{clwstd ;xofu .

- sfoqndsfl]o; yk ;3g tTjleq gofFhNnf?nf0{
klg Nof0g]x]ef]l kg/fjnf5g ;lxt :yfglo txsf
ljleGg x:t]fx?sf]k/LlfOf; ;k/Lj]fOf / dNof5g .

&\$ dfWolds lzIff ;xofu sfoqndd lbufkgf

dfWolds lzIff ;xofu sfoqnd sfoqjog /Ofgltn]
blufkg cfofdd h]b lb65 / blufkgf c6t/;DalGwt
tlg lsl;dsf s'fx?df dxTj lb65 || k]j]ws; ;yfut
/ ljQlo blufkg .

- k]j]ws blufkg]f]li6a, l]qlo, lhNnf / ;fdbfos
ljBno txsxx?df k]j]ws / Joj:yfkslo
sdff/Lx?sf]uDeL/ ;dX :yflkt ug[cfjZostf
aefp5 .

- ;yfut blufkg]vf;u/L ljBno ;dbfo / lhNnf
:t/df ;nug ljleGg ;u7gx?dfq ge]pk-lhNnfut
:t/df ;]s]b]k?; / pk/fli6a :t/df l]qlo lzIff
lgb]gmo h:tf dfWolds txsf ;u7gx?sf;DaGwdf
k]ofof]ht eldsf, lhDd]f/L / clwsf/x?df h]b
lbG]Pp6f ;fdh:o / a]b sfG]L, lgoGqOfsf/L /
;yfut sfo{Argf :yflkt ug[cfjZostf aefp5 .

k]j]ws / ;yfut lfdtf ljsf; ug[pNn]vglo
k]j]ws ;xfotfsf]ofhg ul/Psf]5 . sdff/Lsf]
oyfjt axfnL, blf Joj:yfkslo sdff/Lsf]lgoQm
/ oyfjt axfnL nlo xfl;n ug{;kntf k]t ug{
lb0g]k]j]ws ;xfotfsf nflu k]t? xg] k]j]ws
;xfotfsf]dfq dfWolds lzIff ;xofu sfoqndd
;nug ;yf?df lglxt sdff/Lsf]tx / Joj:yfkslo
blufkgdf a9L dfqdf lge{ /xg5 .

- ljlolo blufkgn/gkndf lz lff lfhsf]ljsf; clws dfqdf jfxo ; xofudf lge{ /xsf] / kof{kof{t /fli6e lfput ljQlo ; ft xfl; n ug{nfd] ; do nflu]tYo kltljDat u5{. lgoldt / cgdg ug{ ; lsg] cfwf/df /sdsf]ljgothg ubf{/ lgsf; f lbhf ckgo] cEof; / sfo{]lwx? to ug] cfjZostdf klg o; n]hfb lb65, h; af6 ljBfno tyf lhnf lz lff ofhgfx? ljsf; ug{; ud xg5 . ljBfnofx?sf] kg:yfkg, dd{ ; Def/, cllloogsf] jftfj/Of / lz lff Joj:yfd ; -; fgf ; wf/ h:tf tTjx?sf] ; ft pknAw u/fpg]:yfglo ; dbfox?sf] kltj4tf o; sf]Ps cle6g tTj xfl.

; #Ugtfsf sfoqndx?sf] ; k/lj]fOf, cgludg / dNofsg tlgj6]sl; dsf blufkgsf nflu dxTjkOf s'f xg5g. ljBfnofx?sf] sfoqndsf] s]b]sf] ?kdf /flvPsf]lhnf / /fli6e :t/sf ; yfx?n]ljBfno txd ul/g] spfsnfkx?nf0{ ; xh agf0{To; df ; xofu pknAw u/fpg'kg]x5 . vf; u/L, ljBfnofx?sf] e]t s hlof]f/, ljBfno ; wf/ sfoqndsf] tof/L / sfof]jog, lhnf lz lff ofhgsf] thdf, ljBfno ; wf/ sfoqnd / z]lfs Joj:yfkg ; 'rgf kOfnla6 pknAw u/fOPsf ; 'rgfsf] ; dflji6tf, dfuaf6 ; #flnt ; ft]sf] afBknfB kOfnlsf] cgludg -pbfx/Ofsf]nflu, ; jfsnlg lz lfs tfnd / ; ft JoIQx?sf]sfdsf/afxL sf nflu lgo]ht ljle6g tfnd sfoqndx?sf cltl/Q ; xofu / ; ldtfsf] cfjZostf k5{.

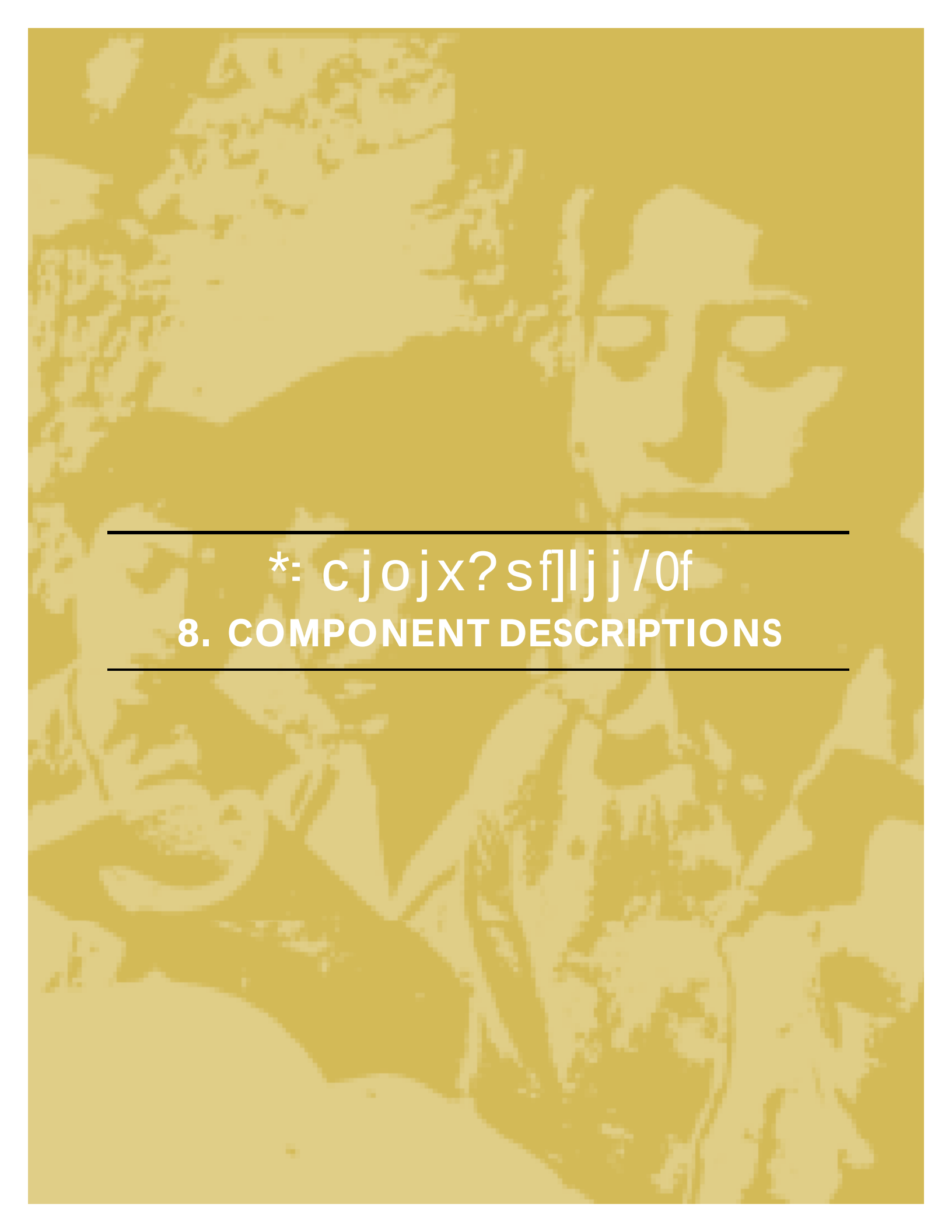
&-% jflif\$ /OfglLts sfof]jog ofhgf

glultut ; fd-h:o ; lglZrt ug{lj s]b]s] Joj:yfkg / ofhgsf]p2]o xfl; n ug{/ sfoqnd ; 3g bzj6f lhnfx? / /fli6e bfo/f alr sf] ; Da6w nufot rf/j6f cjoix?sf]Psls/Of ; lglZrt ug{dfllolds lz lff ; xofu sfoqnd sfof]jog klgofaf6 ; #flnt / nlrnf]xg' h?L 5 . cfwf/e't tyf kfyds lz lff sfoqndsf]bf] ; r/Ofdf kbfu ul/ ; lPsf]jflif\$ /OfglLts sfof]jog ofhgf thdf k?k -dfbnl6L_ n]k]tt s'f xfl; n ug{

dfllod pknAw u/fp5 . o; n]dfllolds lz lff ; xofu sfoqndleq ljBfno ; wf/ ofhgf / lhnf lz lff ofhgfdf lge{ ofhgf thdfsf]k5f ; /lft ug{ ; S5 . lz lff lfgleq o; n]lfjofkl pkfo tk[n]hfg]sbdnf0{ ; xofu ug{ S5 . >L % sf] ; /sf/sf]akQ/ ljsf; ofhgf thdfdf o; n]dlofjlws vr{ ; Argf / k-r jifl6 ofhgfx?nf0{ ; xofu ug{ ; S5 / To; /L ; /sf/sf] ; dulljsf; nlox?df dxTjkOf ; xofu kOfp5 .

jflif\$ /OfglLts sfof]jog ofhgf jflif\$ sfof]hgf / ah6 tof/ ug{f nflu Pp6f cfwf/ xg5, h; af6 pklf]leq ljle6g txsf / sfoqndsf]sfo{ Argf leq lhdDj]f/L kfpf ljle6g ; #7gx?n]dfllolds lz lffsf nflu cf-cfk]sf]sfof]hgf / ah6sf]ljsf; ug5g. ol ofhgfx?n]jflif\$ /OfglLts sfof]jog ofhgf, lhnf lz lff ofhgf / ljBfno ; wf/ sfoqndx?sf] cfwf/df sfoqndsf]sfof]jog ; /lft ug5g. j t6fg ; dodf, lj:t] sfof]hgf s]b]lo / bft[; dxsf lgsfox?alr sf] 5nk]nsf]kl/Ofdf xfl. lhnf / ljBfno÷; fdbfos :t/sf] ; #Ugtf w] ; lldt 5 . lhnf / ljBfnofx?sf] clwstd ; #Ugtfsf nflu ofhgf thdf k5f]nf0{ nDaofpg' / ofhgfx?sf]cfjZos qda4tf xfl; n ug/ pglx?df lgs6 ; d6jo xg' cfjZos x65 . jflif\$ /OfglLts sfof]jog ofhgsf]ofhgf thdf k5f]sf] nflu ljBfno ; wf/ sfoqndx? ljBfno :t/df k]of jif ; j6]a/, cS6f]a/df / To; sf nuQ]lhnf lz lff ofhgf ; lxt tof/ e} s]sf]xgk5{.

dfllolds lz lff ; xofu sfoqndsf]thdf / sfof]jogdf jflif\$ /OfglLts sfof]jog ofhgsf]kbfu sfoqnddf c6t/-bftf / >L % sf] ; /sf/alr ; d6jo ; lglZrt ug{dxTjkOf ; fwg xg5 . ; fy} jflif\$ /OfglLts sfof]jog ofhgf k5f]nf]sfoqndsf]sfof]jogdf Nofpg]nlrnf]kgn] e]jl bftx?nf0{thgf]ds ?kdf ; lhn] B sfoqnddf k]z ug{ ; lhn]agfpgk5{. ox6f] sg s'f pNn]y ug{dxTjkOfx65 eg]jflif\$ /OfglLts sfof]jog ofhgf] dfllolds lz lff ; xofu sfoqndnf0{ ; dul?kdf ; dflji6 ug5, gls 8flg8f / Plzofnl ljsf; a]sf]sf]af6 ; #flnt tTjx?sf ?kdf dfq .



*: cjojx?sf]ljj/0f

8. COMPONENT DESCRIPTIONS

dfllolds lz lff ; xofu sfoqndsf tlgj6f pklfjput glt p2fox? sfjkult xfl ; n ug{cfjZos ePsfjegl
klxrfg ul/Psf spps nfkx? df lgDglnlv t cjoix? sf ljj/Ofx? cfwfl/t 5g\ spps nfk ; DalGw rf/j6f
lfjx?nf0{s}l uxg t/Lsf n]j rf/ kfofbf, a9L ljlzli6s t ; 1d spps nfkx? eGbfdVo dVo spps nfkx? jf
sfoqndx? sfjtxdf wofg s]b t ul/Psf . kyd p2fo, ; du|sfoqndsfjv fsk t t ugxfjh ; df sghjfhut
sfoqnd pkfudsf nflu cfjZos ; yfut ksbp / sfozhldf lg/Gt/ dxTj lb0G5 .

bffj sfoqndnf0{cflyf ; xfoff pknAw u/fpg ; mUg
; 0Qm ljsf ; fefj/x?sf cf-cfkngf ljlzli6s t
cfjZostf-zt{x? x5g\vegf}sf : jlsf/ ul/Psf .
xfl dfllolds lz lff ; xofu sfoqndk t k|ta4 b0bft
; yfsf cfjZostf? k/f ug{56} ; xofu b:tfjh x?
tof/ kfl/Psf 5g\ sfoqnd pkfud ; f cgsh xg]
u/L, ol ; xofu b:tfjh x?df j0fg ul/Psf spps nfkx?
dfllolds lz lff ; xofu sfoqndsf dh b:tfjh df
cfwfl/t 5g\ k|t t ul/Psf ; xfos spps nfkx? sf]
; wof / ltlgx?sfj k|t t lsfj t / sf / ltlgx?sfj cgludg
/ k/Lifsf ; DaGwdf ul/Psf ljj: t t j0fgdf leGtf
kf0G5 . cf-cfkngf ; xofu b:tfjh x? Ps csf f
gaflePsfj s/f ; lglZr t ug[kpTg ul/Psf]5 .

*:! cjoj Psll I; sf0sfj jftfj/Of

ljBfno :t/

ul/jl / n]s nlo nufot lhNnfut kfyldstf? /
; du|glutut sfof Argfcg; f/ lhNnfsfjah\$af6 lb0g]
cltI/Qm ljBfno cgbfsgf nflu upx xg ; wf/sf ofhg
-ljBfno ; wf/ sfoqndsfj cufsf? kdf ljBfnox?n]tof/
ug[ck]ff ul/Psf]5 . ljBfno Joj:yfkg ; ldltx?n]
ljBfnosf] k0f kdf ; wf/ ug{ / ljBfnosf eflts
; wf/sf sfof? ug{lhNnfsfjah\$af6 /sd k|t ug6f]
nflu ufpHj sf ; ldl t / ufpHj lff ; ldltx? ; fefj
; xofudf ; wf/sf k|tfjx? tof/ ug[ck]ff ul/Psf]5 .
ol lgsfox?nf0{ ; ldkPsf lhDdJf/Lx?sfj k|t{oy]6
dfqdf xfl veGsf nflu ; dtf ljin]f0f ; lk tyf ckfE
ljBfjL?sf ; d:ofx?k|t ; d] ; r] u/fpg]n3-ofhg
tflnd kpfu ul/g]5 .

:jo-pekDfx?alr dd ; Def/sfjcfjZostfsf ; DaGwdf
r]gfsf]ljsf ; ul/g5 / dd ; Def/ sfoqndsfjthf
sfofjog / dNofsg ug[ljBfnodf Joj:yfkg ; ldl t k|t
hjfkmb]l dd ; Def/ ; ldltsf]u7g ul/g5 .

lhNnf :t/

sIf ^ b]v * ; Dd kf/Des ?kdf hfB lbB}dfllolds
lz lff ufdlof hg; wof / ; l]wfljdV hg; wof nufot
; a\$ nflu kxfof]o agfpg]clGtd nlo /x\$ 5 .
t/ , j tdfgdf, z]f s ; yf / ljBfnox? clwsfzt ll
zx/L lfjdf s]b t 5g\ hxfw]nf0{ghl lfjdf lz lff
; jf pknAw u/f0Psf]5 . ljBfjL?sf ; fgf ; wofsf]
sf/Ofn]ubf{bu6 lfjx?sf :yfglo hgtfx? dfllolds
/ pRr dfllolds txsf ljBfnox? :yfkf ugI:yldf
5gg\ t ; yf ; /sf/L kpf ; x?sf]wofg vf ; u/L tl lfjx?df
s]b t xg5 . lhNnf?df kg:yfkf /÷jf lj:tf/sf
nflu ljBfnox?sf]5gf ugI sfd ljBfno ; wf/
sfoqndx?df cfwfl/t e]lhNnf lz lff sfof]o / lhNnf
ljsf ; ldl t ; fefj ; dGjodf ljkg ; dx / lfjx?nf0{
; xofu ugI/fli6a :t/df tof/ kfl/Psf upx tfdfk08
k/f u/L ; DkGg ul/g5 . dlxf lz lfsx?nf0{ ; 7lft
a ; fefj ; sf]Joj:yf ugI ljBfnox?sf]5gf ug6f nflu
To:t}dfk08x?sf]ljsf ; ul/g5 .

sIfsf]f / z]fnosf]kof{t ; ljwf gePsf
ljBfnox?sf kl/ ; /df cfjZostfcg; f/ l]lgo]hg ul/g]
tlgj6f leG leG lsl ; dsf sIfsf]f l8hf0gx? 5g\ .
kg:yfkgsf nflu pkoQm :t/x?sf]ljsf ; ug{dfu6zGsf]
?kdf dfllolds lz lff bl3sf]ng ofhgdf pNn]vt
Gogtd zt{x?sf]kpfu ul/g5 . hLoff / / cG ; wf/
kbspsf] ; k/Lj]f0f ug{ / efjl sfoqndsf nflu
lhNnf:t/df lfdtf lgdf ug{ cGt/fli6a / /fli6a
kljlws ; xfoffsf]pkofu ul/g5 .

***=@ cjoj b0{ kf7bqmd ljsf;
dNofsg / cWofkgsf ;fdu|x?**

ljBfno :t/

/fli6& kf7bqmd vfsleq :yfglo dfu k'f ug{kf7bqmd,
kf7bk'ts, slffsfyf c&t/sf / ;x-spsnfkx?sf
rogsg nflu ljBfnof?nf0{s}L ljsNkx? lb0g5g\.

klygfllfoks / lzlfxx?nf0{lb0g}tfnlddf kf7bqmdsf
kg/fjnf5g / k/Llf0f; & Dal&wt lfdtfx? ;d
;dfjj6 xg5g\ :yfglo txd kf7bqmd ljsf; k&pfnf0{
k7kf7f0f ug{k4ltsf}ljsf; ul/g5 .

/fli6& kf7bqmd sfo{ Argf ljsf; k&pfleq k7o5 lhnff
kltglwdhs :yfgx?df tby{c:yfol_ kf7bqmd d~&
/flvg5 . o:tf d~rdf cljefjs, upfjjsf; ;ldtsf
;b:o, lzlf / ;dbfosf ;b:ox?sf kltglwj /xg5 .
kf7bqmd ljsf; df gful/s ;dfhsf}sbj:yfg gePsfh
o:tf lsl;dsf d~rx? w}dxTjk0f{x5g\ . ljBfno
kf7bqmdafins tyf dlnfsf}OR5f, cfjZostf / dNof?
;dfjj6 ug&f nflu :yfglo hg3gTjcg;/ hghftlo
cNk;Wosx?sf kltglwj klg ;lgZrt ul/g5 .

/fli6& kf7bqmdnf0{:yfglo cfjZostf; & cfj4 ubf
ljBfno ;wf/ sfoqnd tof/Lsf}Pp6f c&sf} ?kdf
ljBfnof?n}kf7bqmd, dNofsg / kzlff0f ;fdu /
tnld nlox?sf klxrfg ug5g\ . kf7bqmdsf}sdtdf
!) bly !% kltzt efun:yfglo kl/l:ylt kltljDat
ug5 . gful/s ;dfh -u};/sf/L ;yf, ;dbfodf
cfwfl/t ;#7gx?_ ;&sf ;xofjun} kf7bqmdsf
sfofjogdf d&t k&ofpg5 . ol nlox? xfl;n ug{
;3fpg lzlfxx?n}cfkth}cfjlt{-ahf-ahfdf ;#fng
e0{x} tnld lng rfxsf lfx?sf klxrfg ug5g\ .
tnld lng lbgf}af&mf&sf cfwf/df ljBfnof?n}
dflolds lz lff ljsf; 0sf0{/ ;f s}b&?nf0{pglx?nf0{
tnld pknAw u/fpg cg/fly ug5g\.

slffsfyfdf kpfly ug&f nflu oyfyk/s lzlf dNofsg
ofhgfx?sf ljsf; ul/g5 . lzlfxx?nf0{n}us
;jfnx?df bfi6 k&ofpg, ;a}afnaflnsf}dNofsg
ug{hft jf hftut ?kdf pk}lft afnaflnsf / ckf&
afnaflnsf kys jf ljsf l; sf0 cfjZostf}afly
ug{ ;Sg} / To;klt ;hgzln agf0g5 . slffsfyf
leqsf}dNofsg / cf&tl/s k/Llff?sf}th&f, Joj:yfkg
/ sfofjogsf nflu lzlfxx?nf0{lh0d}f/ agf0g5 .
l;sf0sf:t/ / u0ffdstfdf j4 ug{x}eg}o:tf
lh0d}f/Lsf}ljsf; cTofjZos 5 . gof&f7bk'ts /
lzlf lgb}zsfdf slffsfyfdf ul/g} slffsfyf
dNofsgnf0{;a}jfox?alr / ;du}dflolds lz lffdf
tfb0o xg}u/L kf7bqmd; & cfj4 ugI:ki6 hfgsf/L
;dfjj6 xg5 .

lzlf saf6 ul/g} slffsfyf dNofsgdf ;3fp k&ofpg
lg0g dflolds ljBfnof?df kf7bqmdcfwfl/t lg&t/
dNofsg ofhg / pbf/ kbflgtl kpfnl}cfjZostf
5 . ljBfnof} kf7bqmdleq hljgdhs ;lkx?sf
dNofsg pk/ klg lj rf/ ul/g5 .

lhNnf :t/

;rgf ;&ng ug{5nkln ug/ :yfglo txsf d~rx?df
;&ng ul/Psf c}jwf/0ff=bfi6sf}x? pk/ lj rf/ ljdZ
u/L /fli6& txd l; kll/z ug{lhNnf :t/df c:yfol
d~rx?sf klg :yfgkf ul/g5 . lhNnf lz lff clwsf/L /
lhNnf lz lff ;ldtsf ;b:ox?n}o; cEof;df ;d&jo
ug5g\ . lhNnf:t/sf d~rsf ;b:ox?df cljefjs,
:yfglo g}j ju{gful/s ;dfh ;#7gx? Pj+lhNnf
ljsf; ;ldtsf ;b:ox? ;d ;dfjz xg5g\.

slffsfyfdf ul/g} dNofsg Pj+cf&tl/s k/Llff lng
lh0d}f/L lzlf sf}xg5 eg} slff * / kllzsf
-P;=Pn= ;l_ k/Llff ;#fng ug{lh0d}f/L lhNnf k/Llff
;ldtsf}xg5 .

lhNnf lz lff sfofhoaf6 ul/g]lhNnf :t/sf]lgoldt
z]lfs Joj:yfkg ;'rgf k\ffnln] :j t\ lz lfsx?sf]
ljifout afBk\B, kf7bqnd, lz lfs lgb]zsf /
kf7bk:tsx?sf]pknAwtf ; dflji6 ug5 . lhNnf:t/lo
jflif6 ofhgf k\p\df ; dfjz u/fpgsf]nflu ; H\k
; 'rgf ; lng ug]sfof]lhDd]f/L lgw/Of ug]sfo
; yfut lfdtf lgdf\ sfo{ cGtu\ lhNnf lz lff
sfofhox?sf]kg/ ; Argf ug]s\df t]sg]5 . lhNnf
lz lff clwsf/Lsf] ; k/Lj]f\ cGtu\ ; k/Lj]fs / ; f]
JolQ\?n] k/dfoffds / uoffds ; k/Lj]f\ tyf
dNofsg tyf\sf] ; sng ug]sfof\ ; xh agf\ ; f]
; dGjo ug5g\ k\fgllofs / lz lfs tflndd sffsf]
cg' ; Gwfg / klt]j\ lbg] tl/sfx? ; d] ; dflji6
xb5g\ . kf7bqnd lj sf ; s]b]k]to\ kfF kfF jifdf
kf7bqndsf] ; du\k\sf]dNofsg ; fng ug5 .

lf]lo :t/

s lff * sf]k/Llfsf]uOf:t/df 7f] ; w/ ug5f nflu,
lf]lo lz lff lgb]zgfno?df lf]lo k/Llff sfofhox?sf]
:yfkg ul/g5 / To:tf sfofhox? s lff * sf]lf]lo
k/Llfsf]uOf:t/sf]nflu lhDd]f/ xb5g\ / k]l]zsf
k/Llfsf]h:t} ; dfg k\tsf lhNnf k/Llff ; ldtx?sf]
pkofu u/L ltglx?n]lhNnf l:yt sfofhox? dfk\
sfd ug5g\.

lf]lo kf7bqnd lj sf ; s]b]sf]kf7bqnd kg/fjnfsg
; ldt]sf]dNofsg ÷ ; k/Lj]f\ ug]lgsfosf]kdf /xg]
eldsfno{ ; b\ u/L ; yfut ul/g5 .

/fli6e :t/

ljBfnodf cfwf/t s\fsnfkx?sf]df\odaf6 j t\dfg
kf7bqndsf] sfof]jognf\ ; b\ls/Of ug]s\df
kf7bqndnf\ cBfjlws u/L kg/fjnfsg ub]hfgkg]
cfjZostf 5 . o ; sfoqndsf nflu ; du\lhDd]f/L
kf7bqnd lj sf ; s]b]f lgxt /xg5 . t/ sfof]jog
; DalGw s\fsnfkx? / vhf l ; sf\ lgb]zsf Pj +z lfs
; xotf ; fdu|x?sf]lj sf ; eg]/fli6e, lf]lo, lhNnf /
ljBfno txdg ug]h?/L 5 .

o ; s\fsnfk ; f; kf7bqnd lj sf ; s]b]s lff !
b]v !@ ; Ddsf] /fli6e kf7bqnd ; Argf]lj sf ;
ug5 . o ; df b:tfjh / sffsf]f txdg j t\dfg
kf7bqndsf]j\kb c\oog ; dfjz xb5 . lgDg df\olds
/ df\olds txdg of]s\fsnfk kl5, /fli6e txdg lf]lo,
:yfglo / n]us ; /f]f/x?nf\{d\logh/ /fv\ dVo dVo
ljifox?sf]kf7bqnd tof/ ul/g5 . t/ cGo ljifox?sf]
; DalGwdf, v\sfdf plNnlvt /fli6e?kdf t]sPsf
pknAw? xfl ; n ug] ; 3fpg ; Sg]vfnsf kf7bqnd /
kf7bk:tsx? 5g] ug]lj snk ljBfnof?nf\{b\og5 .
/fli6e kf7bqnd v\sf]lj sf ; Jofks xb5 / xfn
5nkn e]x]f ljleG ; jfn÷ljifox? o ; df ; dfjz
xb5g\ o ; df cGo s/fsf clt/Q\ lgDg s/fx? ; dfjz
xb5g\ -lz lffsf]efiffd n rstf, hljgdhs ; lk lz lff,
JolQ\ut cfjZostf ; xfp\ Jofj ; flos sfoqndx? ,
; dfjz xb]ljifox?sf] ; wof ; 'rgf ; f/ k]lw / vf ;
vf ; cfjZostf ePsf ljBfylx?sf kf7bqnd ; DalGw
cfjZostfx? .

xfn Sofdk ; df c\oog/t ljBfylx? nufot bz s lff
kl5 b\{jif]sf]f{c\oog ug] ; DkOf]ljBfylx?sf nflu
pkoQ\ kf7bqndsf]lj sf ; sf nflu o ; cEof ; n]Pp6f
v\sf ; d] pknAw u/fpg5 .

/fli6e kf7bqndsf] v\sfleq /x] / ljBfno tyf
lz lfsx? ; f ; xsfo{ub]kf7bqnd lj sf ; s]b]l]lgDg
df\olds, df\olds / pRr df\olds sffsf]fx?df
k\p] ug5f nflu pkoQ\ z]lfs ; fdu|x?sf]lj sf ;
ug5 . o:tf ; fdu|x?df kf7bk:tsx? ; lz lfsx?sf
nflu lgb]zsf -lj:t\ JofVof ; lxtsf] kf7bqnd
; fdu\ ; d]_ lz lfs ; xofu ; fdu\ / ljBfylx?sf]
pkof]usf]nflu clt/Q\ kf7b / ; f] ; fdu|x? ; d]
; dfjz xb5g\ . lj 1fg ; DalGw pks/Of, >Job\o /
cGo sffsf]f l ; sf\ ; fdu|x?sf nflu DoflrE sff] -j
; fdu\ pknAw xb5 .

dfly pNj ePerHjBfno :t/_ slff ^ b!v !) ;Dd
slffsfjdf ul/g]lzlfssfdNofsgdf ;wf/ ul/g5 /
ljBfnodf ul/g]dNofsg Joj:yfdf ;wf/ Nof0g5 .
ljBfnodf cfwf/t dNofsgsf nflu kf7bqnd lj sf;
s]bhf :yfkf ul/g]gofHjBfno dNofsg Osf0sf]
dfllodaf6 ;du]ljBfno cfwf/df Pp6f gdj k/Llff
sfoqnd agf0g5 .

kf7bqnd lj sf; s]bhf]cBfjlws ljz]f lj j/Of ul8sf]
lj sf; ug5 / k/Llff lgoqsssf]sfofnon]lqlo ;Argf
dfk] slff * sf]k/Llffsf]uOf:t/ k/dOfsf]lgoldt
?kdf cgludg ug5 . k/Llff lgoqsssf]sfofnon]lqlo
clws]x?sf nflu tfind sfoqndx?sf]lj sf; ug5 /
lzlfxx?sf nflu tfind sfoqndx? lj sf; ug5 lqlo
sfofnonf0; xofu ug5 . dlxf clws] / k/Llffsf]x?nf0f
k] ;flxt ug5 ;sf/fds sfd sf/afxl ul/g5 . dlxf
; n]gtf ; xh agfpg pkoQ 9adf tfindsf] ; Argf,
; do / ; fng ul/g]:yfg to ul/g5 .

k/Llff lgoqsssf]sfofnon]k]zsf k/Llffsf]uOf:t/
/ ; fngdf xfl;n ul/;lsPsf kf0bfx?nf0f ; b] /
lj:tf/ klg ug5 / ljs]b]s] ; Argf?nf0f ; b] agfpg
hfg5 . ol k]b]fx?sf] Pp6f efusf] ?kdf, k/Llff
lgoqsssf]sfofnon]k]zsf k/Llffsf] ; a}klfx?sf]
lqjif6 kb/fjnfsgd ug5 . k/Llff k]ffnl / ; yfx?sf
; a}txx?df dlxf k]t]glw]jdf /x]sf]c ; cthgnf0f
; wf/ ug5/g/t/ ?kdf s]b]s] ; eQ k]f ; x? k]p]gx?
ul/g5gV kb/fjnfsgd n]Es e]efj ; DalGw ; jfn
klg ; dfj] xg5 .

kg] cledvls] / ; b] kf7bqnd lj sf; s]bhf]kf7bqnd
lj sf; , kf7bqnd Joj:yfkf / kf7bqnd lj t/Ofsf nflu
Pp6f Ps]s] ; lfd lgsfosf]Joj:yf ug5 . kf7bqnd
lj sf; s]bhf]cfk]b] sfdcf cem a9l z]fs ljz]1x?
; fwf/Of0f]ljBfno lzlfxx? / vf;u/L dlxf lzlfxx?
; d] ; dfj] ug5 .

/fli6 kf7bqnd / dNofsg kl/iffb]sf]u7g ug5/fli6
kf7bqnd s]b]sf] ; b]ls/Of / lj:tf/ ul/g5 / o;n]
slff ! b!v !) ;Dd kf7bqnd / dNofsgsf]jifox? ; f
; DalGwt ; a}g]ltx?sf nflu lhdd]f/L jxg ug5 .
/fli6 :t/df ljBfno lg/Llffnosf]:yfkf ul/g5 .

*# cjoj tlg lzlf lzlf tyf lj sf;

lzlfssf]lzlfssf]uOf:t/ / blftdf ;wf/ Nofpg /
slffsf]df cem a9l k]f]sf/L l;sf0 ;lgZrt ug5
dfllolds lzlf :xofu sfoqnd]k]ffnl; a}txx?df
lzlf tfind /Ofglt / s]fsnfxx? ; dfj] u/]5 .

ljBfno :t/

Pp6f dfuaf6 k]/t cfjt6 -af/Daf/ e]xg] lzlf
tfind k]ffnl]lj sf; ul/g5 . o; sf] ; e]q ljBfno
; wf/ sfoqnd dfk]xg5 / ljBfno tfind ofhg
o; sf]Ps cleq c]xg5 . vf;u/L, ljBfnodf sfo{t
lzlfxx?sf] ; wofsf cfwf/df, k]o] ljBfnof0f]tfind
cjlwsf]jflif6 sf]f lj t/Of ul/g]nlo /x]sf]5 . t/
To;L sf]f lj t/Of ubf]ljBfnosf]c]j:yf, dlxf
lzlfxx?sf] ; wof, kx] / ; dfgtdf ; wf/ Nofpg nlo
lgw]Of ug5/ pkfox?sf]sfof]og ug5sfof]ljBfnon]
k]t u/] ; k]ntf ; d]nf0f b]6ut ul/g5 . sg
lzlfxx?n] tfind lng] / s;n]sgdf efung]e]q]
s/f ljBfnon]g]lgw]Of ug5 .

o;afx] ; a}k]v]g]ofksx?n]clgjfo]k]p]l0fs/Ofk]
n]h]ljBfno Joj:yfkf ; DalGwdf Pp6f 5S}tfind
k]t ug5g\ . o; tfinddf ljBfnosf b]fosf klfx?
; d]6g]5gV- z]fs ; k/Lj]f0f :yfglo ?kdf cfwf/t
kf7bqnd lj sf; , sd]f/L Joj:yfkf ; f] / ljQlo
Joj:yfkf ; fdf]hs / ; fdb]los r]gf, k]f;g,
ljBfno ; wf/ sfoqndx?sf] ; xeflutfd]hs ofhg /
lj sf; . sfoqnd cjlwdf lzlfxx?sf nflu pglx?sf]
blft / pQ/b]loTjdf cfwf/t gof]otf / tnadg
t]sg5 / b]loTj / eQf t]g]lhdd]f/L k]v]g]ofks /
ljBfno Joj:yfkf ; ldt]sf]xg5 .

dlxnf / ;ljwfljdV ;dXaf6 lz lfsx?sf]lgolQndf
j[4 ug[ljz]f sbdx? rflng5g\ . o;sf nflu pQ
;dXsf kl[tglwx?nf0{k}f;]fsnlg lz lfs tflnd
kpf0fkq c6tu f ljBfno ;wf/ ofhgdfk f kl/Des
lz lfs tflnd lbg sf f kffnl nfu"ul/g5 / tflndsf]
nflu @)) j6f 5fqj[Q kpfug ug[Jo]:yfsf]z?jft
ul/g5 . ol ljz]f sbdx?nf0{cfwf/e't tyf ktylds
lz lff sfoqnd bff; r/0fsf]cEsf]?kdf /xsf]dlxnf
lz lff zfvf,lz lff ljefuaf/f ;~rflnt sfoqndx?;f;f;
;~rfng xg]u/L ;d6jo ul/g5 .

o; txd f ;j f kpf / tflndsf]kpfjsf]cgludg ug[
sfo{ljBfno / o;sf]ljBfno Joj:yfkg ;ldlt dfk f\
ljBfno ;wf/ ;ldlt s};du[cgludgsf]efusf]?kdf
;fng ul/g5 .

lhNnf / lfjlo : t/

ljBfnon]cfk f lz lfsnf0{lbgrfxsf]tflnd 5g5
u/k15 lhNnf lz lff sfofnon]@)) hgf >f; JoIQx?
dfk f tflnd kpfug ug5 hg xfn sfod /xsf >f;
s]bk? / dflolds ljBfno ;xfoff sfof f dfk f
k f t gofF;ljwfx?sf]cfwf/df ljsl;t ul/g5g\ .
dflolds ljBfnox?nf0{ltglx?sf]cfsf/; cjl:ylt /
b/Lsf cfwf/df % b]v !) j6f;Ddsf];dXdf ;w7t
u/L x/5 ;dXsf]nflu Ps >f; s]b]yfkf ul/g5g\ .
;a>f; s]bk? gofFejgdf gxg ;S5g\ . dflolds
txsf s]l >f; s]bk? cfwf/e't tyf ktylds lz lff
sfoqndsf >f; s]bk?nf0{lj:tf/ tyf dd f ;ef/ u/L
tyf yk >f;x? h6f0{ jf sb}5flgPsf]dflolds
ljBfnosf]slf sf]fnf0{>f; ;fwg lbnf0{tyf dd f
;ef/ u/L :yfkf ug; ;sg5 . gofFejg cfjZos kg[
7fp f To:tf]ejg xftf sfod /xsf]dflolds ljBfno
;f;lgdf ul/g5, h;n]slf sf]f / tflnd slf
baf]sfid ug{;sf] \ . o;n]kpf]df gcfpg]ejgx?
agf f n]hfg]hflvd sd ub5 . o:tf >f; s]bk?sf]
jf:tljs cjl:ylt / Itglx?df ug[kg]dd f ;ef/sf]
jf:tljs cj:yfsf af/f Ps ;efJotf cloog ;fng
ul/g5 .

cfofhs ljBfnosf]Ps lz lfsn]>f; k f wssf]?kdf
sfid ug5 t/ x/5 e108 -Sn:6/_ leq kg[ljBfnox?af6
5flgPsf pTs[6 dh klz lfsx?af/f tflnd ;fng ul/g5 .

ol dh klz lfsx?nf0{k f f nlg?kdf sfo{t lfjlo dVo
klz lfsx?n]dflwolds lz lff ljsf; 0sf0df tflnd kpf
ug5g\ ol lfjlo klz lfsx? lfjlo txd f sfo{t ljz]f1
xg\ . Jofj;flos ljz]f1 bnsf]Ps cEsf]?kdf /xsf
lfjlo txd f sfo{t ol klz lfsx?sf]sfo{;Dalwt
lfjleqsf ljlecg dflwolds lz lff ljsf; ofhgdf
;~rflnt tflndnf0{;xofu k f o'pg'xf] . ljBfnodf
;dosf]qnd ;f;ablng]cfjZostfx? kl/kl' f nflu
gofFkf7bqnd / kf7b ;fdu ljsf;df ol klz lfsx?
;f; /xg5g\ oBlk ljBfnonf0{cfjZostf k/5f
ljifodf ;Dalwt ljBfno :jo+;f; /xl sfo{? ug5
eG]ck]ff ul/Psf]5 . x/5 dflwolds lz lff ljsf;
0sf0, 0sf0 k f vaf/f Joj]:yt xg5 / Itgsf]
sfo{ljj/Of kl/jlt f ;Gbe4nf0{;d f]u/L kg/fjnfsg
ul/g5g\ >f; s]b]f; ;fint tflndsf]uOf:t/;Dalw
cgludgsf]nflu lz lff sfofno=dflwolds lz lff ljsf;
0sf0 k f v / lfjlo dVo klz lfsx?sf]eldsf :ki6
kfg]Joj:yfkgsf] vfsf tof/ kfl/g5 .

ofJotf tyf lfdtf clej[4;Dalw tflnddf ;dtfk f
kx f agfpgsf nflu dflwolds lz lff ljsf; 0sf0 ;fnnf0{
Psls] tyf lj:tf/ u/L ljBfno ;dXdf cfj4 u/L
dflwolds >f; s]b]yfkf df ;xofu k f o'g5 . Joj:yfkf
ug{; ;sg]cf;kf;sf -kx f lfjx? ;d f !) j6f yk
dflwolds lz lff ljsf; 0sf0x? agf0g5g\ . Itglx?
jf:tljs cjl:ylt ;efJotf cloogk15 dfq]lg]Zrt
xg5 . ;a}dflwolds lz lff ljsf; 0sf0x?df dlxnf
klz lffyl?sf]nflu cn]u}cfj f;Lo k f w ldnf0g5 .

dflwolds lz lff ljsf; 0sf0 dfk f k f ut p6gl;f;
;Da f dflwolds >f; s]bk?df tflndsf];fng tyf
uOf:t/sf ;DaGdf cgludg ug[lhDd]f/L lhNnf lz lff
sfof nosf]xg5 .

/fli6a :t/

lzlf ljsf; ;Dalw gltx? tof/ ugI; 06qx?nf0{; b0
kf0k0fngsfjnfliu lzlf Joj:yfkg tyf ;d6jo ;ldltsfj
eldsfnf0{lj:tf/ ul/g5 / of ljsfo kl5 uP/ /fli6a
lzlf ljsf; kl/ibh]w]}dxTjk0f{lg0f0x? ugI/ gof0ult
l0df lh0d]f/ /xg5 . sfoqnd cjlwdf /fli6a lzlf
ljsf; kl/ibh]w]}dxTjk0f{lg0f0x? ugI/ gof0ult
lgwf0f ug5 || -s_ sfd / lh0d]f/lnf0{k/:st ugIgoF
k0fnl ljsf; ugIzlfsfj]Q ljsf; / tnjdgsfjgof
; ArgfsfjJoj:yf ugI -v_ k/ldes lzlf tlfndnf0{
;wf/ ugI/ -u_ blf lzlf sx?sfjnfliu cgdltkq k0fg
ugIe0g]k]tflj t sfoqnds f; Da6wdf yk lg0f0x? ugI.

lzlf sf; a]l0df ;jfsnlg lzlf tlfnds]k0fjsf/L
sfofjogsfjnfliu xfn sfod /x0f z]fs hgzt
ljsf; s]b0dflolds lzlf ljsf; s]b]b' lzlf s]bh:tf
; yfx?sfj ; yfut tyf kljlws lfdt clej]4 ug{
kb5 . o; afx0 tl ; yfx?n] ; fng ugI sfoqnd /
lq0fsnfkx?sfj; du]kdf k0fjsf/L Joj:yfkg h?/L
x05 hg To:tf ; yfx?sfj ; l0d>0faf6 xfl;n ug{
; l05 . ctll z]fs hgzt ljsf; s]bh] ; j]r
lgsfosfj?kdf ; du]Joj:yfkgf]bflotj axg ug5 /
; f]l0g?k o; nf0{; b]0s/0f ul/g5 . ofj ; yf ; jfsnlg
lzlf klzlf0f sfoqnds f]ljsf; tyf Joj:yfkg ugI
lh0d]f/ /fli6a lgsfosfj?kdf /xg5 .

dflolds lzlf l0df dfl pñn]vt ; yfut vfsdf
b0{dVo s/fx? /xg5g^ kyd, >f] s]b]k?df sfofjog
ul/g]af/Daf/ ; fng xg] tlfndx?sfj k4lt ljsf;
u/L gd0fsfj?kdf sfofjog ugI/ k/ldes kf70qnd
/ ; fdu]ljsf; sfj ; lglZr t ugIklzlf sx?nf0{klzlf0f
lbg] / lhnf lzlf clwsf/Lx?nf0{pglx?sfj eldsf
; Da6wdf ; r] u/fpg] s/f ; lglZr t ugI bf] f]
lzlf sx?n] cgl0tkq lngkgIkljwfg kl/kl't0f nfliu
; jfsnlg lzlf klzlf0f k0f0fkq ljsl; t ugI/ xfn

of]otf gku0f c:yfol lzlf sx?nf0{of] tlfnd k0fg
ugI. of]kf70qnd 5f0f]cfjzlo tlfnd, b' lzlf /
ljBfnoleqsf]lq0fsnfk; d]sfj; d0jofds :j?ksf]
xg5 . o; sf nfliu cflzs ?kdf tlfnd k]t lzlf,
\$% jif{pd] gf30f lzlf / nfd]cge j ; 0fn0f
lzlf sx?nf0{; xlnot lb0g5 / kf70qnds f]s]l efu
50 lb0g5 . glltut dfl0nf? o; sfjnfliu ul/g'kgI
z?cftsfjnfliu cfjZos kg]s/fx?; bz d]xg]; jfsnlg
tlfnd k0f0fkq kf70qnd cflbsf ; Da6wdf o; dVo
b:tfj]hsf]bkf g^~\$ df pñn] ul/Psf -vf; u/L
glltut Joj:yfsfj ; 'L, k]0*, df pñn]vt .

/fli6a lzlf ljsf; s]b]sfj ; yfut lfdtfnf0{cen
ljsl; t ul/g5 h; n]ubf{o; n]tlfnds f]lgd0f, tlfnd
; fdu]sf]ljsf; , sfof]hs cg; 0wfgsf]z?cft, cgludg
/ dNof0gh:tf w]J0j ; flos l0fsnfkx? z?cft ug{
; S5 . vf; u/L /fli6a lzlf ljsf; s]b]nf0{; a]k0f/sf
; jfsnlg tlfnd k0f; x?sf]k0fjsf/Ltf cgludg ugI
; du]bflotj xg5 . o; ; 0bedf g]kn clw/fhoe/ slff
s]7fdf lzlf sx?sfj sfo{ ; Dkfbg / Jojxf/sf]lj:tll
clloog ugIk/ldes sfoqnd ; fng xg5 . of]clloogn]
eljiodf sfoqnds f]k0fjsf/Ltf dNof0g ugIcwf//yfsf]
?kdf sfd ug5 . lzlf sf ; Dk0f{l0x?df plQs]?kdf
b]vPsf n]0s e]0efjsf]l:yltnf0{b]60t u/L o:tf
clloogx?sfjth0f / sfofjogdf n]0s ; j]glzntfnf0{
; f]wfgk]0 wofg lb0g5 .

lzlf tlfnd; Dalw ; a]sfoqndx?sfj cwf/sf]kdf
k0f] ug5f]nfliu /fli6a lzlf blft tyf /fli6a lzlf
tlfnd kf70qnd lgb]zsf]ljsf; sfjnfliu /fli6a lzlf
ljsf; kl/ibh]sfo{k/De ug5 . /fli6a lzlf ljsf;
s]b]0ol ; fdu]x? lzlfzf:q ; sfox? ; 0sfj ; xof]udf
; Dk0g ug5 / logx?df n]0s r]gf, ckf0afnafnsf
cfjZostfx? ; 'gf tyf ; f/ kljlwsf]kl/ro / slff
s]7fleqsf]dNof0gsf sfo{? ; dfjz ul/g5g^

bzfrk+r jifl6 ofhgdf dfllolds lzlfssj ;fblef
txsf nflu cfjZos kgI Gogtd zlf ofotfsf
cltl/Q sldtdf !) dlxg]lzlf tflndsf]cfjZostf
af/3fj3ffoff ;dfjz 5 . o ; sfoqnd cjlwdf lzlf
zf:qdf !) dlxg]kf6 uhp6 l8knf]sf ?kdf kl/Des
lzlf tflnd sfoqndsf]lj sf ; / z?cft ul/g5 .

ljle6g lzlf tflnd Sofdk ;x? - ;fjhlgs / lghl bj}
sf]nflu s8f dfkb08x? /fvl /fli6a lzlf kl/ibla/f
lj sl ; t / lzlfzf:q ; sfoaf/f sfof]jog u/f0g5 .
lzlfzf:q ; sfo ; F cfj4 ; yfx?af/f lb0g]tflndsf]
u0fsf: t/nf0{cgludg ug]sfof]nflu ; d] hjfkblxl
xg5gl . o ; sf]kl]tsf]nflu / /fli6a lzlf lj sf ;
sl]b-lzlf ; jf cfofu df cfjZos kg]dfgjlo tyf
sDko6/ lfdtf lj sf ; u/L cgdlt kl]t lzlfss?sf]
cleny ; Joj:yt ug]f nflu Pp6f sfoqndhs k]ffnlsf]
Joj:yf ul/g5 .

zlf Joj:yfksx?sf] tflnd ; F ; Da4 /fli6a lzlf
kl/iblsf sfoq?nf0{ ; yfut tyf Joj ; flos?kdf wj}
; b9 gofF ; yfnf0{x:tfct/Of ul/g5 . o ; ; yfn]
k]vfgllofksx?sf nflu lj Bfno Joj:yfkgdf k]pf0fkq
k]ffn lj sf ; tyf z?cft ug5 . eljiodf k]vfgllofksdf
a9jf xg] ; a]klzlfssx?n]lgolQnsf]Ps jif]eq of]k]pf0fkq
kf0 ; s]f]xgk5{/ xfn sfo{t k]vfgllofksx?nf0{of]
k]pf0fkq kl]t ug{% jif]sf] ; dofjlw lb0Psf]5 . gofF
; yfnf0{o ; sf] : yfkgf tyf sfof]d ; fngsf]nflu
kl]jlws tyf cfly6 ; xfof lb0g5 .

dlxnf tyf ; ljwfljdV ju6f6 lzlf sdf xg]lgolQnsf]
l:yltdf ; wf/ Nofpg ljz]f kxn? ul/g5gl . h: t]-
kl/Des lzlf tflnddf sf] k]ffnlsf]z?cft ug]/
o:tf ju6f k]tlglwx?dlo@)) hgfnf0{5fj]Q ; ljwf
lbg] . ol ljz]f sbdx?nf0{lzlf ljefusf]dlxnf lzlf
zfvf -cfwf/et tyf k]yls lzlf sfoqnd bf] r/0fsf]
Ps efu_ dfk{\e0/xsf p:t} sfoq? ; F ; d6jo u/L
z? ul/g5gl .

; 'rgf tyf ; f/ kl]lwsf]Jofks k]f]usf]nflu tof/L
:j?k lzlf lq]df s]l kl/Des sfoq? ul/g5gl /
x/3 lj sf ; lq]df Pp6fsf b/n] % j6f lzlf Sofdk ; x?df
; 'rgf tyf ; f/ kl]lw s]bl : yfkgf ul/g5 h ; af6
p]kflbt : gftsx? dfllolds lzlf sDko6/ s]b? /÷jf
d6qfnosf ; 'rgf kl]lwsf sfoq? ug{ ; lfd xg5gl .

***: \$ efu rf// ; yfut Joj: yfkg /
lfdtf lgdfqf**

lj Bfno : t/

lj Bfno : t/df Joj: yfkg ; wf/ ug] lj Bfnosf]
lgldQ k]vfgllofks 5g]sf]nflu j: t]ut tyf lj j]sk0f]
cfwf/x? lj sf ; ul/g5gl . o: tf cfwf/df zlf ofotf,
tflnd / of]otf kl]t lzlfssf]kdf p ; n]u/ sf]sfd
cf]bnf0{ ln0g' kb5 . 5g]f ubf{ dlxnfk]t
; sf/fds wf/0ff /xsf]xgk5{ . lj Bfnosx?nf0{lj Bfyl{
; wof / lj Bfnosf sfoqndx?sf]cfwf/df tlg ; dxdf
af8g' k5{ . k]vfgllofksn]k]pg]eQf lj Bfnosf]k]sf/df
klg cfwf/t xg5 . szn / of]o k]vfgllofksx? k]pg
g ; lsg] blu lq]x?sf]nflu ljz]f eQf lb0g5 .
k]vfgllofksnf0{lzlfssx?sf]sfo{ ; Dkfbg dNofsg ug]
clwsf/ xg5 / p ; n]zlf ; k/Lfssf]eldsf lgefpg'
k5{ . lj Bfno Joj: yfkg ; ldltnf0{k]vfg cllofksf]
dNofsg ug]clwsf/ xgk5{ . o ; sf nflu pglx?n]
pkoQ tflnd k]pg5gl .

k]vfgllofks, lj Bfno Joj: yfkg ; ldltnf0{ul/g5gl
; ldltsf nflu Joj: yfkg tflnd sfoqndx? lj sl ; t
ul/g5gl . o ; c6tu l] Bfno ; wf/ ofhgfsf]tflnd
klg k5{ . lj Bfnosf dVo dVo sd/f/Lsf]nflu lb0g]
tflnd klg o ; df ; dfjz xg5 .

* ; Dk0f]tflndx? k]ffnlsf hg ; S}txsf lzlfssx? ; Joj: yfksx? /÷jf Joj: yfksx?sf] ; beqf ePklg ltlgx?df lzlf tyf Joj: yfkgdf n]us ; d:ofx? /
n]us ljz]f]lfd tflnd ; d] ; dfjz 5gl .
(dfllolds lzlf ofhgfsf] ; beqf dfgjlo ; f] lj sf ; ofhgfsf] ; Da6wf 5nkn ubf{of] : jLsf/ ul/Psf]5 ls dfgj ; f] lj sf ; ofhgfsf]sb}klg 5nkn
j]kt lq]ut ; beqf ul/g' k5{/ s6tdf klg cfwf/et tyf k]yls lzlf sfoqnd c6tu[sf]j t]f]g sidsf] ; beqf ul/g' k5{ .

lhNnf :t/

lhNnf lzlf sfosf; ;yfut / sfof; ;wf/ lhNnfdf sfd ugblf g; j ju\$fi kl/sNkgf / sfof; ugfnf0; d; lj rf/ u/L lhNnf lzlf sfosf?df ce onlo sdf/lx? k7f0g5g\ lhNnf txd lzlf sfkfj sf/L ofhg tyf Joj:yfkg ug\$fnflu lj zj hf lbg; Gbedf lhNnf lzlf ; ldt sf ofhg; Dalw sfo{ug{tyf lhNnf lzlf zfvfsf sdfsfcgludg tyf dNofsg ug\$fnflu Ps ofhg clws; lgoQm ul/g5 . lhNnf lzlf zfvdf dlxfnf0/fhuf/ / tfind lbg;s/hnf0; sf/fds b[6a] x/g5 .

ljBfnosf ; dXsf/nflu ; k/Lj]fs k7fpg] kpfhgsf/nflu lhNnf?nf0; :yfglo lfd lje fhg ul/g5 / pglx? Toxfk7f0g5g\.

lfjlo :t/

lfjlo lzlf lgbzgfno ; wf/ ugI lfjlo lzlf lgbzgfno?nf0;/fli6a ?kdf tof/ kfl/Psf tlg dVo lfs sf? k/f ug\$fnflu ; wf/ ul/g5g\ -s_ ofhg, cgludg, dNofsg / lg/Llf -v_ lzlf tfind tyf lzlf Joj:yfkg -u_ kf7bqnd, dNofsg / k/Llf . ol sf? ug\$fnflu lfjlo lgbzgfno?nf0; yk >f; ;fwg / sdf/l pknAw u/f0g5g\.

/fli6a :t/

xfnf] sdf/l lgoQm kpfnnf0{ sdf/l sf tfind / lghsf]sf; E cfj4 u/L ; wf/ ugI lzlf tyf vhsb dQfnon]dfgj >f] ljsf; ; Dalw glt tof/ ug5 / dflwolds lzlf sf cfjZostnf0{ dfgj >f] ljsf; u? ofhgdf ; dfjz ul/g5 . o; gltn]; yfx?df tfind cfjZostsf]klxrf, bzleq / bz afx/ lbg'kg] tfindsf]kpf/ ; Dalw hfgsf/L, tfind klt sdf/l v6fpg] ydf ugI/ k6s k6s ; ~rfng ugkgI/ kgtfhuL tfind af/] ; lglZrttf ugk5{ . yk tfind cfjZostf klxrfgsf sf? ul/g5gV ltgsf lg:sifh]dflwolds lzlf sf/nflu dfgj >f] ljsf; u? ofhgsf] yk ljsf; sf/nflu dfu{ lgbz ug5 .

lzlf ; jf ; dX -sB/_ , lzlf sf]kg:yfkg ugI lzlf tyf vhsb dQfnon] z]fs ; jf lzlf ; dXsf]sf8/nf0{kg ; ~rfng ug{/ kylds lzlf tfind s]b,] z]fs hgZlSt ljsf; s]b b' lzlf s]b dflwolds lzlf ljsf; s]b /f-k:låtlo >f] ; Ddsf kbx? lzlf ; jf -lzlf sf JoQm? lgoQm u/L kblt{ ugIglT lng5 . ol ; yfx?df Joj; flos klzlf sx? /fvgf/nflu o; f]ul/Psf]xf] . z]fs ; jf ; ~rfngdf cPkl5 dQfnon]tl kbx? lglZrt ; dofjwleq klt{ ugIglT lng5 . ol kblt{sf nflu dlxfnf?nf0; lfd / k] ; flxt u/fpg ; sf/fds sf? z? ul/g5g\ . dQfnon]/f-k: t]lo / låtlo >f]sf sdf/lx?nf0{ tlg efudf lje fhg ug5 sE ju{-kpf; g / lg/Llf ævE ju{-kf7bqnd / dNofsg æuE ju{-lzlf ljlw-clwkg . xfn /f-k: t]lo >f]df ck]ff ul/Psf Joj:yfkslo bltfnf0]j rf/ ubf]j-P8a :t/sf]k9f0df k]z kfg]of]otf tyf cwf/ ckof]t 5g\ . dQfnon] z]fs ; jfs /f-k: t]lo >f]sf ; a]kbx?df k]zsf nflu Gogtd z]fs of]otf PdP8a-PdP8a / Ps jif tfindnf0]lgwf]of ug5 .

z]fs hgZlSt ljsf; s]bsf]Joj:yfkg tfind ldtf ; wf/ ugI lz]fs hgZlSt ljsf; s]b nf0{ o; n]v]g] dxTj kof]eldsfnf0{wofgd /fv] tfind kofsh agfpg / tfind ; fng ubf; dtf, n]Es r]gf; fy ; fng ug; Sg]val ePsf blf klzlf sx?sf ; dXaf/f ; ; lhht ul/g5 . o; df jf:tljs ?kd]tfind slf ; fng ugI; Sg]kof]t ; wofdf /f-k: låtlo >f]sf klzlf sx? xg5g\ . xfn lgd]f e0/x]f]dfgj ; ffwg ljsf; ofhgdf dflwolds lzlf sf/s/fnf0{klg ; d]6g5 / o; sf]sfof]jogn]/fli6a lzlf ljsf; s]b nf0; lfd klzlf ; lxt ; ; lhht ug5 . /fli6a lzlf ljsf; s]b]pRr txsf klzlf sx? kof]fnlg s/f/lo cwf/df lgoQm ug; Sg]Joj:yf ldnf0g5 .

JoJ:yfkg tflnd sfoqnd tof/ kfg/ nfu"ug
dGqnon]xnf}ePsf cwoogx?sf]cfwf/df dGqno /
o;sf ; xofu lgsfox?sf]tflnd cfjZostf klxrfg
ugI s/f k/De ug5 . /fli6x lzlf ljsf; s]b
Pp6f cwoj lws JoJ:yfkg tflnd ; 'rgf kpfnl / Pp6f
b.3xfnl / cNksfnlg tflnd ofhg tof/ kfg5 h;df
z]fs sd{f/Lx?nf0{lb0g} tflnds]kpf/ / kl/df
pNny xg5 . o;n]tflnd ; yfx?sf]klxrfg ug5 /
tflnd ; fng ugI ; xsfo{sf]kpfnl] ; d] pNny
ug5 . k/vfg cwofsx?nf0{tflnd lbg}dflwolds lzlf
ljsf; 0sf0, >f] s]b/ lJZj lJbno Sofdk;x?;f
; d] ; xsfo{xg5 .

; 'rgf tyf ; f/ kpfnl] ; wf/ ugI ; 'rgf tyf
; f/ klj lws sf]JoJ:yfkg, sfof]og / cgludg ugI
sfo{zlf lJefu leq}xg5 / lJleG ; yf / ; 3x?df
; 'rgf tyf ; f/ klj lws dVo s]b lJGb'xg5g\ lzlf
tyf v]hsb dGqnon] ; 'rgf / ; f/ kpfnl]nf0{plr t
; 'rgf tyf ; f/ klj lws kpfu u/L cfwgls/Of ug5 .
; f/ kpfnl ; wf/sf]nflu /fhkqfst clws{x?nf0{
; 'rgf tyf ; f/ klj lws tflnd lbg}JoJ:yfnf0{sfof]og
ug5 . lq]lo lgb}gfnx?af6 s]b]o sfof]odf /
s]b]af6 lq]x?df ; 'rgf k7fpg l8lh6n kpfnl]nf0{
ljsl ; t ul/g5 / :t/lo 006/g5sf]kpfuaf6 ; 'rgf /
; f/nf0{;lqotfsf ; fy k] ; flxt ul/g5 .

lzlf tyf v]hsb dGqno / o;sf ; xofu
lgsfox?sf]dfgj ; ffwg ljsf;sf]y:lt dNofg
ugI/ tflnd sfoqnd nfu"ugI lzlf tyf v]hsb
dGqnon]cfk]g]JoJ:yfkg / kzfut sd{f/Lx? tyf
; xofu JoJ:yfkg tyf tflnd klzlf0fk]t nllft
dflwolds lzlf sf cfjZostfnf0{dfgj ljsf; ; ffwg
ljsl ; t ug5 . dfgj ljsf; ; >f]n]cfk]g]ofhgdf
lzlf tyf v]hsb dGqnoeq / aflx/sf tflnd ; ydf
; dtf lJZj]f / glt lgdOf nufotsf dflwolds lzlf
tflnd tyf JoJ:yfkg sf dxTj kOf]lq]x?df pRr:t/lo
tflnd klzlf ptkfbg ugI sfo{sf] ; dfjz ug5 .

o;df dflwolds lzlf, lzlf klzlf / z]fs
kzf; sx?nf0{k}f]fsfng tflnd lb0{tflnd kpf
ugI ; yfx?sf]lfdtf a9fpg]vfnsf sfo{sf] / ultl]wx?
; dfjz xg5g\ dGqnos]dfgj ljsf; ; ffwg ljsf;
ofhgdf dflwolds lzlf / cwo lzlf]bsf nflu k}f]fsnlg
tflnds]u0f:t/ ; wf/ ugIcu klg ; dfjz xg5 .

lJbno lg/Llf0f / ; kl/j]f0sf]gofRkpfnl nfu"
ugI /fli6x txd lJbno lg/Llf0f kpfnl thdf u/L
nfu"ug{h?/L b]v65 .

glit lgdff I dGqnon]/fli6x lzlf kl/ib6 Dalw
ljwps kx u/]5 / ofglit lgdff] ; j]r lgsfo
xg5 . o; ; yfnf0{cfly6 tyf klj lws ; xofu]sf]
dflwodaf6 glit tut cg';fwgdf ; xofu kfof0g5 .

dGqnos]agf I s]l cwoogx?n]dGqnos]xnsf]
agf]df s]l ; fdfco k]abn Nofpg' kgIcfjZostf
cf]ofPsf 5g\ . h:t} xnsf]agf]df lzlf tflnd
; Dalw glt lgdff tyf ofhg thdfsf nflu sg}
zfvf jf 0sf0 5g . ; yfut tyf sd{f/L tflnd
zfvfn]/fli6x lzlf ljsf; kl/ib6sf];lr jfnosf?kdf
sfo{ug{k5}.

lzlf lJefusf] ; yfut agf ; wf/ ugI lzlf
lJefusf]:yfkg sl/a b0{jif{cl3 ePsf]xf]. o;sf]
; fng; Dalw cwoogn]xnsf]JoJ:yfkg ; 'rgdf
s]l kl/j t6 ubf{o;sf]JoJ:yfkg blftdf j]4 Nofpg
; l65 eGg]b]fPsf]5 . s]l zfvdf sfo{sf] a9L /
s]l]df sfd cku ePsf]j tdfg cj:yfnf0{lJrf/ ubf{
lJbno lzlf JoJ:yfkg ; wf/ ug5]nflu o; lJefusf]
kg; {f'rgf ug{h?/L b]v65 . kg; {f'gfsf]dVo sfo{
eg5sf]cfwf/e't tyf kfyds lzlf / dflwolds lzlf
ljsf; nf0{Ps}7fP Nofpgsf]nflu lJefuleq Psls]
lzlf dxfzfvf :yfkgf ug{xf].



(: dWolds lz lff ; xofu sfoqmd
Jo j : yfkg / ; #7g

**9. SESP MANAGEMENT AND
ORGANISATION**

dfWolds lzIff ; xofu sfoqmd lzIff lqleqsflpklflo sfoqmd xfl. o ; sfoqdsflbl3sfing p2fo pklflo
sfoqmd k0f?kpf lqut sfoqmdtkm{cem a9L ; duftdhs ?kdf hfg'k5{eGg]xfl. o ; sflnflu sfoqmdsfj
cfofhgf / Joj:yfkgndGqfnosflxnsflJoj:yfkg tyf ; yfut lfdtdf cgfjZos bjfa xflNg' / cgfjZos
dfu /Vg'xbg .

o ; sflnflu bxiosf s'fx? kltfj ul/Psf]5 ||

- ;ej eP;Dd xnsf ; yfut / Joj:yfkgst
;eGqnf0{g}kpfu ug{k5{.
- lfdtfljsf; sflnflu nllft sfoqdx? ;DalGwt ; yfx?
/ ltsf Joj:yfkg ; Argf leq ; ~rfn ug{k5{.
- lzIff; DalGw cGo pklfjsf ; yfut / Joj:yfkgdf
ljBdfg ; eGqsflbfkflkgfnf0{x6fpg'k5{.
- bkrf &-\$ df ul/Psf]5nknn adflhd ; u7gfids /
Joj:yfkg ; xofu ; yfut ?kdf, kljlws ?kdf /
cflys ?kdf lbufjxbg' k5{.

(:! sfoq Dkfbg ugJlg sfo

dfWolds lzIff ; xofu sfoqmdsfj sfoqfns lgsfo lzIff
tyf vhsb dGqno xg5 / lzIff lJefunf0{sfoqmd
sfoqfjogsf]hdJf/L lb0g5 . lzIff lJefusf]dxflgbzs
sfoqmdsf]klg lgbzs xg5 / sfoqmdsf]Joj:yfkg klf
alnorf; E lzIff lJefusf nufot zfls hgzlSt ljsf;
s]bl dfWolds lzIff ljsf; s]b; k7bsfl ljsf; s]bl/
k/Lff lgoGqOf sfoqmdf lglxt /xg5 . ofjs/f lqut
sfoqmd pkfud cg?k 5 / o ; sflp2fo gofF; yfut
; eGqsfl :yfkgf ul//xg' gk/f; \ eGg] xfl . sfoqmd
sfoqfjognf0{ol lgsfox?sf]lgoldt sfoqfhgf / ; fdfco
b]gs Joj:yfkg ultljwx?df PsLsfl ul/g5 . o ; kpf/
xfl e0/xsf ; eGqx?nf0{g} ; dGjofids tyf ; duftdhs
9un]kpfu ul/g5 .

(:@ dfWolds lzIff sfoqmd sfoq Dkfbg afB{

sfoqmdsf]bl3sfing /Ofglts Joj:yfkg dfWolds lzIff
sfoqmd sfoq Dkfbg afBsf]hdJf /xg5 h ; nf0{xfnsf]
sfoqmd sfoqfjog ; ldltaf6 ljslzt ul/Psf] xfl /
hg cfwf/et tyf kfylds lzIff sfoqmd bfjfl r/Ofsf]
/Ofglts Joj:yfkgkltpQ/bfol. 5 .

xfnf cfwf/et tyf kfylds lzIff sfoqmd sfoqmd
sfoqfjog ; ldltaf6 bxiosf ; b:ox? adflhd ul7t 5 ||

- lzIff ; lrj -clolf_
- ;lrj, /fli6e ofhgf cfofu
- ;lrj, cy{dGqfnosf
- ;lrj, sfgg tyf GofO dGqfno
- ;lrj, cfjf; tyf eflts ofhgf dGqfno
- dxfn]yf lgoGqssf]sfoqfno kpfv
- lzIff lJefusf dxflgbzs -; b:o ; lrj_
- cfjZostfcg'; f/ cfdlGqt ; b:ox?

o ; ; b:otfdf bxfo adflhd yk ul/g]5 ||

- ;lrj, :yfglo ljsf; dGqfno

cfwf/et tyf kfylds lzIff sfoqmd bfjfl r/Ofsf]
sfoqmd sfoqfjog ; ldltsf] a7sx?nf0{lj: tfl/t
u/L dfWolds lzIff sfoqmd sfoq Dkfbg afBsf sfoq
; flx?nf0{klg ; fdfh ul/g]ePsf]5 .

(:# dfWolds lzIff ; xofu sfoqmd Joj:yfkg ; ldltaf6

dfWolds lzIff ; xofu sfoqmd lqofsnfx?sf] ; dfl
cgludg / o ; df ; nlg lJleGg lgsfox?alr ; dGjo
ugJbfolj sfoqmd Joj:yfkg ; ldltdf /xg5 . o ; sfl
u7g lGdgfg'; f/ xg5 ||

- ;x;lrj, ofhgf dxfzfvf, lzlf tyf vjhsb dcfno
- dxfghbzs, lzlf ljeu
- lgbzs, dfllolds tyf prr dfllolds lzlf dxfzfvf, lzlf ljeu
- sfof/L lgbzs, zjhs hgziSt ljsf; s]b]
- dxfghbzs, kf7bosp ljsf; s]b]
- lgoqqs, k/Llf lgoqof sfofho
- lgbzs, b' lzlf s]b]
- lgbzs, dfllolds lzlf ljsf; s]b«
- ;x;lrj, :yfglo ljsf; dcfno .

cfwf/e't tyf ktyds lzlf sfoqnd k]ld P8ef0h/L
6ld clk; sf k]lv k]ljws ;Nnfxsf/ / efjL lzlf
sfoqnd ;xfotf sfofho? nufot cGo bft[; :yfsf
k]t]glwx?nf0{kof}]fssf]?kdf cfdqof ug{;lsG5 .

JoJ:yfkg ;ldtsf]dVo b]otj j]lif sfoqnd tyf
ah\$;xt xnsf]cfwf/e't tyf ktyds lzlf sfoqnd
b]r/]r/Ofsf]j]lif /Ofg]ts sfof]og ofhgsf]9fF;F
ldNb]hNb]j]lif /Ofg]ts sfof]og ofhgsf]tof/Ldf
;xfotf k]ofpg/ l]glx?sf]sfof]ogsf]k]ltsf]dNofsg
ugxf]o; sf cGo sfof]d]sfof]dsf l]leG pkcjoJ
klfx?sf] r/Ofa4tf]kg/fjnf]sg, l]gx? / cGt]l]lo
sfoqndleq gltsf];fd+o:o / cGo sfof]JoJ:yfkg
cfjZostf;DalGw sfof] /x\$5 5g\.

lgs6 eljiod}ol JoJ:yfkgf sfof]nf0]lzlf l]f]sf
cGo pk]l]lo sfoqndx?, vf; u/L cfwf/e't tyf ktyds
lzlf sfoqnddf Ps]s]t ul/g\$ h;cg?k k]/s k]/s
ktyds / dfllolds zfvf ePsf] j]lif /Ofg]ts
sfof]og ofhgf]nf0]kzf; slo tyf sfoqnd sfof]ogsf
cfjZostfcg?k Ps]s]t ul/g\$. o;afx\$ sfof]dsf]
JoJ:yfkgnf0]lzlf tyf vjhsb dcfno / lzlf ljeusf]
Ps]s]t lzlf dxfzfvdf k]f]kdf ;d]xt ul/g\$.

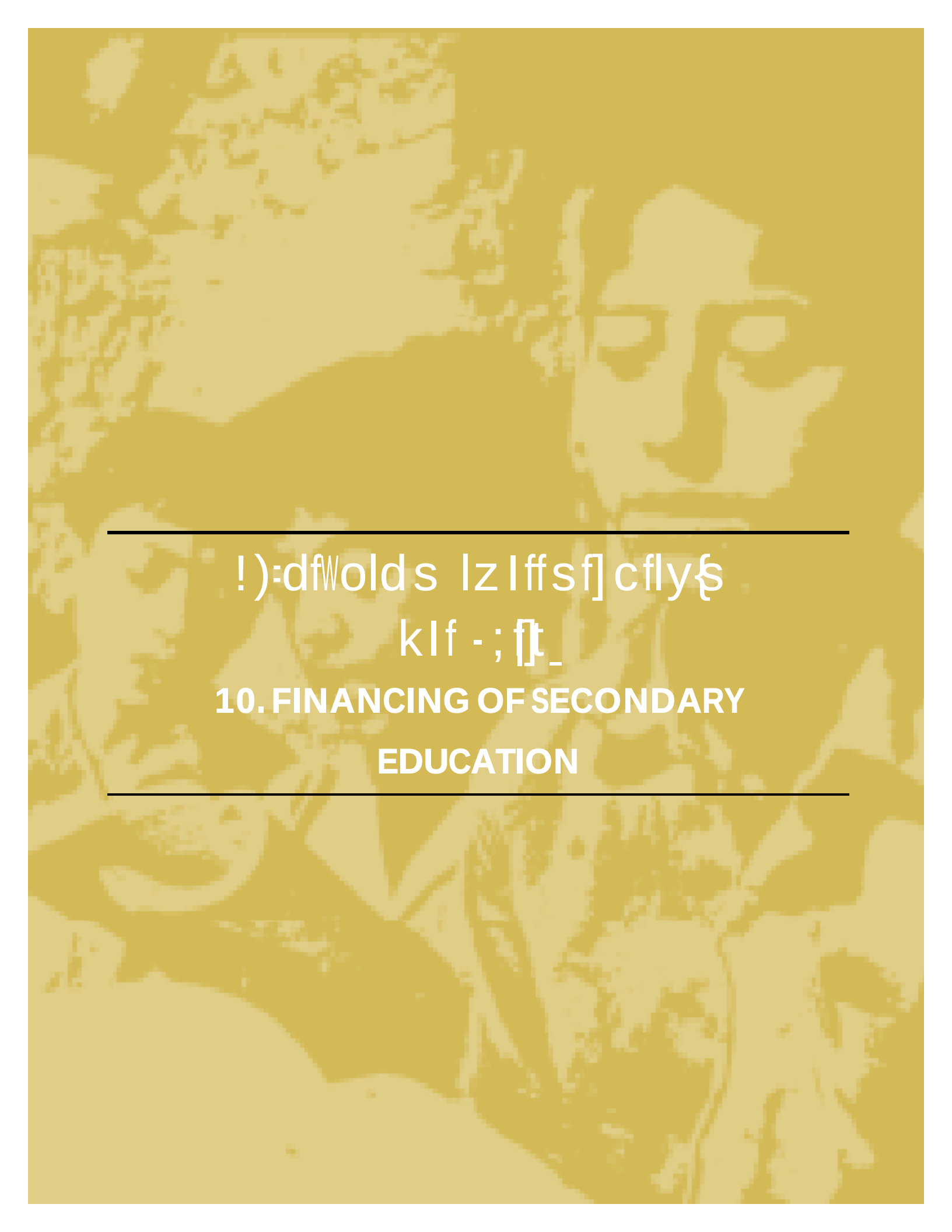
(:\$ lzlf sfoqnd ;xofu sfofho

dfllolds lzlf ;xofu sfof]dsf];djo / b]gs
JoJ:yfkgnf0]lzlf sfoqnd ;xfotf sfofho -nufot
kof_ af6 ;xofu k]of0g]5 . o; sfof]osf]k]lv
dVo k]ljws ;Nnfxsf/ xg\$ /kof6 sfof]osf sdff/L
g}o;sf sdff/L xg\$g\ / dfllolds lzlf ;xofu
sfof]dsf] kzf;slo cfjZostf k'f ug{cfjZos
k/]f yk sdff/L ;d] /f]vg ;lsq\$.

lzlf sfoqnd ;xfotf sfof]on]lzlf ljeu / lzlf
tyf vjhsb dcfnosf]ofhgf JoJ:yfkg dxfzfvnf0]
JoJ:yfkg ;ldtsf]tk]af6 j]lif /Ofg]ts sfof]og
ofhgf / j]lif sfof]ofhgf tyf ah\$ tof/ kfg{;xofu
k]ofpg\$.

(:\$! k]ljws ;xofu

k]ljws ;xfotf # k]f/sf xg\$g\ -s_ bl3\$flng
;Nnfxsf/x? -v_ ;yfut ;DaGwx? / -u_ l]z]f1
k/fdz]ftf? . xfn g]kndf /x\$ l]1x? tyf ;lfd
;yfx?nf0{o;df ;m]g u/fpg ktyldstf lb0g\$.
o;sf cfwf/df aflx/L k]ljws ;xfotf slt r]fxG5
eG]s]f]lgwf{Of xg\$. cfwf/e't zt{s]x]eg]
k]ljws ;xfotf]nf0{;DalGwt k]ljws tyf kzf;slo
lgsfox?df Ps]s]t ul/g\$ / k]of ;ds]fx? d]k]f
dfq of] ;f]nt xg\$. ;fy};a}bl3\$fnlg cGt/f]6o{
k]ljws ;Nnfxsf/x?nf0]pglx?sf ;ds]f] ;u7gx?;u
;fy /flvg\$. o:tf ;Nnfxsf/x?sf]b]gs sfof]k]ljws
;Nnfxsf/ / pgsf ;ds]f] / pgsf cfk]g}zfvfalr
:]ls]t sfof]ofhgf?cg?k rNg\$gV k]ljws ;xofu
sfof]j/Of l]z]t?kdf pNn]vt o;cg;f/ sfoqnd
JoJ:yfkg ;ldtn]:]ls]t lbPsf ;df]o l;4f]tx?
cg?k sfof]ug\$g\.



!):dfWolds lz lffsf]cflyξ
klf - ; ft_

**10. FINANCING OF SECONDARY
EDUCATION**

dfwolds lz lff ; xofu sfoqnd Ps ; /sf/L sfoqnd xfh ; nf0{z?sf]r/Of-% jif{df qmdzll Plzofnl lj sf ;
a\$ sf]C0f / 8flg8fsf]cgbfgåf/f ; xofu ul/Psf]5 . ; /sf/L sfoqnds]f?kdf, dfwolds lz lff ; xofu
sfoqnds]f/x/}\$ jif\$]f ; du]>]f sf]9ff dWofjlws v r{vfsfsf dfwodaf6 lgwf{Of ul/g]5 . o ; nf0{ ; /sf/ /
; fembf/x?alr dfwolds lz lff ; xofu sfoqnds]fnflu ; ds lf.n]ug]v r\$]dfqsf ; DaGwdf xg] ; Demf]fx?åf/f
dfu\$z\$ kkt xg] / sfoqnds]f]fly\$ c j : yidf sg]cg'sh kl/j t\$ e0]f c? ; fembf/x?n]yk / sd Joj : yf
u/}\$]sf/Of sfoqnds]f]ah\$ yk xg cfPdf kfylds tf qmdåf/f lgwf{Of ul/G5 .

cjoj / vr{n]yf -j: tut / ljifout jlu\$ /Of_ sf
cfwf/df tof/ ePsf]sfoqnd gdñn]o ; sfoqndleqsf
lqofsnfksf lf]df >]f x?sf] k]/Des lj]gof]hgsf]
Joj: yf u5{. o ; n]jflif\$ /Ofglts sfoq]og of]hg
klqofdf lj sf ; sfoqnds]f lj: tll lqofsnfkx?sf]
>]f sf]9ffsf]Joj: yf u5{. ah\$sf]9ff k]g{c ; e
geP klg o ; sf]nflu Plzofnl lj sf ; a\$sf]cf]krfl/s
; xdlit rfx\$5 / of]Ps nfd] ; do nflu]k\$; lgs
klqof x]f. ah\$sf lj]foj: tx? kof]t ?kdf km/flsn]
kf/] tof/ kfl/Psf 5g\ . -nu k]d]sf] ; H\$ t t]jx?df
cfwf/t_ h ; af6 jflif\$ /Ofglts sfoq]og of]hg
klqofnfo{k\$: t nlrnf agf0{sfoqnds]f]k]/Dedf of]hg
ul/Psf ecbf k/s kg{ ; Sg]lqofsnfkx?sf] ; 6ls tx
/ k\$[t lgwf{Of ug{ ; ls\$5 . rf/ efudf ; dfgkflts
?kdf u/}\$]sf]sf]ljefhga6 sfoqndleqsf]glut
kfyldstf bz]f5 / sfoqnddf yk sf]f kkt ePdf ol
dxTj kof{sfoqnd Joj: yfkgsf]xltof/ a\$5g\.

/sf/sf]ah\$ kffnl cg'f/ dfwolds lz lffsf]Joj: yf
lgoldt ah\$ / lj sf ; ah\$ dfk\$ ul/Psf]5 . C0f /
cgbfgnf0{ ; /sf/L of]bfg /sd ; lxt lj sf ; ah\$
leq /flvPsf]5\ . dfwolds lz lff ; xofu sfoqnds]
tlgj6f ; fembf/x?sf]of]bfgnf0{tflnsf g+! df k]tt
ul/Psf]5 ||

!) :! sfoqndnf0{cfly\$
; xofu h6fpg]tf] tl/sf

sfoqnddf vr{ugI\$; e]ljt tl/sfx?df ljrf/
ul/Psf lyP ||

-!_ xfnsf]cfwf/e't tyf kfylds lz lff sfoqnd bf]f]
r/Ofsf]j: s\$ kffnl -dVo nufgl sfoqnd_ nf0{
kfylds / dfwolds txd] lj: tf/ ugI.

-@_ dfwolds txsf]nflu cnlu\$: s\$ vr{kffnl : yfkf
ugI t/cfwf/e't tyf kfylds lz lff sfoqnd bf]f]
r/Ofsf]xax' tl/sf ckf0g].

tflnsf !! dfwolds lz lff ; xofu sfoqnds]f]ah\$ -cd]/sl 8n/ !) nfvdf_

>]f	ljb]l dbf	:yfglo dbf	sh dNo	k]tzt
Plzofnl lj sf ; a\$ -C0f_	#=@\$	@^=&^	#)=)	\$)
8flg8f -cgbfg_	^)=%	@#=(%	#)=)	\$)
dVo nufgl sfoqnd sf]fx?sf]?kdf	!=(&	@!:&#	@#=&)	
k]olf vr\$]f?kdf	\$)=*	@=@@	^=#)	
; /sf/	)=))	!\$=*#	!\$=*#	@)
sh	(=@(	^%=%\$	&\$=*#	!))

-#_8flg8f / Plzofnl ljsf; ašs}xnsf k?ksfj
cfwf/df ; dfgfct/ ?ksfjvr{kffnl ljsf; ugI.

-\$_ ; dfgfct/ vr{h6fpg}kffnl / ; fem nlyf kffnlsfj
ld>0faf6 j0f\$ / kš[t sf]cnlu}tl/sf ljsf; ugI
t/ of cwf/eť tyf ktylds lz lff sfoqnd bñj
r/0fdf kpfu ul/Psf sfofj lwx? ečbf k/s xgj.

ktylds lz lff pklfj sfj sfoqnd sfofj ogsfj; du
lh0d}f/l lz lff lje fun0{lbj}/ dVo nufgl sfoqnd
af:sš :yfkf ugI sfoqnds f]tl/sf ckgfPsfj5 . wj
bftfx? dVo nufgl sfoqndečbf aflx/ /xšf 5g\ . t/
klg pglx?n] lñut ofhgfd cfkñf lqnosnfkx?
; dšf 5gleg}dVo nufgl sfoqndleq}/xšf 8flg8f
h:tf bftfx?n]s}l /sd kJolf ?kdf vr{h6fpg}u/L
;-;fgf sfof?sfjvr{h6fpg}nrstsfj jftfj/of tof/
kf5g\.

lñut sfoštsfj bñ6sfjaf6 Plzofnl ljsf; aš /
8flg8fnf0{; aščbf afč5lgo k?k dVo nufgl sfoqnd
jf af:sš kffnl pkoQñ bñvč5 . dflwolds lz lff ; xofu
sfoqnds f] dh b:tfjhñ sfoqnds f] Joj:yfkf /
; yfkgsfj nflu ; fem sfof kffnl to ugš . To; u/L,
; dlff 6ñh / dNofšg ugInufotsf ; čQñ ?kdf bft
lgsfox?n]ugI qnosnfkx? ; dñ dflwolds lz lff ; xofu
sfoqnds f] dh b:tfjhñdf cwf/ t xgšgV dflwolds
lz lff lñdf kljž ugI cGo bftfx?nf0{; dñ ; fñ ; fem
sfof kffnl ckgfpg klj; flxt ul/gš .

dflwolds lz lff ; xofu sfoqnddf ; ñlg xg rfxg]bft
lgsfox? cfkñj}JolQñut cfjZostsf sf/of af:sš
kffnl pkoñ ug{c; dy{ePdf sfoqnd / o; sf
ofhgflqs f]nrstfn]tgLx?sfj/sdnf0{; dñ dflwolds
lz lff ; xofu sfoqnd sfof kffnl leq ; dfjž u/fpg
d2t ugIcfzf lnPsfj5 . o; n]bft[lgsfosf pklñ
leqsfx:tlñx?nf0gltut Ps?ktf; dčjo / tbf0Do
kpfj ugš .

vr{ugI tl/sf dlwofjlw kg/fjnfšgsfj sñbñ tñ
xgš hñ bñj ñ jifšf]cčTodf ul/č5 .

!):@Plzofnl ljsf; aš, 8flg8f
/ >L % sfj; /sf/n]
dflwolds lz lff ; xofu
sfoqndnf0{cflyš ; fñ
h6fpg] ; čGqx?

kJolf cflyš ; fñ

cwf/eť tyf ktylds lz lff sfoqnd cčtuť bñ6f
cflyš ; fñ h6fpg] ; čq kpfudf Nof0g]5g\ . 8flg8fsfj
/sd -cdV/sl 8n/ ^@ nfv @) xñf/_ sfj sl/j @!Ü hñ
dflwolds lz lff ; xofu sfoqnds f] sh vr{/sdsf]sl/a
*Ü xč5, nf0cwf/eť tyf ktylds lz lff sfoqnds f]
kJolf ; fñ h6fpg] ; čqñf/f kljfx ul/gš h; nf0{lz lff
sfoqnd ; xfoť sfofñčf/f vr{lgsf; f ln0{vr{ul/č5 .
o; kšf/sf cflyš ; fñ nf0{ /sf/n] 8flg8fsfj cgbf
čf/f ; xofu rfxšf wñj}h; fñ klj lws ; xfoťnf0{; xofu
ugf kpfu ul/gš . sfoqnds f] vršfj; -; fgf klf vf; u/L
tñnd / sfoť vršfj nflu ; dñ sfoqnd ; 3g ?kdf
nfu"ePsf !) lhñndf vr{/sd pknAw u/f0gš . ol
/sdx? dflwolds lz lffsfj nflu ; /sf/sf]ahšdf s; /L
klñjDat ePsf 5glegl xñjcfjZos 5 .

dh nufgl sfoqnd -af:sš jf ; x-ljQlos/of_
sfoqnds f] sh vršfj wñj}h; fñ efu-eñ08)()Ü nf0{
af:sš kffnlsf]sfjaf6 kljflxt ul/gš . hñ Plzofnl
ljsf; ašsfj; čkčf{Cčf, >L % sfj; /sf/sf]ofñbfg /
8flg8fsfj sfj sfj clwsfž /sdaf6 ; x-ljQlos/0fdf
xgš . af:sš sfj ljbdfg ; /sf/L lgod adñhd
; fñnt xgš t/ bñfosf]kñabnsf ; fydf l-

-s_sfjñ ; fñngl dxñlyf lgočqs sf]sfofñon]lhñnf
sfj tyf nlyf lgočqs sfofñio dfkñ lz lff lje fun]/
cfjZos k/ñf zñfs hgZlSt ljsf; sñbñ:tf sñbñ
sfošf/L ; yfx?n] vññsf dflwolds lz lff ; xofu
sfoqnds f] jž vñtdf dflwolds lz lff ; xofu sfoqnd
sfj :yfgfct/of ugš . z?sfj lgsf; fñf0{rñf]ug>L
% sfj; /sf/sf]Pp6}>ñ ; šñf cčtuť dfq sfj
lgsf; f ul/gš .

pk/rf ah lgsf;f rffl;s ?kdf ; yfx? ai/f
k'f'gdfgt sfof'ghf / ; Dalwt gub k'fx / lzlf
ljefusf dxflgbzsf / xdlit ePsf cg?k ul/gf .
kyd / bf; f rffl;s lgsf;fsf ; DaGwdf ut jifsf
rfn'ah'psf^ efusf! efu a/fa/ lgsf;f ug; fdfco
k'rng nfu'ge0; xdt ePsf'sfof'ghf / k'f'gdfgt
gub k'fx cg?k ul/gf . t; f rffl;s lgsf;f ah
k'ta4tfsf'cfw/df art /xg cPsf/sd jf ; ftf
dlxgdf xg ku'psfsh vr'f/sd dlo]hg yf]xG5,
; f'cl cfw/df ul/gf .

lzlf ljefu=dxflgbzsn]klxnfl/ To; kl5sf rffl;s
lgsf;fx?nf0{ cfjZostfg;f/ lgsf;f ln0{ dxn]yf
lgoGqssf'sfof'nosf vftfd æk'f]lgsf;f ul/lbgf .
kyd rffl;ssf]cjlwdf ol sf]sf]lgsf;f cflys
jifsf]z?sf]cjlwdf ah kfl/t ePkI5 jf tTsf
kfl/t gePkI5 k'zsl vr'f]jw'ps kfl/t ePkI5 lb0gf .
lzlf ljefunf0{/sd vr{x/ps ; yfsf] ah
k'tj4tf ; dod}tof/ kfl/sf tyf n]yf lgoGqssf
sfof'ho / lhNnf sf tyf n]yf lgoGqs sfof'nodf
k7fpg]lhDd]f/L xgf .

-v_ n]yf / vr'f ljj/Ofx? xfnf] ; /sf/L k'ffn
cg?k vr'f ljj/Of x/ps dlxgf tof/ kfl/kz
ul/gf . o:tf vr'f ljj/Ofnf0{ clGtd rffl;sdf
afx'p -dflysf]cgR5p x'p'f] ; f'veg'f'cfw/sf ?kdf
ln0g] 5p . bf; f rffl;s lgsf;sf ; lglZrttfsf
nflu kyd tlg dlxgfsf]vr'f]ljj/Of / clGtd rffl;s
lgsf;fsf]nflu kyd ; ft dlxgfsf]vr'f]ljj/Of kz
ug[kgf . xfnf] ; /sf/L lgod cg;f/ sfo{; Dkfbg
ug[lgsfox?n]bf; f rffl;s lgsf;f ; lglZrt ug
ut jifsf]n]yf/Llf0f k'tj]g / kyd rffl;s vr'f
lgsf;fsf]nflu cfGtl/s n]yf k/Llf0f lhNnf k'tj]g
-sf tyf n]yf lgoGqssf'sfof'hoaf/f ul/g] kz ug
kgf .

dfwolds lzlf ; xofu sfoqndsf /sdx? Pp6f dfq
ah pkzLif'f d'f'f' lgsf;f lb0gf / o;nf0{c'co
sb}klg /sdsf]lgldQ]k'p' ug[kf0g]5p . vr'f
ljj/Ofx? tlgj6; f'ef/x?sf] ; xdltcg;f/ sfoqnd
ah / nuk'p -!* p4z0; DalGw ah'x? / !@ j6f

vr'f k'f/sf n]yf ; s]df pNn]vt ePsf lj:t't
ultljw ; DalGw cjoix?sf cfw/df ul/g]5 . n]h/
x?sf]Pp6; ; n]Pp6f vr'f]ljj/Of tof/ kfg; xofu
ugf . o; n] dxn]yf lgoGqssf'sfof'ho / lzlf
ljefunf0{ rflxPsf] yk ljin'Zofftds n]yfsf] Pp6}
pkzLif'f yk ; f'fz ul/Psf] ; 'rgf / tlgj6f ; /sf/L
vr'f]lx; fa ug[ah'x? tna ; jf / k'f' lgdf'x?sf]
Jo: yf ugf .

-u_n]yf k/Llf0f lzlf ljefun]x/ps sfo{ ; Dkfbg
ug[lgsfoaf6 ; Dk'f'cfly'f jif'e/Lsf]vr'f]ljj/Of
r'f'f]dlxgfsf]cGto -cyf'f cfly'f jif; ; d'f'f' ePsf]
b0{dlxgflaq kf0 ; Sgk5{ lhNnf lzlf sfof'hon]lbPsf]
vr'f]ljj/Ofnf0{sf tyf n]yf lgoGqs sfof'hon]
7ls 5 egl k'p'f'f' ug[k5{ . c7f/f]dlxgfsf]cGto
; Dd dxn]yf lg/Llfssf]k'tj]g k'f'xg] u/L k'w'f]
dlxgfsf]cGto ; Dddf Plss'f -PsdI6 _ /sd lgsf;f
ul/gf . k'f'f'kdf n]yf k/Llf0f ul/Psf]lx; fa ad'f'pg'
kg]Plzofnl ljsf; ; a'psf]cfjZostfnf0{o ; ; do
tfnf] ; d'p]5 .

-3_ ; fn tdfdl vftfsf]l:y't ; fdfco k'rngcg;f/
sfo{ ; Dkfbg ug[lgsfosf]vftf cf-j-sf]cGtodf /f'sf
/fvl k'p'f' gePsf]/sd lhNnf sf tyf n]yf lgoGqs
sfof'nodf l'k'tf'k7fpg]ul/G5 . Ans cgbfgsf]?kdf
/x'p vftf?nf0{ /f'sf ul/b' / sf]sf]af' k'f
; d'f' l'k'tf'ug[k'p' . t/ j't'f'lgod tyf k'rng
cg;f/ ; sf]f?nf0{s6f ug[k5{/ af' . /x'p /sdnf0{
csf]jifsf]ah k'tj4tfaf6 36fpgk5{ c'tl'dfolds
lzlf ; xofu sfoqndsf]eQ'f'glnf0{xfnf] ; dodf Ans
cgbfgsf]?kdf ln0lb'f s'f' k'f'bf ePh:tf]b]v'G5 .
t/ vr'f'gePsf]af' /sdnf0{cufl8 n'f'g lbg]x'f'eg]
j't'f'g l:y'tnf0{kg/fjnf'g ug[k5{ .

ctl o:tf]k'rngnf0{cfly'f cgzf;gsf]?kdf sfod
/f'g] ; e'f'j ul/G5 . t/ o; z't'f'7ls cfufdl jifsf]
kyd rffl;s lgsf;fnf0{k'f'f' lgsf;f e'bf k'f' dxn]yf
k/Llfssf'sfof'hon]j'fx' n]yf k/Llf0f k'f' ug[k5{e'Gg]
s'f'n]k'f'j't ug[k'f' .

-a_ ; bñjx?sfj; f/ ; #k\af: sð sfj ; #fng k?kn] bxfosf] k\abnsf s/fx? ; Dalwt cgbfg / C0f ; Demf] fdf ufeL k\Int ; /sf/L lgodx? / Jojxf/nf0{ ckgfpgð

-!_ ; #bn]ahð jf k]sl vr{ljwðs kfl/t u/ðf rf/ sfo{bg eðf l9nfgu/L ; a} ; fef/x?n]dxn]yf lgoqssf]sfofñnf0{ ; xdt ePsf]jflifð /0fglts sfof]jog ofhgf tyf jflifð sfoqnd tyf ahð cg'; f/ tyf gub k]fxsf]k]gdfg cg'; f/ z?d} ahð pknAw u/fpg]5g\.

-@_ jflifð /0fglts sfof]jog ofhgf / gub k]fxsf] k]gdfg cg'; f/ k]yd / bñf] rñf] ; s lgsf; f lbðf sfoqnd ; #fng ug]vftdf lgsf; f lb0gð .

-#_ lz lff l]efun]kðv sfo{~rfg lgsfosf] ?kdf ahð -k]sl vr{ljwðs_ kfl/t ePsf] sfo{bgleg ahð k]ta4tf tof/ kfg]s/fsf] ; lglZrttf ugð .

-\$_ lgsf; f lbðf ljsf; ahðsf]nflu >L % sfj ; /sf/sf] >ñf]sf] ; s]fí cçtuð lgsf; f lb0gð .

-%_ sfoqnd ; #fng ug]vftdf ahð kfl/t ePsf] -/÷jf k]sl vr{ljwðs kfl/t ePsf] @! sfo{bg leq ahð lgsf; f gePdf, dxn]yf lgoqssf]sfofño / lz lff l]efun]ljsf; ; fef/x?nf0{9nf0sf]sf/0f af/ðf lnltv hjfk kð ugð .

-^_ dfly plNnlvt ; do tflnsf cg?k vftf tof/ kfl/L n]yf k/Llff ul/gð .

-&_ cflyð tyf ljQlo k]ksf]cñrfl/s ; dlff vf; u/L ljs]b]s/0fdf ePsf]kultsf ; Gbeðdf\olds lz lff ; xofu sfoqndsf]bf] ; j]jifð]cçtosf nflu ofhg agf0Psf]d\wof lw ; dlffdf ; dfjð ul/gð .

lj sf; að / 8flg8fn]lbPsf]qndz\ C0f tyf cgbfg / eljiodf sb]cço bftfn]lbg] ; xofu /fzl kgðg\ ol sf]fx? ; /sf/L ahðsf]efu ePkg s]n ljsf; sfo{?df dfq vr{ug{kf0gð . o; sf clt/Q dfly g]pNn]y eP cg'; f/ 8flg8fn]df\olds lz lff ; xofu sfoqndnf0{ u/ðf sh ; xofu /fzLsf]eñ08} @!Ü k]oIf ?kdf lb0g] Joj: yf ul/Psf]5 . d\wofjws vr{ ; Argfsf]d: ofðf -hgj/L @))@ _ cg'; f/ bzñk-r jifð ofhg c]jwdf df\olds lz lff -^ b]v !) slff / To ; ; f ; Dalwt lz lfs tflnd / cgkltkqsf]Joj: yfsf]nflu /fli6ð ahðsf]k]tflj t lx: ; sf]@!Ü xð5 egl cgbfg ul/Psf] 5 . o; k]tflj t efudf -kñ_ ljsf; / ; fwf/0f ba} tkñsf vr{ ; ñlg ul/Psf]5 .

>L % sfj ; /sf/, Plzofnl ljsf; að / 8flg8fn] ; g- @))@ sf]d\lo ; Dddf df\olds lz lff ; xofu sfoqndf nufgl ul/g]k]tj4tf cg?k bxfosf]ahð af8kñf8nf0{ : jLsf/ u/ðf 5g\ . tflnsf @ n]df\olds lz lff ; xofu sfoqndsf rf/j6f zlifðsf]nflu cgbfgt vrðf]jj /0f b]vpð . pQñ rf/j6f zlifðx?df t]jx?df b]v0Psf] k]tzt l]efhgn] ; f] sfoqndleq lb0Psf] gltut k]yldstfnf0{ ; s] u/L df\olds lz lff ; xofu sfoqnddsf clt/Qñ lbg ; lsg]c? ; xofu /fzLsf] nflu dxTjk0f{cfw/ b]vpð . tlgj6]klf ; xdt eP/ u/ðf vr{ ; Dalw !@ j6f n]yf ; s]x?nf0{cg'; 'tL- ! df lb0Psf]5 . logLx?n]sfoqnds]z?df lb0g]cgbfgt af8kñf8 b]vpð5gV To ; kl5 jflifð /0fglts sfof]jog ofhgfsf] ; eç / ofhg k]qñofleq k]jð ub5g\ . oxfF wofglbg'kg]s/f s]x]eg]rf/hgf bl3ðfng cçt/f]6ð k/fdzñttf?sf]tna / cço vrñf0{ahðdf ; dfjð ul/Psf]5g\ . logLx? d\vo nufgl sfoqndnf0{lb0Psf] cgbfg ; xofu jf k]oIf cflyð ; xofu /sdeçb aflx/ / dfly 5g\.

!) : #df\olds lz lff ; xofu sfoqnds]f]ahð af8kñf8

df\olds lz lff ; xofu sfoqnds]f] sh ahð lz lffsf] sh /fli6ð ahð / vf; u/L df\olds lz lffsf]ahðsf cfwf/df xnsf] ; Argfcg'; f/ ; fwf/0f / ljsf; ahðdf l]efhg u/L lgwff0f ul/gð . ljsf; ahðleq Plzofnl

tflnsf@ cgdflgt ah\$ -cdj/sl 8n/ !) nfvdf_

cjoj]	ljbzl dbf	:yfglo dbf	sh dNo	k tzt
s= cfwf/e't nfut				
!= l; sf0sf]jftfj/Of	)=!*	@^=!&	@^=#%	#%
@= kf7bqnd / dNofsg	!=%&	^=%)	*=)&	!!
#= lzlf lzlf, ljsf; / Joj:yfkg	\$=)&	!#)=)	!&=)&	@#
\$= ;yfuf Joj:yfkg / lfdtf clej[4	!=%&	&=\$#	(=))	!@
hddf	&#(	%#!=)	^)-\$(	*!
v= ek/ cfpj]	!=!)	&#(	(=)#	!@
u= Jofh@	)=*)	)=))	)=*)	!
3= s/ dx; h#	)=))	\$=%!	\$=%!	^
cfofhgfsf]sh nfut	(=@(	^%=%\$	&\$=*#	!))=))

!- Plzofnl ljsf; a}nf0{e}ts ek/ cfpj] / dlo ek/ cfpj]s/ssf c}t/ rfx5 - e}ts ek/ cfpj]sf cfwf/e't vr6f]U cgdflgt ul/Psf]5 eg] dlo ek/ cfpj]ljbzl tyf :yfglo vr6f]@=\$U sf]?kdf cgdflgt ul/Psf]5 . 8f]g8fno{ah\$sf]nlu o:tf]s/ssf cfjZostf kbj, t/ dloa[4sf]; dfofhg ldnfpg kpf; lgs ?kdf yk /sd ljgofhg ug{; \$5 . Plzofnl ljsf; a}sf]ah\$ 9ff ktljDat ug{e}ts / dlo ek/ cfpj]s/ssf c}t/nf0{cg; lrt ul/Psf]lj:t} vr{? / cfly\$; xofu ; Dalw ofhgdf b]vPsf]5 .
@- Plzofnl ljsf; a}n]COf nufgl ug{sf; 6 ; Dalwnt .
#- ;/sf/ af/f eStgl ul/Psf].

!)-\$cfly\$ lbufkgfsf klfx?

!)-\$! cfly\$ 9ffr

cfwf/e't tyf ktyds lzlf sfoqnd bf]r/Of c}tu{ ;/sf/n]sh ;/sf/l vr6f]!%Ü lzlfdf nufgl ugI/ lzlf ah\$sf]%%Ü afnfj:yf ljsf; / cgfkr/s lzlf nufotsf cfwf/e't tyf ktyds lzlfdf nufgl ugIcfly\$ 9ffr adf]hd sfd ugIkljt4tf ;/sf/n] JoQ u/5f5 . dfly pNny eP cg?k dlofjlws vr{ vfsf d; 7f -hgj/L, @))@_n]!) cfofhg cjlwdf sh lzlf ah\$sf]@!Ü dflolds lzlfdf vr{ug{k}tfj u/5f5 . ;fwf/Of / ljsf; ba}vr{u/ o; b:tfjh]n] cfwf/e't tyf ktyds lzlfdf %Ü ljgofhg ug{k}tfj u/5f]5 . dflolds lzlf / cfwf/e't÷ ktyds lzlfnf0{ dlofjlws vr{vfsn]aktydstf klt sfoqnd leq /fv5f]5 . cfly\$ jif{ @))÷)@ df sh ;/sf/l vr6f] !\$!Ü lzlf ah\$ t]sPsf] lyof] -jflif\$ /oflgt sfof]jog ofhg, dfr{ @))@ d:of_ .

cfwf/e't tyf ktyds lzlf sfoqnd]cfkbf]ah\$sf] *)Ü lhnfx?nf0{56bPsf]5 . dlofjlws vr{vfsf

-@))@_n]#)Ü ah\$ a}njL sfof zlf\$df ljBfnodf vr{ugI/ sfbb:t/df yk nfut !)Ü ecbf a9L xg glbg]/ lhnndf !%Ü ecbf a9L xg glbg]lgt ckgfpg' kgI ;emfj lbPsf]5 . afk6sf ol l;4f6t dflolds lzlfdf ;d} nfu"xg5g\.

!)-\$@ ljBfylj[4sf kl]f]kOf tyf cltl/St vr{; DalGw kl]f]kOf

klxn]tof/ kl/Psf]dflolds lzlf ljsf; ofhg, @))! n]egf{b/ j[4 -/ vf; u/L ktyds txsf]a[4df a9b} uPsf] ;ad0fsfnlg b/_ cftl/s bltf -vf; u/L kg/fj[Qsf]dfqf_ / lzlf ljBfyl{cgkft h:tf dVo dVo klfx?sf]cfwf/df yk}; f]sf]cj:yfx?sf]lj:t} JofVof ul/Psf]lyof] . ;a}ecbf lg/fzhgs gltut cj:yfn]klg ;g!((b]v @))& sf]cjlwdf egf6f &@Ü j[4 xg]/ dlod cj:yfdf *#Ü n]a[4 xg]; efjg b]vPsf]lyof] . lzlf ljBfyl{cgkftsf]; du// c; efj t a[4nf0{##Ü sf]sd cgdflgt b/df /vbf klg dlod :t/sf]cj:yfdf ;g\ @))& df yk !!,))) lzlf cfjZos k5g .

lzlf ljbfl{cgkftnf0{l:y/ ?kdf /xsf]7fcbf klg
-sf7df8f]pkTosf / c? 7fp5f] ;dfofhg ubf{ yk
!&,)) lzlf ^!Ü a9_ cfjZos kb5g\ !(((sf
vrdf klg ;/sf/nf0{k|tjif{yk cgdflgt @ s/fp
*) nfv 8n/ cfjZos k5{ o; sf]cy{yk xg cfpq]
;a}ljbfl{nf0{ ;/sf/l ljbfnodf k7f0g]x]eg]yk
lzlf0f vr\$]nflu dfq} ;g\@)) sf]thgdf @))&
sf]ahdf !#*Ü a[4 x65 . lghl ljbfnof?df egf{
a[4 ;g\!((#!(((-%Ü sf]cjldf /xsf} ;/x
/x65 e6g] cgdflgt ubf{ klg o;n] yk !,*^,))
ljbfl{nf0{dfq wfq ;S5 h;af6 ;/sf/l txd tna
lb0Psf s3n #,)) yk lzlf sd xg ;S5g /
cltl/Qm vrnf0{k|tjif@ s/fp #) nfvdf dfq emf{
;ls65 . ;ftf; ;z]vgdf ljbfnof?sf]sfqg\ xg;otdf
klg kl/jtg ug{k|tfj ul/P cg?k ufd0f ljsf;
sf]f s/ / lghl ljbfnof lzlfnsf0{cgdltkq lng'
kg[h:tf Joj:yfx? xbf{lghl lf]sf]a[4 ;e] xg]
b]vbq .

d\wofjls vr{vfsdf pNn]vt >L % ;/sf/sf]cgdfg
cg';f/ ;xh]b]vg]egf{b/ ;g\@))@ sf]%%Ü sf]
thgdf ;g\@))& df ^%Ü xg]b]v65 . o;n]@))&
;Dddf yk @) nfv dfq egf{xg]b]vfp5 . lghl lf]df
xg]a[4nf0{dfly elgP adf]hd cgdflgt ubf{k|g yk
%,@%) lzlf / ! s/fp #) nfv #) xhf/ 8n/ yk
vr{nf]g]b]v65 .

pk/fQm t\of{x?n]cf]ft ljbfl{0sf06f]cfj[ts u]
tnal vr{Dal6w s'fx? lgd0f{ug{ yk slf sf]f
a9fpg cltl/Qm kflut vrdf yk j[4 x6g e6g]
cgdfg u/fp 5g\ . d\wolds lzlf ljsf; sfoqndn]
k|t ljbfl{6ogtd vrdf a[4nf0{l;kml/ ; u/fp]5 .
zx/L lf]df l;k6 kpfnlaf6 slf sf]f]sf] yk
cfjZostnf0{sd ug{;lsg]eP tfklg o; sfoqndn]
slf sf]f]v lzlf ;wof;Dddf a[4sf]cgdfg u/fp5 .

!)-\$# d\wofjls vr{vfsf]>f] cfj/0f
;g\@))@ sf]d\wofjls vr{vfsf]sh ;/sf/l cfj t6
lzlf ah6 ;g\@))@÷)# sf]!! c/a \$(s/fp ?kpfF
-\$ s/fp (@ nfv b0{xhf/ cd]sl 8n/_ af6 a9]
;g\@))\$÷)% df !# c/a () s/fp !) nfv -!*
s/fp % nfv cd]sl 8n/_ kl]cgdfg ul/Psf]5 .
d\wofjls vr{vfsdf k|tfj ul/P cg';f/ bz]f]hgf
cjldf d\wolds lzlfdf ah6 l]lgo]hg a9b]hgf5
e6g]cfw/df ul/Psf]u0fgn]6ogtd cgdflgt b/nf0{
l]rf/ ubf{k|g lzlfxs?nf0{rflxg]cltl/Qm vr{;d6g
;d] kof{t gxg]b]v65 .

ljsf; -kfl_ ah6 -lzlf sf ;a}tx / lqofsnfknf0{
;d6g]l]lgo]hg_ df >L % sf] ;/sf/sf]of]ubfg ;g\
@))@÷)# sf]*) s/fp -! s/fp \$ nfv cd]sl
8n/_ af6 a9] ;g\@))\$÷)% df ! c/a !@ s/fp
@) nfv ?kpfF! s/fp \$% nfv &) xhf/ cd]sl
8n/_ kl]cgdfg 5 . dfly tflnsf ! df lb0P cg?k
d\wolds lzlf ;xofu sfoqndsf]jif]cj]wleq sh
;/sf/l of]ubfg ! s/fp \$* nfv %) xhf/ cd]sl
8n/ xg5 . cfw/et tyf ktyds lzlf sfoqnd /
pRr lzlf c6tu{ lb0g]cfzf ul/Psf]of]ubfg klg
o;df yk ul/g' k5{. o;n]d\wofjls vr{vfsf
;fdf6o cgdflgsf kln6bf? jf:tljstfdf cfwl/t 5g\
e6g]cgdfg u5{.

lg:sifdf e6g' kbf{5fq lzlf cgkftdf slf sf]f]sf]
kpf]df 7hf]a[4 gx6f;Dd egf{b/sf]nlo cg?ksf]
vr{wfcgsf]nflu ;/sf/ P5n};lfd xg ;Sg];efjgf
b]vbq / To:tf]a[4 xg];efjgf klg 5g . o;f]xg
uPdf lzlf sf]u0f:t/ ;wf/sf];efjgfnf0{g/fdf]wSsf
nf]g]b]v65 . ctll d\wolds lzlf ;xofu sfoqndn]
sfoqndsf]lbu]kgf]nflu lbg]of]ubfgsf]dVo l]z]ftf
:yfglo / ;fdbflos of]ubfgnf0{pNn]vglo ?kdf a9fpg]
/ kpfnl]sf]blftf clej[4 ug]xgkb5 .

!)-\$-\$:yfglo lgsfoaf6 ;xofu

yk >fj ;fwg h6fpgsf]nflu ;eflj t / dxTjkOf{>fj
egsf :yfglo ;/sf/sf lgsfox? gu/kfnsf, lh=lj:=
uf=lj:= x? xgl.s]n cfj; t @Ü dñod ljGb;lxtsf]
cfçtl/s /fh:j >fj cfj; t?kdf *Ü dfq ePsf clwsfz
lh=lj:=x?sf]cfly\$ cj:yf boglo 5 . uf=lj:=;sf]:ylt
ck]fss[sxl /fd[]5 t/ wj]/fd[]5g . cfjft @%Ü / ^Ü
dfq a9g ;Sg]b]v\$5 . %* j6f gu/kfnsf leqsf]:ylt wj}
/fd[]5 lsgg]/fhZjsf]^&Ü :yfglo /fhZj :j?k p7f0b}
cfPsf]5 . t/ gu/kfnsfn] ;fdflhs sfoqndf ug]vr{
loglx?sf]sh vr\$]f]Ü dfq /x\$]f]5 .

:yfglo ;/sf/sf /fhZj >fj]sf] cfwf/af6 yk >fj
h6fpg] ;efjgf ;ldt /x\$]f]5 . h:t}pbfx/0fsf]nflu
yk dflolds lzlfssf]nflu dflly b]vf0P cg;f/ !
s/f] ## nfv cd]sl 8n/sf nfut ;g\!((*÷((df
%* j6f gu/kfnsfn]cfçtl/s ?kdf kkt u/f]cf
eçbf b0{u0ff a9l xg kg]x\$5 .

t/ sxl lñx?af6 pNn]vglo ?kdf ?kdf :yfglo s/af6,
vf;u/L ljQlo ;xofu kkt cgdf]gt :yfglo /fhZj /
sf]f / kpfj]sf/L /fhZj kl/rfngaf6 yk >fj h6fpg
;lsg]b]vPsf]5 . o;sf]nflu dflolds lzlf ;xofu
sfoqndh] :yfglo ljsf; dçqfnosf]lgs6 eljiod}
ljsl; t / sfof]jog xg nfu\$]f]:yfglo ;/sf/ ;xofu
sfoqnd; fglhs}/x] sfd ug{k5{.

!)-\$-% nfutdf ;xeflutf / cleefj s n]
ltg]zNsaf6 c ;hl

lzlf -;ftf; zfwg Pñn]k]ylds lzlf kOf{?kn]glzNs
xg]/ dflolds txdnfut ;xeflutf / nfut c;hlsf]
/0fglt ln0g] pNn]y u/f]f]5 . lzlfdf kx\$ a9f0{
;dfgtf sfod ug[/vr\$]f]cefjdf s;h]klg lzlfaf6
aht xg'gk/f] eçgfsf]nflu o; Pñn]ul/j / ;ljw]jdV
;dxnf0{nlift 5fqj]Qsf]Jo:j:yf ldnfPsf]5 .

dflolds lzlf ;xofu sfoqndn]nfut ;xeflutfsf
/0fgltx?nf0{ljleçg ;dbfo / cfly\$;fdflhs ;dx
;Dd lj:tf/ u/L gdçf ofhgf agf0{lzlf Pñs]efjgf
cg?k 5fqj]Q sfo\$]sf]Jo:j:yfsf]nlf lng\$. o;n]
dflolds lzlf ;xofu sfoqndsf]k]vd kf\$ jif\$]c]lwdf
;3g sfoqnd nfu'ePsf !) lhNndf / cço ^% lhNndf
;d] 5fqj]Qsf]nflu k]olf ?kdf nufgl ug\$.

!)-\$-^ ;fdbilos ;xeflutf

lzlf Pñs]f;ftf; zfwg]ljBfno Jo:j:yfkg ;ldltaf6
;fng xg];fdbilos ljBfnosf]c]wf/0ff cufl8 NofPsf]
5 h;sf sxl ;b:ox? lgj]fr t / sxl dg]gtxg\$g\.
;/sf/sf]eldsf o;df k]ljws ;xfotf lbg]/ j:tut
cfwf/df cfjZos >fj pknAw u/f0lbg];Dd x]f. o;af6
dflolds lzlfdf ;dbfosf];fçf/L / :jfldT]sf]efjgf
hfu] xg\$ eçg]ljZjf; ln0Psf]5 . ljBfnodf s]çb
Jo:j:yfkgnf0{nfu"u/fpg, a9l dfqdf ltlx?nf0{
:jfoQt f kpf]g ug{ ;fdbilos ljBfno ljz]fnf0{a9l
pQ/bf0T] lbgf nflu Pp6f :ki6 kl/eflft lgoçq0fsf/L
;ççqsf]cfjZostf kb\$. ljBfnonf0{;zQ agfpg
/ cleefjs tyf :yfglo ;dbfosf ;b:ox?sf]eldsf
a9fpg ljBfno ;wf/ ofhgf klqof z? ul/g\$.
ljBfnon]tof/ u/f]f]ljBfno ;wf/ ofhgfntf0{;/sf/n]
klg cfz s ?kdf ;xofu ug\$. e]t s ;ljwfsf]lj sf;df
;dbfosf]of]ubfgnf0{dflolds lzlf ;xofu sfoqndn]
klg cfzf u/f]f]5 . ;dfg ;xofu ;lg]Zr t ug{Pp6f /
sd pknAw u/fpg]zç leq nfutsf]!)Ü b]v \$)Ü
;xofu e0{lb0ç5 egl cfzf ul/Psf]5 .

!)-\$:& cfGtl/s blftfdf clej[4 ug]

dfwolds lz lff ljsf; sfoqndh]cftdf ljBfylf0{
dfwolds lz lff -sbj]slff gbxfjof0{!) slff ;Dd_ k/f
ug{(jif{nfU5 / s]n #)Ü dfq cg'tl0f{ge0{!}
slffdf kU5g eGg]b]vPsf]5 . o;/L bxfj/gdf w]}
sf/0fx? eP tfklg ;aeGbf dxTjk0f{sf/0fdf lz lff /
l;sf0sf]lgDg:t/ nufot s]k xb;Dd !) slff ;DkGg
u/k15 sbj]cj;/ b]vgf]cefj klg o;df lhDd]f/
5 . -o;n]dfwolds ljBfnodf pkl:yt xg'egsf]
;aeGbf sd;n ljsnk x]eGg]b]vC5_ .

pQm sfoqndh]klt ljBfyl{0sf0{nfut ljlgofhgsf]
;/sf/L vrDf slDtdf @%Ü j[4sf]l;kfll;/ u/;f]f,
hg u] tnal sfoGf nuf0C5 . t/ ljBfyl{sf]cft
rqmnf0{^ jifDf emf/] ;/sf/n]rqm e/Ldf klt ljBfyl{
?#,\$)),-\$\$8n/_;Dd art ug{\$5 eGg]ofhgn]
b]vPsf]5 . o;n]ljBfyl{egf{a[4sf]nflu u] tnal
sfoGf]eStfgl ug{;xofu ug} .

dfwolds lz lff ; xofu sfoqndh] ;/sf/nf0{zNssf]
;Argf lgwf{0fdf ; xofu ug{;S5 h:t}cleefj sx?nf0{
zNssf]rsf]cyf]lg bxfj]kgfaf6 arfpg / bxfj]Psf
jifx?df PSsf;L zNs j[4 / h;n]ljBfno ;wf/ ofhgd
bxfj]f]kgf]sf] ;d:ofnf0{ / rgfids ?kdf wofglbg]
ljBfnox?nf0{ k/:st ug} eGg] cgdfig 5 .
pbfx/0fsf] nflu ;if{t lz lffsx?nf0{ ; xofu ug{
ljBfnosf];do b]v afix/ Snax? ;fng ug{;-;fgf
;xpf] /sdx? pknAw u/fpg' .

!)-\$:* lghl lfj]sf]lzlffaf6 of]ubfg

lz lff ;ftf];z]vg P]n]ljBfnof0{;yfgsf]?kdf
lj sf; ug[c]jwf/0ff NofPsf]5 . ;a]ghl ljBfnox?nf0{
;yfj?kl ljBfnox?df?kGtl/t ul/g}h;nf0{sDklg
P] cyjf u7L cGtu} ;fng ul/g} . ;a];yfj
ljBfnox?n]pglx?sf]sh cDbbf]sf]!-%Ü ufdl0f lz lff
lj sf; sf]fdf hDdf ugkg} / o:tf]/sdnf0{p7fP/ af8kf
ugGf]nflu ah} ;Argf leq Joj:yf agf0g'kg} .

!)-\$:(dfwolds lz lff ; xofu sfoqndsf]
lbufkgf ;DalGw lg: sif{

xfnsl];dodf ;du] ;/sf/L d]wofjlws vr{vIsf egf]
cgdfgx? cfly\$ lbufkgf]b]i6sf]faf6 s]k a9L /
c]f:tljs dfwolds lz lff ; xofu sfoqndsf];du nloeq
klg jlif\$?kdf kg/fjnf]sg ug]u/L /flvPsf 5g\.

kyd r/0fsf !) lhNnf hxf]f;Sg]jftfj/0f l;hGf ug{
w]};wf/ ug{k5{ltgdf afx} dfwolds lz lff ; xofu
sfoqndh]lfdtf clej[4sf ;DalGwdf cToflws of]ubg
ug{rfx}sf]5} . o:tf j[4x? u/Ljtd lhNnf?df ug{
k5{hxf]dfwolds lz lffdf kx}f lgs};ldt 5 . csf]
zAbdf dfwolds lz lff ; xofu sfoqndh];dtsf]kx}Fnf0{
plQs}wofg lbC5 , hlt lf]nf0{;Dk0f{kx}f lb0C5 .

dfwolds lz lff ; xofu sfoqndh]:yflgo ;/sf/x? /
;dbfox?af6 / cleefj sx?af6 pglx?sf]eQmgl ug{;Sg]
lfdtf cg';f/ lz lff tyf v]hsb dGqfno dfk}f\
/0flgtx? thGf u/L cfly\$ klfnf0{lbufkg lbg
e/kb]b3sfng cfwf/ lgd]f ug{dxTjk0f{eldsf v]lg} .

!!: hfjvd / cgdfigx?
11. RISKS AND ASSUMPTIONS

!!=: zflGt ; /lffsfj:ylt

sfoqnd sfj; a) eGbfxTjk0f27o ; /sf/ sfjz lff ; DaGwl sfoqnddf ul/ jdvLklfx?nf0{; xofu ug/; b) tNoipg/xsfj5 . o; sfjtfko{; sf0sfjftfj /Of ; wfglbzdf dflwolds lz lff ; xofu sfoqndsfjwofg vf; u/L ; aeGbfxlk5l8Psf lhnNftk{xg'kb5 . o; sf ; Da4 klfx?n]tl lhnNfx?df sfoqnd z? g)xg g ; Sgjjf dflwolds lz lff ; xofu sfoqndn]cfkmgfj sfd ; DkGg ugeGbxfufj; ; f7fpf 5fblx8g'kgjcyj dflwolds lz lff ; xofu sfoqndn] ; Ugtsfjsfoqnd k/f gu/LToxfaf6 lg:sgkg/ ; ej tfo ; sfoqnd cGtu{ algPsf eft s ; rgrfx?sfjflft lj ; gkgklg xg ; S5 .

dflwolds lz lff ; xofu sfoqndn]vf; u/L lz lfs, kf7bqrd tyf ; yfut ; Argf h:tf s/fdf wj}x; fan]/fi6xoflk ?kdf sfoqub5. sfoqndsfj; Argf dxTjk0fkl/j t6x?sfj ckjff /fvg]xfjeg]ol s/fx?sfj ; fklft dxTjaf/]lhnNf :t/lo ol ; ajklf af/]n]vfhfjvf ug{kbf5 .

!!:@ lfdtf

lz lff tyf vjhsb dGqfno / lz lff ljefun]xfn kfylds lz lffsfj ; xofu sfj nflu cfwf/et tyf kfylds lz lff sfoqnd bfi] r/Of nfu'ul/xsf 5g\ . o; af6 ; /sf/ ; dl fkljws ; xfofssfj nflu 7hfjdfu j[4 ePsf]5 / s]k c j:yfdf sdf f/L ; wof yk ug{k/5f5 . sfoqndsf bl36fnlg lfdtf clea]p ugjpb]onf0{xpoEdugx]feg] dflwolds lz lff ; xofu sfoqndn]c6o dfux? yk ug5 .

o; sfj nflu ; /sf/n]c6o kl/ofhgilt/ sfoqnd a9l gePsf ; dsllfx?sfjklxrfg u/L cfofhgf cjlwe/L pglx?nf0{ j t]f]g kbd}ydf]l u/L /fvgk5{ . ; fy} dGqfno / ljefu txdf cfwf/et tyf kfylds lz lff sfoqnd 6fh] ; f]lgs6 ; xofu :yfkf ug{k5fo ; f]ugsf] tftko{lf]ut Pj +hNnfut ; d:ofx? vf; u/L jflif5 sfoqnd /Ofglts sfoqjog ofhg tyf d\ofjlws nufglx?nf0{cfwf/et tyf kfylds lz lff sfoqnd tyf dflwolds lz lff ; xfofssfj ; Nnfxsf/x?n a/fa/] wofg lbpgleg]s/fsfj ; lglZrt ug{x]f. lhnNf txdf cfwf/et tyf kfylds lz lff sfoqnd cGtu{sf]ljBfno ; wf/ sfoqnd klqnof / dflwolds ljBfno ; xfofssfj cGtu{sf]ljBfno ; wf/ sfoqnd klqnof wj}dNbfhNbf 5g\ To; j]tflnd ; fduf÷ ; Gbe{/ dfu]z6nf0{; De j eP; Dd cgfjZos ?kdf bfx]f]gkg]u/L / en]Ssg] vfnsf]xg glbg]u/L Ps]kpf/n]agf0g'k5{.

kg/fjnf5g 6fh]n]j]i7 ; /sf/L clwsf/Lx?n]w] ; do lbg'kg]s/fdf hfb lbPsf 5g\ . ; ej eP; Dd cfwf/ et tyf kfylds lz lff sfoqnd / dflwolds lz lff ; xfofssfjkg/fjnf5g Ps]k6s ul/g'k5{/ Ps]kpf/sf] kg/fjnf5gsf]sddf /xsf ; Nnfxsf/ tyf k/fdz]f]f]f?sf] pko]u u/] pXL sfdnf0{bfx]fofpg'kg]l:ylt /f]sL Ps?k lg:sif{Pj+; bmfjx? lg:sg]agfpg'kb5 .

!!:# cfly5 lbufjkgf

dflwolds lz lff lj sf; cfofhgf]nlo lnP cg?k dflwolds lz lff lj:tf/nf0{xfnf] / eljiosf] cfly5 c j:yfsf] kl/b]zodf xbf>L % sf] ; /sf/n] lbufj agfpg ; Sg] b]v5 . d\ofjlws vr5f cgdgxf? vf; u/L lj sf; ah]sfj; Gbe]f c:jfelfjs ?kdf pRr /xsf 5g\ ctt d\ofjlws lz lff ; xofu sfoqnd d\od:t/nf0{d\ofjlws cfly5 jf:tljstf; f]d]h vfg]u/L sfoqndsf]lj:tf/nf0{ bl36fn; Dd lbufj/xg]u/L agf0Psf]5 .

oxf]g/ wofg lbg'kg]dxTjk0f{s/f s]xfjeg] ; /sf/n] lz lff lj sf; ah]faf6 dflwolds lz lff ; xofu sfoqndnf0{ cfkmg] ofjufg kfofpg ; Sb5 . o; n] /fli6 txdf sfoqndsf dxTjk0f{klfx?sf]sfoqjogdf s6fh] Noip5 . o; n] cfofhgf cGtu{ tflnd kl]t u/]sf lz lff ; DaGw sdfi/lnf0{/fhuf/Ldf sfod u/L /fvgf]nflu ; /sf/sf] lfdtdf ; d] sdL Noip5 .

cfofhgdf ;/sf/n]cflkylfufdf k/3f]/sd nufgl u/3f]
5 / sfoqndf sg}sdL ePdf ldnpg sfoqndx? alr
kfyldstf lgw{0f ul/Psf]5 eGg]s/fx?sf] ;lgZrt ug6f]
lgldt lgoldt ?kdf ;Da4 ;/3f/jfnfx?sf]5nknsf]
cfjZostf kb5{.

!!\$lj sfb]s/Of ; DaGwdf
km/s km/s / klt:kwL{
ljrf/x?

lj s]b]s/Ofsf] k]qno klt ;/sf/ kltj4 5 . t/
lj s]b]s/Of eg3f]dGqno?af/f ;Jf kpfug ug]s/fdf
dfq lj s]b]s/Of x]j]f :yfglo ;/sf/nf0{clwsf/ / bflotj
lb0{:yfglo :t/df ;Jf kpfug ug]sl ;dsf]lj s]b]s/Of
x]eGg]af/3f ;/sf/ leq]k/s km/s ljrf/x? 5g\.
:yfglo :jfoQ zf ;g P3 / lzlf ;ftf ;zflvg P3j rdf
Ps cfk ;df ;fd-h:o 53 eGg]s/f hfgsf/ldf cf0 ;s3f]
5 / ol leGgleGg k4ltsf]lardf tfndh Nofpg]sfo{
z? xg]cj:yfdf 5 . o ;df ;dGjosf]cefj / ;eflj t
kltalcatfn]sfoqndf ljleGg klfx? vf ;u/L sfoqndsf]
lhNnf:t/lo klfsf]sfoqjogdf sf]nf0{pkoSt ?kn]
k]flxt ug]sfoqf clg ;yfut kg ;fgrf / kl/jtG
;DaGwL s/fdf sl7gf0 Nofpg5 .

lzlf ;Jf kpfgdfcfjZos lj s]b]s/Of k]qno fdf :yfglo
:t/df ;lqno ;xofu kfofpg5 / lhNnf lzlf sfoqnon]
uf-lj=-;lh-lj=-;f cem a9l lgs6tfsf ;fy sfd
ug5gleGg]wf/Ofdf of]sfoqnd cfwfl/t 5 . sfoqndsf]
kyd kfF jif3f]cjlw ;Dd slDtdf !) kf0n6 lhNnfdf
lgoldt ;dodf a7s a:g]lhNnf lzlf ;ldltx? v8fug]
sfo{7xg5 / z]fs sfoqndnf0{ ;f h6fpg ;xotf
kfofpg]5 .

!!% ; du/fhglts cl:y/tf

lzlf ;/sf/sf] klxn] kfyldstf leq kb5 . To ;f]
ePtfklg ;/sf/leq]fhglts cl:y/tf 5 h ;n]ljsfz\$
kfyldstfnf0{pN6fkfN6 u/f0lbq ;S5 . kl/Ofd:j?k
dGqX? cyjf pRr kb:y sdf/lx? abln0/xG5g\ To ;n]
sfoqndsf] ;du|lbzflgbz}g}abNq ;S5 / lg/t/tts]
dfu(g)afEg ;S5 / ;yfut sfoqf] ;efg klg wldng
;S5 . tyflk cfh ;Dd rflx+pk- ;lrj tx ;Dd eg]
k]6?kn] sfoqf] lg/t/tf /x3f] 5 / of] sfoqndsf]
cj]we/ of]sfod /xg'kb5 .

Jofjxfl/s txd ;xotf k]flxt ug]sfoqf0{x8tfn /
cg3 c] /flx?n] kpf]jt ug5 ;xofu eGg]s/fnf0{
nlrnf] kf/fn]kl/rflnt ug{k5 .

!!^ egf{ tfldn / x]k]/
; DalGw dfldnf

sdf/Lsf] ;du|kl/rfng dGqno, l]efu / ;yfX?df
clt pRr /x3f] 5 . 8]g ; lzlf ljZjljBfon] ;g\
)! df ;fng u/3f]Pp6f ;yfut ljZn]0fn]cf]foP
cg ;f/ jflif\$ sdf/L kl/rfng lzlf tyf v]hsb
dGqnodf \$@Ü / /fli6x hgzlSt lj sf ; s]bdf %*Ü
/ ;?jfsf]cf]ft tx ^ eGf a9L /x3f] 5 . sdf/Lnf0{
pglx?sf]kbdf /fvg] ;DaGwdf ;/sf/af6 :ki6 kltj4tf
JoSt geP ;Dd sfoqndnf0{c8ofpg]/ o ;sf]pkn]Awnf0{
;lgZlrt ug] ;yfut lfdtf / :d/Of lgdff]sf]cfjZos
tx sfod ug] ;efjgf flOf eP/ cfp5 .

dflldls lzlf sfoqndsf]k]Tgnf0{ ;kn agfpg ;]fsf
;a}txdf blftfk]5 sfo{ug]bnsf]lgdff ug{k5 .
o ;sf]lgldQ vf ;u/L h]7tfsf]s]dn]eGf klg ;yfut
lx ;fjn]tfldx?sf]cfofhgf ul//xg'kb5 .

hft hftLsf]j ifodf p7g] ;d:ofx? klG dflldls lzlf
;xofu sfoqndsf] ;m]gtf leq kf/L ;dfwfg ul/0g'
kb5 . o ;df ;xeful tyf kpfos ba}klf ;dflxt ug'
kb5 .

cfkbfj 3/ ePsfj lhNnf jf sf7df8p\pkTosf aflx/
v6f0Psf lh-l;=c= nufotsf wj}sd{f/Lx? lgoldt
?kdf cfkbfj sfd ugI:yfgdf /xfgveG]tYo :jLSPsfj
5 . d\wolds lzlf ;xofu sfoqnd / cfwf/e't tyf
ktylds lzlf sfoqnd bfj }sfj ;knn sfofjogsfj nflu
lhNnf lzlf sfofnox? cfjZos sd{f/Ln]oSt xgkb5
/ lgtLx?n]:yfglo :t/df lzlf Joj:yfkg ug{ ; lfd
ePsfj/sf b]yfp'g' ;Sgkb5 . cfjZos k/jdb ; sf nflu
lh-lj= ;x? d\k\tePklg :yfglo txd}sdtdf lghfdtL
sd{f/Lsfj k/s kb:yfkgf ug\$] nflu sd{f/L egf{
ugk5{.

!!:& hfjvdsfj ; f/fz

jtdfg ;Gbedf ofj Ps wj}hfjvdk0f{ sfoqnd xfj .
/fhgUts / ;/lff l:ylt wj}lau}f 5g\ cy{Gq /
;dul ;fjhgls ljQ sdhfj 5g\ / ;yfut lfdtf
sdhfj 5g\ . cfwf/e't tyf ktylds lzlf sfoqnd]
lzlf tyf v]hsb dGqfno, cy{dGqfno, dxnf]yf
lgoGqssfjsfofno ;dlf ljQlo ofhgf, n]yf k/Llf0f /
lfdtf clea[4sf] lx ;fjn] lgs} s8f dfux? k|tt
u/sf]5 / o ; ljifodf cen}klg lzlf tyf v]hsb
dGqnon]sgjktspjJoQ u/sf]5g . tflnsfn]\$ j6f
dVo hfjvdsfj ;efjgf / kpfj sfj ;Hfk't ?k emNsfp5 .
h ;nf0{pRr=pRr jf d\lod pRr u0fgf ul/Psfj5 .

h]ePtf klj ljs]b]s/of k|tsfj /fhgUts ;dyG,
cfwf/e't tyf ktylds lzlf sfoqnd]NofPsfjgfhfj
ult / sfoqndsfj]f]ut ;xsfo\$] ;efjgf ubf{ ;dul
lfjdf lbuflj]sf ;sfj nflu cj ;/sfj9f]f vhfPsfj5 .
o ;sfj nflu ;/sf/, Plzofnl ljsf ; a\$ / 8flg8fn]
k/LDes sfo\$] ?kdf / sfofjog r/0fsf]z?df b]xfosf
ljifodf sfo{ug5g\

!= ul/al ;+ ;DaC dfkb08sfjcfwf/df !) j6f gdGf
lhNnfsfj5g\$ ugI/ tL lhNnfno{ ;xofu k'ofpg
g ;lsPdf cf0kg[cj:yfsf]pNn]y ugI.

@= z?df gdGf lhNnfdf / kl5 /fi6xofk ?kdf kpfj sf/L
lhNnf sfofnox?sfj] ;hGf ugI/ sd{f/Lx? /AvG].

#= bl3\$fnlg / cNksfnlg klj]lws ;Nnfxsf/x?sfj
ef]ts 7]ufgf ;dsIfL sd{f/Lsfjklxrfg /AvG].

\$= ;dsIfL sd{f/Lnf0{pgLx?sfjkbdf axfnL ugI/
sfa'afix/sfj]l:yltdf k]l/g'kg]sd{f/L k]b].

%= cfwf/e't tyf ktylds lzlf sfoqnd bfj }sfj bft[
;d\xaf6 ePsfjof]ubfgsfjklxrfg u/L eljiosf]lf]ut
ljsf ; -cy{nf]ustf ;+7gsfj nflu tTk /xg]

^= cfwf/e't tyf ktylds lzlf sfoqndsfj]cjwf/Off
/ nufgl -h:t}ljBfno ofhgf / z]f]s hgzlSt
ljsf ; s]b] ;+ h:t}u/L_ tfndh sfod ugI.

&= ;fem lf]ut ofhgf -vf ;u/L ljwino ;wf/ ofhgf sfj
kPw Pj+cgldg ugI.

*= d\wolds lzlf ;xofu sfoqndnf0{cfwf/e't tyf
ktylds lzlf sfoqnd ;+ ;Da4 u/L lGsf ;/f\$/
jfnfx?sfj]flif\$ cgldgsfjJoj:yfugI.

!@: sfomdsf]cgudg
12. PROGRAMME MONITORING

;Da4 klfx?n];
;xofu sfoqndsf onhg thdf, cgudg / kg/fjnfsg
ugfsg\.

jflif /ofgllts sfofjog onhg thdfsfPs efusf
?kdf jflif cfwf/df ;dulp2ox?, pknAwLx?, jflif
sfoqndsf nlox?sfkg/fn]sg ul/gf .

lqe/df >f kl/rfngsf kpfj sf/L ;fer >fx? ljsf;
ugf2on]jflif?kdf ;dulvr{kqiofx? kg/fjnfsg
ul/gf . dfllolds lzlf ;xofu sfoqnd ;tsfíx?
gkfn] xfn} ljsl; t u/ßf] ; aßf] nflu lzlf
;tsfíx?; f cfj4 ul/Psf 5g\ h; n] ;/sf/nf0{
kylds / cfwf/et lzlf sf cgudg ug{; lhnfx5 .

q=:+ klylds lzlf;DalGw ;tsfí	dfllolds lzlf;DalGw ;tsfí
!= k/IDes afNofj:yf ljsf; sf]nflu ;xh}b]vg]egf{b/	
@= k/IDes afNofj:yfsf]cgj ePsf slff ! df k]z ugI gj k]zsf]kltzt	
#= ;xh}b]vg]sh cfpj]b/, slff Pssf gj k]zLx?nf0{ ^ jifsf]cfkrf/s k]z pd]sf cfwf/df hg; wofsf] kltztdf dfkg ugI.	
\$= vb egf{b/, klylds slffsf ^ jifsf gj k]zLx?nf0{ ^ jif[pd]sf]sh hg; wofsf]kltztcg';f/ .	
%= ;xh}b]vg]egf{b/ klylds txdf egf{ klylds ljBfno pd]sf]sh hg; wofsf]kltztcg';f/ .	lgDg dfllolds txdf ;xh}b]vg]egf{b/ lgDg dfllolds ljBfno pd]sf sh hg; wofsf]kltzt cg';f/ dfllolds txdf ;xh}b]vg]egf{b/ dfllolds ljBfno pd]sf sh hg; wofsf]kltzt cg';f/ .
^ vb egf{b/ klylds ljBfno pd]sf sh ljBfno pd] sf afnafnsfsf] kltztdf	vb egf{b/ lgDg dfllolds ljBfno pd]sf afnafnsfsf]jf:tljs egf{- lgDg dfllolds ljBfno pd]sf sh hg; wofsf]kltzt cg';f/ . vb egf{b/ dfllolds ljBfno pd]sf afnafnsfsf] jf:tljs egf{- dfllolds ljBfno pd]sf sh hg; wofsf]kltztcg';f/ .
&= klylds lzlfdf ;fjhlgs vr{s_ sh /fli6 pTkfbg kltzt cg';f/ -v_ klt JolQ sh /fli6 pTkfbg kltzt	dfllolds lzlfdf ;fjhlgs nufgl -s_ sh /fli6 pTkfbgsf]kltzt ?kdf -v_ sh /fli6 pTkfbg kltJolQsf]kltljBfyl{kltztsf] ?kdf
*= klylds lzlfdf ;fjhlgs vr{ lzlfdf sh ;fjhlgs vr\$]kltztcg';f/ .	dfllolds lzlfdf ;fjhlgs vr{s_ klylds lzlfdf ;fjhlgs vr{lzlfdf sh ;fjhlgs vr\$]kltztcg';f/
(= t]sPsf]z]fs of]otf ePsf klylds ljBfno lzlfssf]kltzt .	t]sPsf]z]fs of]otf ePsf dfllolds ljBfno lzlfssf]kltzt .

qñ=;+ kfyldslzlf;DalGw ;†sfí	dfllolds lzlf;DalGw ;†sfí
!)= /fli6æ dfkb08adñhd k9fpgsf]nflu ofjo kpfloft kfylds ljBfno lzlfssf]k tzt .	/fli6æ dfkb08 adñhd k9fpgsf]nflu ofjo dfllolds ljBfno lzlfssf]k tzt
!!=: ljBfyl{lzlfs cgkft	ljBfyl{lzlfs cgkft
!@=: slff ! / % df bñkf]ofpg]b/	slff ^, * / !) df bñkf]ofpg]b/
!#=: slff % df afñL /xl sfod xg]b/	slff * df afñL /xl sfod /xg]b/ slff !) df afñL /xl sfod /xg]b/
!\$=: slff % sf]blftfsf]sf]0lkn ;P06	slff * a/fa/sf]lfdtf xg] slff !) a/fa/sf]lfdtf xg]
!%= l;sf0sf pkn awdf ;wf/ gkfnl uloft ;fdflhs cwoog	l;sf0sf pkn awdf ;wf/ gkfnl cñhl lj1fg uloft ;fdflhs cwoog
!^=: !%-@\$ jif{pd] ;dXsf hg;wofsf];flf/tf b/	;fdflhs cwoog :jf:Yo, hg;wof / jftfj/of
!&=: !% jif{pd] ;dXsf hg;wofsf];flf/tf b/	
!*=: nñs ljeñ kl/;†s -k?if / dlxfn ;flf/tf b/alr_ !%-@\$ jifñlr !% jif{pd] ;dXsf]hg;wof	
dfllolds lzlf ;xofj sfoqnd ;wf/ k qñofsf ;†sfíx?	
!= dGqfnoleq /fli6æ lzlf ljsf; kl/ifbV k0fñfnlg ;do lbg]ofhgfsf/x? ePsf];lr jfnosf]u7g	
@=: lzlf ljefusf]kg;ñ7g	
#=: zñfs hgziSt ljsf; sñb«dfllolds lzlf ljsf; sñb / b? lzlf sñbñf0{Ps}7pñf uflePsf]	
\$=: dfllolds ljBfnodf ljBfno ;wf/ ofhg :yfkgt ePsf]	
%=: ljBfno ;wf/ ofhgfsf cñw/df lhNnf lzlf ofhgfsf]ljsf; ul/Psf]	
^=: dfllolds lzlf ;xofj sfoqndsf]nflu jflif\$ /0fgllts sfof]jog ofhg ljsf; ul/Psf]	
&=: kfylds / dfllolds lzlfssf]nflu Pp6}jflif\$ /0fgllts sfof]jog ofhg ljsf; ePsf]	
*=: vr{ug[kñfnlsf]jflif\$ kg/fjnfñg z? ul/Psf]	
(= ljsñb s/of sfqñdf, vf;u/L lhNnf txsf ;†fx?sf ;DaGwdf, Ps?ktf kñt ul/Psf]	
!)= lhNnf txsf ;†fx?sf]eldsf tñg]lgodfjñlnf0{nfu"ul/Psf]	
!!=: lñlo k/Llf sfofño ;dfjñ ug{lf]z=lg= ;bñ kñl/Psf]	
!@=: lñut lzlf lzlf glt :jlsñ ul/Psf]	
!#=: lzlf ;ñf sfb/ l;hg ul/Psf]	
!\$=: k7bñp ljsf; sñbñf ljBfno dñoflg 0sf0 agf0Psf]	
!%= /fli6æ k7bñqd / dñoflg kl/ifbaf6 /fli6æ k7bñqd ?k/ñf :jlsñ	
!^=: dGqfno, ljefu / ;DalGwt ;†fx?df ;†gf tyf ;†f/ kñjlw ;Dks{ljGb";†fut ul/Psf]	

dfwolds lzlf ;xofu sfoqndh ;Da4 klfx?âi/f
;0Qm?kdf jflif\$ cfwf/df ofhgf thgf, cgludg /
kg/fjnf\$g ul/g\$.

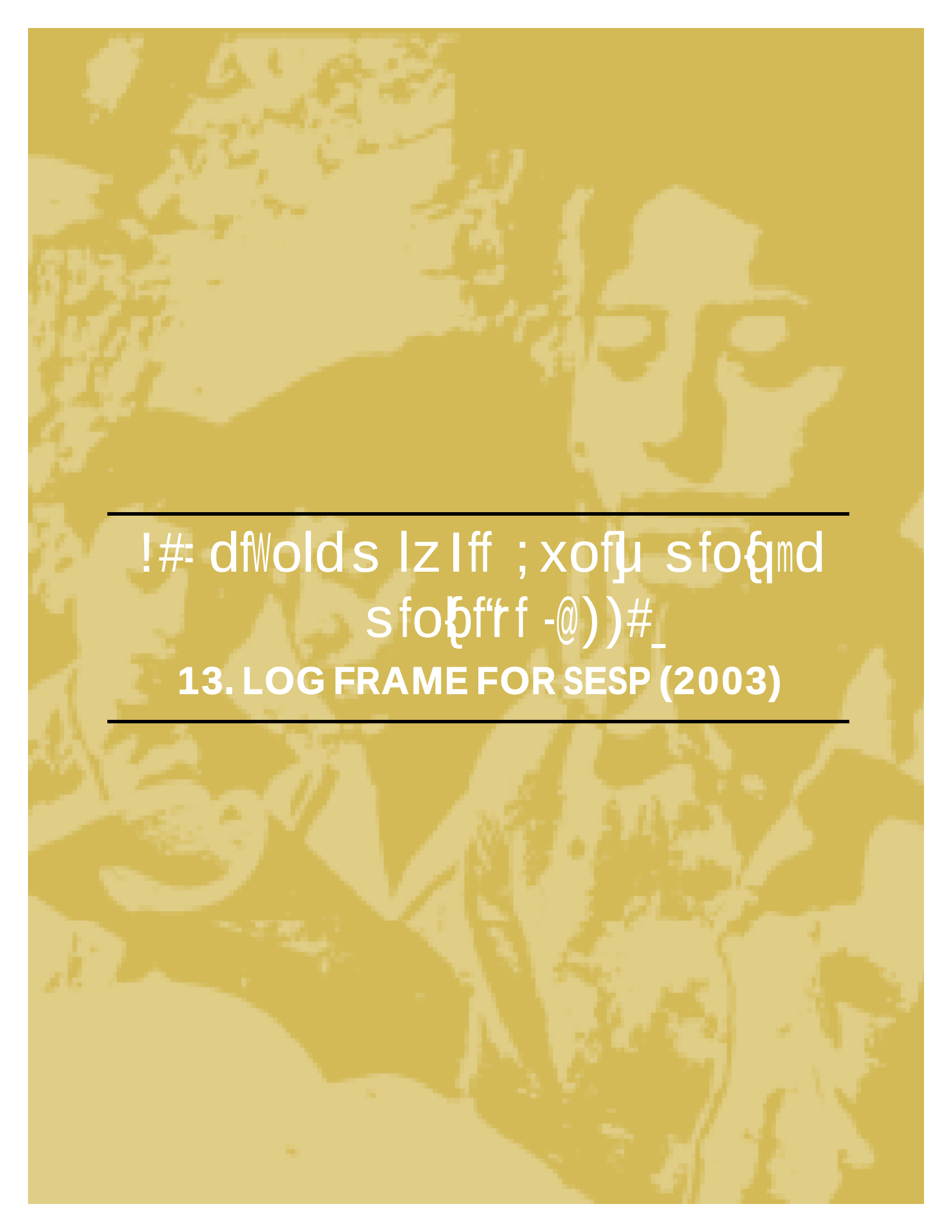
jflif\$ /0fglts sfoqjog ofhgf ljsf; ug{sfo\$]
Ps efusf]?kdf ;dulp2?ox?, pknlawx? / jflif\$
sfoqndh nlox?nf0jflif\$?kdf kg/fjnf\$g ul/g\$.

lfleq ;ferf / blftfk]? >f kl/rfng ug{/ ljsf;
ug{;dulvr{ug{kffnlnf0jflif\$ cfwf/df kg/fjnf\$g
ul/g\$.

The SESP will be jointly planned, monitored and reviewed on an annual basis by the stakeholders.

The overall objectives, outputs and annual and program targets will be revised on an annual basis, as part of developing an Annual Strategic Implementation Plan.

The overall funding modalities will also be reviewed on an annual basis, with the intention to develop common and efficient means of resource mobilisation across the sector.



!# dWolds lz lff ; xofu sfoqmd
sfoqf -@))#_

13. LOG FRAME FOR SESP (2003)

cct/jtlf-alrsf_ p2fox?	sfdstjnl	hfE ugIdflod	hfjvd / cgtf
l= ;fjfhgs dflolds ljbfnosf uof:t / ;fblestfad ;wf/ ugI	■ ;g @))& ;dddf ;fjfhgs lg=dlj=sfjsh egf{ b/nfo?%%Ü af6 ^%Ü df / ;fjfhgs dflj=sfj sh egf{b/nfo?%%Ü af6 %%Ü df kfofpg]	■ zfhfs Joj:yfkg ;'rgf kffnlsfjt'vofI ■ kfej ciloog	■ pkoQm Pü sfgg lgdflf jf ;xflvg ugI
@= afnfs / ;ljwfljdV tyf ul/a ;dX / lhlnfsf ljBfyf{fjnlflu ljzlf hfß lbß;fjfhgs dflj=df= kxE ;wf/ ugI	■ ;fjfhgs lg=dflj= / dflj=df ;g@))&_* ;dddf afnfsfj;xeflutfnfo(\$)Ü af6 %)Ü df af4 ugI	■ zfhfs Joj:yfkg ;'rgf kffnlsfjt'vofI ■ kfej ciloog	■ ;/sf/nlj sßls/of;Dalw Pü sfgg ntu"ugI
# sßlo / lhlnf:t/lo zfhfs ;yfx?df / ;fjfhgs ljBfnos?df ofhgf / Joj:yfkgfjlsßlt Joj:yfdf cfwfl/t eOf; yfut lfdtf / Joj:yfkgfjlsf; ugI	■ ;g@)) * ;dddf ofhgfaf4 cwf/ /yf ciloogsf cfwfl/df hfnto cNk; wos, ul/j / ljzlf cfjZostf ePsf / ckfE ljBfyf{fj;dfgkflts cfwfl/df ;xeflutf j4 ugI	■ zfhfs Joj:yfkg ;'rgf kffnlsfjt'vofI ■ kfej ciloog	■ ;/lffsfjlyltnjufpF >fl sßl txsf lqofsnfx? ugI tyf ;lsb ;fdblfs ;xeflutf hdfpg afwf gkfofpg]
cjojx?	■ aßljBfyf{vfl;u/L afnfsf hghnto cNk;wos / ul/a ljBfyf{?sfjnlflu ;fjfhgs dflolds zfhfs pknlaWx?sfjpmnygio ?kdf ;wf/ u/L ;fj sfod ugI	■ k/Llff lgoqssfj sfofho jflif{ t'vofI ■ kfej ciloog ■ jflif{ /ofglts sfofjog ofhgf tyf jflif{ sfofofhgf tyf ahp	■ koflt ;/sf/L /sd kfl't xg]
lqofsnfk	■ dflolds lzlfssfjnlflu jflif{ /ofglts ofhgf / jflif{ sfofofhgf tyf ahp	■ hfE ugIdflod -ultljlw jf pknlaW af6 xflvg_	■ ul/a / nßs ultljwX?nfo{ ;aßtxdf kflfxt ugI
l= l;Sg]jfttfj/of	■ pknlaW ;wfl/Psfj];Sg]jfttfj/ofklt zfhfs ?kdf ;ljwfljdV, ;dX, hflio cNk; wos / afnfsf?sf kxE ;dtdhs ?kdf a9fpg]	■ zfhfs Joj:yfkg ;'rgf kffnlsfjt'vofI	
l= l ul/a ;dbfo / lhlnfdf ;fjfhgs dflj=sfjkg:yfkgf / ;wf/ ugI	■ ;3g sfognd ePsf !) lhlnfdf !%) ljBfnosfj kg:yfkgf		

l@ aflnsf ;ljwfljdv ju{/ hflto c\k; wos ju\$fsfsl / l; sf0\$fljzlf cfjzostf ePsf afnaflnsf\lt nllft sfoqndsfldlodaf6 ;dfg kx\F ljst; ug\ # &% j6}lh\ntsf df=lj=df ;dbfodf cfwl/t lbu]ddt sfoqnd ljsf;	- pk/\t !) j6f sfo\$st ;3g lh\ntdf aflnsf, pk\lft tyf ul/a ljBty{/ l; sf0sf ljzlf cfjzostf / ckEtf ePsf ljBty\to(%)) j6f 5fqj[Qsf]JoJ:yf &% j6}lh\ntsf ;fj\hgs df=lj=nt0{; fdfso ddt vr\$flJoJ:yf ^% lh\ntdf aflnsf, pk\lft tyf ul/a ljBty{/ l; sf0sf ljzlf cfjzostf / ckEtf ePsf ljBty\to(#,)) 5fqj[Qsf]JoJ:yf ;3g sfoqnd ePsf !) lh\ntdf !) dlnxf lzllsf cfjf; sf]JoJ:yf !) j6f lk8/ 5fqj;f; nt0{dlnxf lzllsf cfjf; df ab\g - lzls cfjf; df !) j6f slf stf ans lqdt ;3g sfoqnd ePsf !) lh\ntdf lk8/ 5fqj; / 5fqj; slfstf &% lh\ntdf !@% hgf dlnxf lzllsf sf]nflu a:g] JoJ:yf ;g\)) * ;Ddaf #%Ü ;fj\hgs df=lj=df ddt sf] nflu ah\$sf]JoJ:yf ;wfl/Psf] / ;f6ble\$ kf7bqnd, kfljlws ?kdf ;wfl/Psf]d\tofig / ;lh\}kfpq ;lsg]z\lfs ;fduj /fli6 kf7bqnd ?k/ynt0{/fli6 kf7bqnd kl/rfb] áf/f :jls\ u/to(%) \$ sf]dlo ;Ddaf k\$flzt ug\ - kf7bqnd ljsf; slh]0) j6f goffk7bqnd ljsf; ug\	- lh\ntf lzlf offhgf - lh\ntf lzlf offhgf, ljBfno ;wf/ offhgf / ljBfno ePof - n\$S :y!t, ul/al / cy\JoJ:yf; Dalw c\oog cfoflx? - jflif\$ /0fglts sfofljog offhgf	@))# sfjz?;Dddf ;3g sfoqnd ;fng xg]!) d\o]@ lh\ntf/ ljzlf ;dbfosf]5gfsf] cfwl/ / 5g\$ lglZro ug\ - lh\ntf / pklh\ntf txsf ultljw ;~rfngdf ;/lf JoJ:yfn]afwf gk\$ofpg] - lj\$blt ;/sf/l ah\$;/lft xg] - ddt ;e/sf]nflu ;dbfodf cfwl/t nft ;xeflutfsf /0fgltx?
@= kf7bqnd / d\Nofig lqofsnfk @! slff ! b]v !@ ;Ddsf]/fli6 ljBfno ?k/yf tof/ kfg] @@ slff ^ b]v !) ;Ddsf]goff kf7bqnd kg/rjntfsg / ljsf; ug\	- n\$S c;dfgtf / ul/al 36fpg] ultljw ;a}spfsnfkdf ;~rflnt - k/fdz\$fl clen\ - k\$flzt kf7bqndsf] ?k/yf		

@# gofRf7bqdddfnd k9fpgsf] nflu lzlf sx?nf0{tfnd lbg]/ ;xofu ugI	- gofRf7bqdddf cfmf/t lzlf tfnd ;fdul ljsf; ugI - gofRf7bqddcg;/ ljsl; t / kpfu ul/Psfjk/Llf	k7bqrd ljjfosf sfogfnfsf clenY	/fli6e k7bk'ts tyf d\nofg kl/fbaf6 k7bqrd ?k/yf :j:sl
@\$ gofRf7bqdddf cfmf/t z\fs ;fdulx? ljsf; , p'kfbg / lj t/of ugI	- vf; u/L dlxnfhg, hflto c\k; wos / ul/a ljbYsf; ;beqf0{lj rf/ u/L kl/dflh - k7bqdddf :yfglo cfjzostf / rfxgf ; dfjz ugI	- k5fzst k7bqrd, invt, k7bk'ts, lzlfsgbzsf - k5fzst tfnd ;fdul	k7bosp ljsf; slbh] ljsf; sfogfnfsf /fvg]/ pkn\wvsfju0f:t/ sfod /fvg]
@% ljbY{-d\nofg / k/Lffsf] blftf tyf u0f:t/ ;wf/ ugI	- k7bqrd / ;fdulsfjlgdfffdf ljsf cfjzostf / ckf ljbYsf cfjzostfm0{lj rf/ k#ofpg] :k6 ;'rgf tyf ; #/ kljlw ljsf; ofhgfdf cfmf/t gofRf7bqdddf ;'rgf tyf ; #/ kljwnf0{kfy/dstf lbg]	'rgf tyf ; #/ kljlw sfogfhgf	; /sf/ / k7bosp ljsf; slbh]ljbno d\nofg 0sf0{ v8f ug{k\ta4 5g\
@^ ; xeflutfdhs k7bqrd ljsf; sfjnfu k7bosp ljsf; slbsfj ldtf ;b8 ugI	- slff cf7sfjkl/Lffsfju0f:t/ ;wf/ ugI/ kljzsf k/Lffa6 k\ft u0f:tl/otfm0{ ;b8 ugI - k/Lff lgoqof sfogfo / lf\lo sfogfox?sfj k/Lff ; #fng ldtf ;wf/ ugI 'lft 5kfvfgsfj :yfkgr	ljbno d\nofg 0sf0af6 clenY-k\tyjg	pkoQ ; wdfdf sdf/L ;xt lfz=lg- :yfkgr ;ug{ ; /sf/ k\ta4 5
	/fli6e k7bosp tyf d\nofg kl/fbaf6sf lgodaf/f :yflkt xg]	:yfglo clbog=kfj clbog	k7bqrd u0f:t/ ;wf/ /fli6e kfy/dstf e0/xg]
	k7bosp ljsf; slbdf kfjsf/L ljbno d\nofg 0sf0 :yfkgr	ljsl; t, k5fzst / ljbnonf0{lj tl/t k7bk'tssfj ; wof	
	xnfs kfylds / dflolds slfx?nf0{ld ; f0{ k5fzg ldtf ljsf; ugI	sfogndsf sfuhft	
	k7bk'ts kg/fjnfsg, p'kfbg / ljbnodf cfk\{	k7bosp ljsf; slbsf] lfdtdf ; wf/	
	k7bosp ljsf; slbsfj ldtf ;wf/	jliif /0fg\ts sfogjog ofhgf=jliif sfogfhgf tyf ah8	

#= lzifs lj sf; lqrofsnfk #! gult, /ofgults ofhgf / lzifs tfndsfj:oj:yfkgstaur ; d:jo ; xt lzifs lj sf; sfj nflu Pslst ?k/yfsf]lj sf; ugl #@ ;wfl/PSf] ;Jf klz lzifs tfind / dfudf cwfll/t ;Jfsfng tfndaf6 ;fj hgs dfwolds lz lfsf]lgldQ oflo lzifs zIQn lj sf; ugl ## ;fj hgs dfwolds lz lfsdf dxnf lz lfsf / ;ljwfljdv ju\$f lz lfs 7hf; wsf yk ugl #\$ ljzlf cfjZostf / df]j=sf ;rgf tyf ; f/ kljw lz lfsf]uof: t / ;ldnf0f lj sf; ugl	lzifs lz lff, lj sf; / Joj:yfgsf nflu ; xofju : slst Joj:yf Ps ; jfr lz lfs tfind ; yfsf] : yfkgf @)) # sf]cfo; Dddf / flia lz lfs lj sf; kl/fbsf] : yfkgf dfwolds lz lfsf]blftf klxrfg ugl/ pglx?nf0f lbg'kg]tfndnf0f; fl cg?k lj sf; ug]ldnfpgj -lz lfs tfind kpf0fkq, kl-hl-8l-; lQ- lz lfs tfind k7bqnd lj sf; ugl/ ksfiz t ugl goffk7bqndf lz lff zf:q ; sfost sdff/lnf0f tfind lbg @% j6f dfwolds lz lff lj sf; 0sf0nf0fckuB ugl / !% j6f dfwolds lz lff lj sf; 0sf0 : yfkgf ugl dfwolds eltsf @)) >fl slbsf] ; hgf ; gl@)) * ; Dddf !%) dfwolds lz lfsnf0f(tfind dxnf / ;ljwfljdv ju\$flnflu !#)) lz lfs tfind 5fqj]Qsf]Joj:yf lfluo Sof0k; x?df kfF j6f ; rgf tyf ; f/ kljw slbx?sf] : yfkgf @\$)) k'f]Jfsfng klz lff;nf0f; rgf tyf ; f/ kljw gdhf tfind	tfind cfjZostf ljZnf0f klt jbgx? lz lfs blftf; Dalw klt jbg Pg sfgg lgdff / flia gltkq k/fdzftt[klt jbg lz lfs tfind ; rgf klfnsf]cleny cgudg tyf dlorfg klt jbg lz lfs tfind ; yfat6 tfind clenj lz lfs Joj:yfkg ; rgf klfnl vl/b clenj lz lff Joj:yfkg ; rgf klfnl ; rgf ; f/ kljw lz lfs tfind ofhgf /flia lz lfs lj sf; kl/fib\ldg6 -cleny _	; a]qrofsnfkd nEs ehefj / ul/al ogls/of; Dalw ult ljwnf0f k'f]xft ugl d:qno ; Jfsfng lz lfs tfind ; yfx? Pslst ug[kta4 sdff/l lgoQn / kbd sfod tfind Joj:yfkg tyf ; d:jo ; ldt-zlfs hgziSt lj sf; slbgofz lfs ; frgsf nflu klt a4 5 :yfglo : t/df tfind lbg] sfognf0f; /lff cj:yfat6 sg} cfF cfbbg . ; /lff l:y/tn]lgdfff ult ljwnf0f afw k'ofpbbg dxnf lz lfsf / ;ljwfljdv ju\$f lz lfsf] ; wof a9fpg ; /sf/ klt a4 5 lz lff lffdf lz lfs tfind lgsox? /xgl5g\ lz lfs olbog / lghl ljBfnon] goffalt / Jojxf/ : jlsf/ ugl
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\$=: ; yfut lfdttf / Joj:yfkg lqofsnfk \$! ; fj hgs dflj:=sf] bgs Joj:yfkg / ; #fng ; wf/ ugI \$@ ; fj hgs dflj:=sf] b.3\$flng /0gults ; fdrfos Joj:yfkg ; wf/ / ljsf; ugI \$# ; fj hgs dflj:=sf] Joj:yfkg ug{lh\mfslj lfdttf ljsf; ugI \$\$\$ dflolds lz lff ; xofu sfoqndll\gult, ofhgf / sfoqogaf6 Ps lfql o sfoqndsl?kdf ljsl; t ug{/ flioe: t/sf z\fs ; yfx?sf] ; #rgf / lfdttf ; wf/ nofpgl	ljsl\lt ofhgf / Joj:yfkg kpfmldf cfwll/ t eoqJ Bfnosf] ; yfut lfdttf ; wf/ ugI - df\olds lz lff /0gult ofhgf / ahf Joj:yfnf0{ j flif6 /0gults sfoqjog ofhgf÷ j flif6 sfof ofhgf tyf ahf kqlodf kfgI - g\@))\$; Dddf j flif6 /0gults ofhgf / j flif6 sfoqjog tyf ahf k4lt z? ugI - lz lff ljetunfokgf #7t ugI - z\fs hgzlst ljsf; kl/rbbsf] kg; / #gf ugI /flioe lz lff kl/rbbsf] sfgg adf\nd :yfkgf - k\rgf\lofs, lJBfno Joj:yfkg ; ldt÷uf ljs;= lh\mf lz lff ; ldt÷ lh= ljs;= sf nflu Joj:yfkg tfnd sffq ; fduj / kl:tsf tof/ kfgI - a\k\rgf\lofsx?sf nflu / flioe tfnd sfoqnd 3g sfoqnd ePsf !) lh\mf ; a\; fj hgs dflj:= / ^% lh\mfsl w\h; f] ; fj hgs dflj:=x?n] JoJmut ?kdf lJBfno ; wf/ ofhgf tof/ kfgI 3g sfoqnd ePsf !) lh\mf ; a\; fj hgs dflj:=sf / ^% lh\mfsl w\h; f] dflj:=sf lJBfno Joj:yfkg ; ldtx?nf0tfnd sfoqnd - sfoqnd ; 3g lh\mfsl ; a\ / ^% lh\mfsl w\h; f] uflj:=; sf nflu cledvls/of sffq	- j flif6 /0gults sfoqjog ofhgf÷ j flif6 sfoqjog tyf ahf tof/ kfgI - dqfno tyf cdtu?sf ; a\gsfosx?sf] ; #rgfds ; j?k -cub\rgf\ld_ - Pg sfgg kl/ t ugI jf ; z\fg ugI - kpfz tyf ljt/ t xft\kl:tsf / tfnd ; fdujsf kltx? - ufP Ryf lh\mf: t/sf tfndx?sf nflu kpfz t tfnd ; fdujx? - kpfz xft\kl:tsf / ljt/ t ; wof - tfnd k\ t k\rgf\lofsx?sf] ; wof - tof/ ePsf lJBfno ; wf/ ofhgsf] ; wof - cedvls/of ul/Psf lJBfno Joj:yfkg ; ldt, uflj:=; lh=z:= / lh=j:=;sf] ; wof - lJBfno ; wf/ ofhgsf] uoffrds ; e\tof	- a\ sfoqndx?df ul/al / n\fs ult ljbfnf0{r: t kfgI /sf/ ljeog lfqdf ljsl\ls/of gult ; # dhvfg/ k/s sfggx?sf] lgd\qdf nfig - bnut /fhgults a\an] :yfgo ; dbfosf] ; xeflutf kpfj t gxqj - dqfno / ljetu lJBfno ; wf/ ofhgf / lh\mf lz lff ofhgf cfwll/ t ljsl\lt ofhgf kqlodf ; b\ agfpg klt a4 x\5g\ - dqfno / ljetu lfql o lz lff lgb\zgfno x?nf0{ ; b\ kfg{ klt] 4 5g\ - dqfno cfwll\ / ljetunf0{ kg; f\# t ug{klt a4 5 - lz lff ; wf/nf0{ ; /sf/n] k\yldstf g\fv\p\p - pklfql o ; yfut lfdttf lgd\qf ug{d\qfnosf] klt a4 tf / ; xofu
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■ &% lh\lnfsf lh=lz=: ; b:ox?nf0{tflnd k77bqld ■ &% lh\lnfsf lh=lj=: ; b:ox?nf0{cledv\is/0f k77bqld ■ ;g\@))&;dddf ;a\jh\lnfdf lh\lnf ofhgf clws[sf]golQ ■ ;g\@))&;dddf ;a\jh\lnfdf lh\lnf lz lff ofhgf tof/ ■ sfoqnd ;3g lh\lnf / c? lh\lnfdf cfwf//yf ;eIz? ■ lqlo lz lff lgrzghnosf:ki6 eldsf :yfkgt u/L pkoQ sdff/L egf{ ■ ;g\@))# sfjdlo;dddf dflolds lz lffnf0{dfgj >fj lj sf; ofhgfdf ;dfjz u/fpgj ■ ;g\@))\$ sfjdlo;dddf cgludg / dlnoflg ofhgfnf0{cltd ?k lbgj ■ @))# df cfwf//yf clloogdf cfwf/t ejkpfj clloog z? ugI ■ ;'rgf tyf ;*f/ kljwsf]bfloTj ;lxtsf d\vo kb -:yfg_ klxrfg u/L pkoQ clws[x?nf0{ 006/gf ;ljwf pknw u/fpgj ■ ;g\@))# sfjc\to;dddf Pp6f ;an nEs ;xofu zfvf-dlxnf lz lff zfvf_ sf:yfkgt ■ @))\$;dddf /fli6a:t/sf]ljBfno lg/Llff kffnl z? ugI ■ ljzjf lz lff kl/rfbh] ;g\@))\$ sfjdlo;dddf :ki6 cupz\fglt lgdfff ugI ■ /fli6a ;yfx?:f ;yfut sfoqnd ;Da6w :yfkgt ugI	■ lh\lnf lz lff ofhgf / ahp ■ uf=lj=: ofhgf / ahp ■ kg/fjnfsg 6fh\sfj klT jbg ■ lqjz=lg= clloog klT jbg ■ lqjz=lg= clenY ■ Joj:yfkgt tflnd ;'rgf kffnl clenY ■ 006/gf kffnl clenY	■ d6qfno lz lff ;Jf sfb/-;#7g_ kg:yfkgtnf0{;dyg u5{ ■ lz lff lqjz sfdf/Lx?sf nflu Joj:yfkgt tflnds]Joj:yfnf0{ kg;fjwf ug{/ kfyldstfdf /f/g d6qfno klta4 5 ■ kpfj sf/L lJBfno lg/Llffsfj dflodaf6 :t/ ;wf/ ug{/sf/ klta4 5 ■ zj\fs Joj:yfkgt ;'rgf kffnl sfj ;wf/nf0{cl3 a9fpg ;/sf/ bpg 5 ■ ;/sf/ l;sf0sf]ljzjf cfjZostf ePsf / ckfE ljBfy\sfj rfxgf / cfjZostf kl/kl't\sf nflu klta4 5 ■ d6qfno ;aJtxsf lz lff ;yfx?leq / ltgx?alr ;'rgf tyf ;*f/ kffnl ;wf/ ug{ klta4 5
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!\$: sfogtflnsf

14. IMPLEMENTATION SCHEDULE

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!:) !:bz lh\ntsf Ps ;o krf; j6f ljBfnox?df ;fjfhgs sdfs]kxF lj :tf/ / u0fdf ;wf/ ugI					
!:) @ nllft sfogndsf]dflodaf6 ;dtfk0f{kxFsf]lj sf; ugI					
	dxnf klzlsfx?sf]nflu bzj6f cfj f;x?				
	bzj6f lk8/ 5fqfaf;x?sf] ?kf0t /Of				
	bzj6f gofFs lfsf]fx?				
	bzj6f bu0 kxf8l lf0df 5fqfj f;x?				
	Ps ;o krrl; dxnf lzllfsnf0fa:gl]oj:yf ugI				
	bz lh\ntdf kxF jifsf]nflu ljBfnox?nf0[5fqj]Qsf]Jo j:yf ugI				
	krxQ/ lh\ntdf kxF jifsf]nflu ljBfnox?nf0[5fqj]Qsf]Jo j:yf ugI				
!:)# nfutdf ;xflutf / ;dbfosf]>f] kl/rfng					
	bz lh\ntdf ljBfno ;wf/ ofhgf sf]f				
	krxQ/ lh\ntdf ljBfno ;wf/ ofhgf sf]f				

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	ljjbZL tflnd										
	sfoZfnf										
	cMooG										
@=)@	kf7bqrd kb/fjnfsG gjls/of tyf lj sf;										
	cMooG										
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	lfJz=lg= sfJnflu ;fjfhgs lqdff										
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	lz lfs ; j f k j z t flnd				
	dfudf cfwf / t lz lfs t flnd				
	lz lfs ; j fsmig lz lfs t flnd				
	; j fslng t flnd ; ljwf ; wf / - ; fjh lgs lgdff t				
	e0/x x f dfflolds lz lff lj sf; 0sf0nf0{cku p ug l				
	gof ffflolds lz lff lj sf; 0sf0 lgdff t ug l				
	dfflolds > f t s l b l ; hgf				
	/fli6 a lz lfs t flnd ; yfgsf jnf lu gof F, ljwf				
#=)	dxnf lz lfsf / ; ljwf ljd v ; dxsf lz lfs sf j ; w f a9fpg j				
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sfoffjog tflnsf		gllt, ofhgf / kllldes lqoifsnfkx? ■		sfoffjog ■	
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	!) lh\Nnfdf ljBfno Joj:yfkg ; ldltnf0f:jbžŁ tflnd				
	&% lh\Nnfdf ljBfno Joj:yfkg ; ldltnf0f:jbžŁ tflnd				
	!) lh\Nnfdf k\wgf\ofksnf0f:jbžŁ tflnd				
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	!) lh\Nnfdf uf=lj:=: tflnd				
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\$=#	; fjfhgs dflj:= Joj:yfkgdf lh=lj:=: lfdtf lj sf; ugŁ				
	lh=lj:=: tflnd				
	dlzg/L -pks/0f_				
	; jf/L ; fwg				
\$=)\$	/fli6α ; ãfx?sfjofhgf / sfoffjog lfdtdf ; wf/				
	kŷd, bŷf fl/ tŁ fl>flsf lz lff clwsf/lx?nf0f:jbžŁ tflnd				
	ljbžŁ tflnd				
	zflis hgziSt lj sf; slbšfl ; ãfut ; bðŁs/0f				
	; ʹgf k0ffnl				

-s_	cfwf/e't nftut	ljbꞑL :yfglo dbf	sh nftut	ljbꞑL :yfglo dbf	P=8:lJ=-8fkg8f!	8fkg8f!@	>L % sf] :/sf//
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Item	TotalProject			ADB-Danida ¹			Danida ²			HMGN	
	Foreign	Local	Total	Foreign	Local	Total	Foreign	Local	Total	Direct	Local
	Exchange	Currency	Cost	Exchange	Currency	Financing	Exchange	Currency	Funding	Currency	Currency
C Interest Charges ^c	805	0	805	805	0	805	0	0	0	0	0
D Taxes and Duties ^d	0	4,506	4,506	0	0	0	0	0	0	4,506	
Total	9,296	65,538	74,834	5,214	48,488	53,701	4,082	2,221	6,304	14,829	
Percent Share	12%	88%	100%	10%	90%	72%	65%	35%	8%	20%	

c Related to ADB loan financing.
 d VAT: 10% on Local Goods and Services; Customs and Duty: 151.5% on Vehicles, 22.5% on Equipment.